

**SENATE CONFIRMATION QUESTIONNAIRE – ALAN COBB.**

**A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS**

1. Name (Include any former names or nicknames used):

Alan Cobb

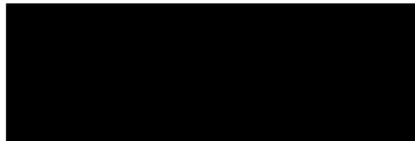
2. Position to which nominated :

Member, Board of Directors, Metropolitan Washington Airports Authority (MWAA)

3. Date of Nomination:

February 5, 2018

4. Address (List current place of residence and office addresses):



Office:

835 SW Topeka Boulevard  
Topeka, Kansas 66612

5. Date and Place of Birth:

Kansas City, Missouri, Dec. 24, 1965

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse:

Holly Cobb, Nurse Practitioner and co-owner of Oasis Family Medicine Associates, LLC

Children:

August Charles Cobb, age 25

Anna Leslie Cobb, age 23

Wyatt William Cobb, age 21

7. List all college and graduate degrees. Provide year and school attended.

Washburn University School of Law, Juris Doctorate, 1992  
University of Pennsylvania, Master of Government Administration, 1990  
Wichita State University, Bachelor of General Studies, 1988

8. List all post-undergraduate employment and highlight all management- level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Conlee Consulting Group, Inc., Director of Government Affairs (June 1992-1993)  
Alan Cobb & Associates, Inc., Principal (1993-present)  
United States Senate (for Senator Bob Dole), Deputy State Director (Apr. 1995-June 1996)  
United States Senate (for Senator Sheila Fraham), Deputy State Director (June 1995-Oct. 1996)  
Koch Industries, Inc. (served on the Wichita Airport Authority), Manager, Kansas Government Affairs (Oct. 1996-Oct. 1999)  
National Information Consortium, Director of Special Projects (Oct. 1999-Dec. 2001)  
Americans for Prosperity Foundation and Americans for Prosperity, Kansas State Director (July 2004-Dec. 2008); National V.P. of State Operations (Dec. 2008-Dec. 2012)  
Freedom Partners Chamber of Commerce, Vice President (Dec. 2012-Apr. 2014)  
Kansas Chamber of Commerce, President & CEO (2017-present)

9. Attach a copy of your resume.

Attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

Kansas Government Transparency Board (2006)  
Washburn Rural School Foundation Board (2004-2008)

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

Kansas Chamber of Commerce – President and CEO (2017-present)  
Alan Cobb and Associates, Inc. – Principal (1993-present)  
2-1B Properties, LLC, 25% - Co-Owner/Member (2017-present)  
Jobs for American Graduates – Kansas, Board member (Dec. 2017-present)

12. Please list each membership you have had during the past ten years or currently

hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

Leadership Kansas Board (Mar. 2017-present)  
Visiting Fellow, Dole Institute of Politics (2007)  
Downtown Topeka Rotary (2017-present)  
Kansas Paddling Association (2005-present)  
Federalist Society (2005-present)  
Jobs for America's Graduates – Kansas (2017-present)

None of these organizations restrict memberships.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

I was a candidate for Congress in 2017. There is no campaign debt.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

Political Contributions:

Lynn Jenkins for Congress, 11/12/2009, \$500  
Lynn Jenkins for Congress, 7/29/2010, \$1000  
Lynn Jenkins for Congress, 4/28/2012, \$250  
Lynn Jenkins for Congress, 10/22/2012, \$500  
Lynn Jenkins for Congress, 5/7/2014, \$1000  
Lynn Jenkins for Congress, 6/10/2015, \$1000  
Lynn Jenkins for Congress, 10/1/2016, \$1000  
Roberts for US Senate, 9/30/2014, \$1000  
Roberts for US Senate, 10/19/2014 \$500  
Roberts for US Senate, 10/30/2014 \$250  
Tim Huelskamp for Congress, 6/30/2010, \$1000  
Pompeo for Congress, 7/13/2010, \$500  
Pompeo for Congress, 2/21/2012, \$500  
Pompeo for Congress, 3/12/2012, \$500  
Pompeo for Congress, 7/17/2014, \$2600  
Pompeo for Congress, 8/11/2016, \$1000

