

FROM:
Sent: Friday, May 21, 2010 8:41 AM
To: Hanley, Jeffrey M. (JSC-ZA111);

CC: [Names Redacted]

Subject: Guidance

Jeff,

This is the guidance we have worked through review and through Charlie Bolden. It is what you and I discussed already.

We should apply this as you have to manage through the actions the contractors will be taking.

We are going to need daily updates from you on any actions taken, so that we can keep our stake holders informed through the responsible offices at

HQ.

Guidance:

In re-planning CxP work for the remainder of fiscal year 2010 in order to accommodate budget shortfalls, some tasks will have to be postponed or reduced in scope. In making these decisions, ESMD and CxP managers should follow these principles:

1. Maximize retention of personnel/skills and capabilities that can contribute to future technology development. Also, try to protect advanced development work that could transfer to FY 2011 programs as requested in the FY 2011 Budget.
2. Enable -- to the extent possible -- a robust transition to work associated with a Crew Escape Vehicle (as announced in the President's April 15th speech) as the highest funding priority; and enable work to continue on J2X, as the second funding priority.
3. Place the lowest priority on expenditures for hardware that can solely be used for the program of record and are not applicable to the requested programs for FY 2011.
4. In so doing, if possible:
 - a. Re-plan ARRA funds towards the priorities above;
 - b. Avoid actions that would require op plan changes; and
 - c. Avoid NASA directed terminations.