

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Daniel Benjamin Maffei

2. Position to which nominated:

Commissioner, Federal Maritime Commission (FMC)

3. Date of Nomination:

November 12, 2018

4. Address (List current place of residence and office addresses):

[REDACTED]

(office)

The George Washington University
Graduate School of Political Management
805 21st Street NW, Suite 401, Washington, DC 20052

5. Date and Place of Birth:

July 4, 1968, Syracuse, NY

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

(spouse)

Abby Lynne Davidson, Country Director United States,
Corporate Citizenship, New York, NY

[REDACTED]

7. List all college and graduate degrees. Provide year and school attended.

Harvard University, JFK School of Government, MPP 1995
Columbia University, Grad. School of Journalism, MS 1991
Brown University, BA 1990

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

August 2018 - present
Professor of Practice, Graduate School of Political
Management
The George Washington University (GWU), Washington, DC

January 2015 - April 2016, August 2018 - present
Self-Employed Public Affairs Consultant
(See answers to Q11 for clients)

July 2016 - June 2018
Commissioner, Federal Maritime Commission, Washington, DC

April 2016 - July 2016
Senior Advisor, International Trade Administration
U.S. Department of Commerce, Washington, DC

January 2015 - July 2016
Senior Fellow,
Ctr. for the Study of the Presidency and Congress,
Washington, DC
(Focus on improving government procurement and
acquisitions)

January 2013 - January 2015
Member of Congress from NY-24
United States House of Representatives, Washington, DC
(Service on Armed Services Committee and Science, Space
and Technology Committee, Ranking Democrat on Oversight
Subcommittee, Managed Washington and three district
offices, represented Port of Oswego and East Syracuse
Rail Yard)

June 2011 - December 2012
Senior Policy Advisor
Manatt, Phelps, Phillips, LLP, Washington, DC

August 2011 - May 2012

Visiting Professor of Environmental Studies
SUNY College of Environmental Science and Forestry,
Syracuse, NY

January 2011 - May 2011

Senior Fellow
Third Way, Washington, DC

January 2009 - January 2011

Member of Congress from NY-25
United States House of Representatives, Washington, DC
(*Service on Financial Services Committee and Judiciary
Committee, Managed Washington and three district offices,
represented East Syracuse Rail Yard*)

2006 - 2008

Senior Vice President, Corporate Development
Pinnacle Capital Management, LLC, Syracuse, NY

2005

Campaign Coordinator
Matt Driscoll for Mayor, Syracuse, NY

2005

Summer Teaching Fellow
Syracuse University Maxwell School of Public Affairs,
Syracuse, NY

1998 - 2005

Senior Policy Advisor, Communications Director, Press
Secretary
U.S. House Ways and Means Committee, Washington, DC

1997 - 1998

Press Secretary
U.S. Senator Daniel Patrick Moynihan, Washington, DC

1995 - 1996

Press Secretary
U.S. Senator Bill Bradley, Washington, DC

1995

Summer Researcher
Aspen Institute, Washington, DC

1992 - 1993

Reporter/Producer, News Administrative Assistant
ABC Affiliate WIXT-TV, (now WSYR-TV), Syracuse, NY

1991 - 1992

Weekend and Part-time Reporter
CBS Affiliate WWNY-TV, Watertown, NY

1991

Part-time Anchor and Reporter
CBS Affiliate WTNY-AM, Watertown, NY

1990

Summer Anchor and Reporter
WBRU-FM, Providence, RI

9. Attach a copy of your resume.

See attachment.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

July 2016 - Present

Board Member;
U.S. Association of Former Members of Congress,
Washington, DC

January 2015 - Present

Senior Fellow,
Ctr. for the Study of the Presidency and Congress (CSCP),
Washington, DC

April 2015 - Present
Member of Board of Advisors,
Nat'l. Cmte. to Preserve Social Security and Medicare,
Washington, DC

January 2011 - Present
Member of Board of Advisors,
Global Panel America
(subsidiary, Global Panel Worldwide, Prague, Czech Rep.)