Brownback for Governor, 10/16/2014, \$250.00  
Brownback for Governor, 12/30/2009, \$500  
Brownback for Governor, 10/07/2015, \$250

Schmidt for Attorney General, 07/16/2014, \$250.00  
Schmidt for Attorney General, 12/05/2012, \$100.00  
Schmidt for Attorney General, 10/27/2010, \$250.00

Political Offices:

Senior Advisor, and National Coalitions Director, Trump for President (2015-2016)  
Senior Advisor, Pompeo for Congress (2014)  
Senior Advisor, Roberts for U.S. Senate (2014)

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Koch Entrepreneurship Scholarship, Wichita State University (1986-1988)  
Scholarship, Washburn Law School (1989-1992)  
Scholarship, Fels Center of Government, University of Pennsylvania (1988-1989)  
Fellow, Dole Institute of Politics, University of Kansas (2007).

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

I've had various guest editorials and op-eds in Kansas. Subject matters include school finance, the Kansas economy, Kansas' tax burden, Kansas' budget, alleviation of poverty, tax increase etc.

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I am a past Board member of the Wichita (Kansas) Airport Authority. The Wichita

Airport Authority was an independent body responsible for the operation of the commercial airport (ICT) as well as the landlord for many commercial aviation enterprises, included private corporate hangars, an air ambulance service, FBOs etc. Also while at Koch Industries, one of my roles was to recruit commercial air service to Wichita. I successfully led a team that recruited Continental Airlines to establish non-stop service from their Houston hub to Wichita, which led to other air service improvements including non-stop service to Minneapolis.

In addition, as the current President of the Kansas Chamber, I know that commercial and private air service is vital to the economic health of the entire state.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

A primary role is my fiduciary duty as a Board Member. Duties include reviewing in detail all budget, operational and appropriate personnel issues. As a board member, I view my role to oversee and support the full-time staff entrusted with the operation of the two airports. I current manage more than 500 members and a staff of 13 as the President of the Kansas Chamber. I have managed as many as 35 at one time as Vice President of the Americans for Prosperity Foundation.

Both Dulles and Reagan are vital to the commercial travel infrastructure of the United States and well as parcel and shipping. It is imperative these two airports operate efficiently and safely with conveniences for the commercial and private passengers and their crews.

The safe and efficient operation of the Dulles Toll Road and the Dulles Corridor Metrorail are also of great importance.

20. What do you believe to be the top three challenges facing the department/agency, and why?

1. Safety/national security: Airports in the nation's capital area are certainly a focus from foreign terrorists that wish to do the nation harm. Maintaining the integrity of the airport, and the efficient processing of passengers while maintaining safety protocols will constantly be a challenge.
2. Access and competition among commercial air carriers: With the popularity and importance of DCA and IAD, access to each airport by commercial airlines must be done in a fair and transparent manner and done in a manner that provides the greatest service options for the customer.
3. Passenger cost, passenger safety and convenience at each airport: Both private and commercial passengers deserve a good, safe and convenient experience and they travel to and from each airport. Thus public transportation access as well as private vehicle access must be maintained. Convenient shopping should be maintained as well as a keen eye on the costs of the Dulles Toll Road and Metrorail project.

## **B. POTENTIAL CONFLICTS OF INTEREST**

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

I currently receive a salary from the Kansas Chamber of Commerce for my position as President & Chief Executive Officer. If confirmed, I will continue my employment at the Kansas Chamber of Commerce during my service as an MWAA Board member.

I also continue to serve as the Principal of Alan Cobb & Associates, my consulting business. This business is currently dormant and I do not anticipate any further activity while I am employed at the Kansas Chamber of Commerce. If confirmed, I will retain this business during my service as an MWAA Board member.

I also have defined contribution retirement plans with my current employers, Kansas Chamber of Commerce and Alan Cobb & Associates. If confirmed, I will continue to participate in these plans. My holdings in these plans are all diversified mutual funds or cash accounts.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

Yes. As detailed in my answer to Question 1, immediately above, if confirmed I will retain my positions with the Kansas Chamber of Commerce and Alan Cobb & Associates.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and MWAA's Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved with the terms of an ethics agreement that I have entered into with MWAA and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and MWAA's Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved with the terms of an ethics

agreement that I have entered into with MWAA and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

As an employee of the Americans for Prosperity Foundation and Americans for Prosperity I was involved in multiple efforts to pass and/or defeat legislation at the local, state, and Federal level.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

In connection with the nomination process, I have consulted with the Office of Government Ethics and MWAA's Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved with the terms of an ethics agreement that I have entered into with MWAA and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

### C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
  - a. Provide the name of agency, association, committee, or group;
  - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
  - c. Describe the citation, disciplinary action, complaint, or personnel action;
  - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

-March 1987, charged with Battery on a Law Enforcement officer, City of Wichita; case dismissed

-May 1989, DUI, City of Philadelphia, dismissed

-Feb 1991, convicted DUI, State of Kansas

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

See my answer to Question 2, above.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.



#### **D. RELATIONSHIP WITH COMMITTEE**

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

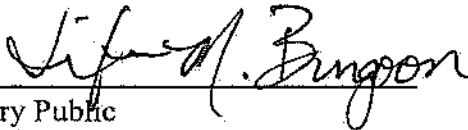
(Nominee is to include this signed affidavit along with answers to the above questions.)

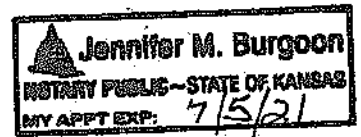
**F. Affidavit**

----- being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

  
\_\_\_\_\_  
Signature of Nominee

Subscribed and sworn before me this 5<sup>th</sup> day of April 2018

  
\_\_\_\_\_  
Notary Public



## **Alan Cobb**

Alan began as the President and C.E.O. of the Kansas Chamber in March 2017.

Alan is a native of Wichita and has lived in Topeka for the past 16 years with his wife Holly. Their oldest son is a graduate of the University of Kansas, their daughter is also a KU graduate and their youngest son is a junior at Wichita State University.

Holly is a nurse practitioner and is the co-owner of Oasis Family Medicine Associates, a direct primary care clinic, which takes only monthly subscription fees, not insurance.

Alan has his undergraduate degree from Wichita State University, a Master's in Public Administration from the University of Pennsylvania and a Juris Doctor from the Washburn School of Law. He has been involved in politics and public policy at the local, state and Federal level for more than 25 years.

In addition to directing his own public affairs consulting firm, he has managed statewide political and issue campaigns, worked for Koch Industries, served on the staff of U.S. Senators Bob Dole and U.S. Senator Sheila Frahm and served as a campaign advisor to the 2014 campaigns of Congressman Mike Pompeo and Senator Pat Roberts.

He was a senior advisor and National Coalitions Director for the Trump for President Campaign. He also served on the Trump-Pence transition team working with the Office of Public Liaison and the Department of Agriculture.

His public affairs clients have included aviation component parts manufacturers, health systems and hospitals, small businesses, technical colleges and financial concerns.

He has been an adjunct instructor for the Business School at Baker University teaching undergraduate and graduate business courses.

He served nine years with Americans for Prosperity and Americans for Prosperity Foundation, beginning as the Kansas State Director and including four years as Vice President for State Operations. During his tenure AFP State Chapters grew from 18 to 31.

He was responsible for the State Well-Being project as a V.P. at the Freedom Partners Chamber of Commerce from 2012-2014.

He was an election observer in the 2014 Ukrainian Presidential election.

He has been nominated by President Trump to serve on the Washington Area Airport Authority.