April 2015 - present
Consultant
Dezenhall Resources Ltd., Washington, DC

March 2015 - August 2015
Consultant
Synoptos Inc., Washington, DC

January 2011 - May 2011
Senior Fellow
Third Way, Washington, DC

2005 - 2013
Proprietor
Maffei and Associates LLC, Syracuse, NY

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

None of the following organizations listed restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

April 2018 - Present
Member
Commission on Political Civility and Effective Governance
Center for the Study of the Presidency and Congress,
Washington, DC

April 2018 - Present
Member
ReFormers Caucus
Issue One, Washington, DC

July 2016 - Present
Board Member
January 2015 - Present
Member
U.S. Association of Former Members of Congress,
Washington, DC

April 2015 - Present
Member of Board of Advisors,
Nat'l. Cmte. to Preserve Social Security and Medicare,
Washington, DC

October 2014 - December 2015
Member
New York Farm Bureau, Albany, NY

January 2011 - Present
Member of Board of Advisors,
Global Panel America
(subsidiary, Global Panel Worldwide, Prague, Czech Rep.)

January 2007 - August 2015
Active Member
Rotary Club of DeWitt, Syracuse, NY

January 2007 - December 2014
Member
Italian American Athletic Club (IACC), Syracuse, NY

January 2009 - December 2014
Member
National Democratic Club, Washington, DC

August 2011 - August 2012
Member
United University Professions (UUP) at SUNY-ESF,
Syracuse, NY

December 2007 - December 2008
Board Member
The Newland Center for Adult Learning and Literacy,
Syracuse, NY

January 2007 - December 2008
Board Member
Spanish Action League of Onondaga County, Syracuse, NY

January 2007 - December 2008
Board Member
New York DonorsChoose.org, New York, NY

January 2007 - December 2007
Advisory Board Member
Kids Win! of Catholic Charities of Onondaga County,
Syracuse, NY

2005 - 2008
Member from DeWitt
Onondaga County Democratic Committee, Syracuse, NY

2007 - 2012
Member
Sierra Club (Iroquois Chapter), Syracuse, NY

2000 - Present
Member (various regional AAA chapters)
AAA, Washington, DC

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

Yes, I have been a candidate for and have held public office. My campaign has no outstanding debt and all campaign accounts have been closed.

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

Terry McAuliffe for Governor - \$500 in 2012
2005-2008 Member, Onondaga County Democratic Committee

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

None.

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

(speaking appearances made as an FMC Commissioner)

Speech at the Global Liner Shipping Conference
"Challenges in Regulating an Increasingly Commodified
and Data-Driven industry."
Hamburg, Germany, May 16, 2018

Speech at National Industrial Transportation League
Summit on current issues and developing trends in the
ocean transportation industry.
Dallas, TX, January 30, 2018

Speech at the Second Annual Customs Brokers & Freight
Forwarders Conference of the Americas during panel
"EU-Americas Transshipment - U.S. at the Crossroads or
Just Getting in the Way."
Orlando, FL, December 4, 2017

Speeches at Global Liner Shipping Conference as part of
panels on protectionism and anti-trust legislation and
the general challenges facing ports & terminals today
Hamburg, Germany, May 15-16, 2017

Speech to Maritime Administrative Bar Association
Washington, DC, November 29, 2016

Speech at First Annual Customs Brokers & Freight
Forwarders Conference of the Americas during panel
"The FMC and TSA—Two Regulatory Agencies - One
Approach to Compliance?"
Miami, FL, November 14, 2016

(articles authored)

"How Junk Food Information Starves Democracy" by Dan Maffei in *The Dominion Post* (Wellington, New Zealand), November 5, 2018.

"Why Democrats Would Be Wise to Compromise on CAFE Standards" by Dan Maffei in *The Hill* (on-line), August 28, 2018.

"The New Health Care Rationing" in *U.S. News & World Report*, May 5, 2016.

"Democrats Would Be Wise Not to Denigrate Innovation" by Dan Maffei in *The Hill* (on-line), December 1, 2015.

"Time for patients to benefit from lifesaving drugs" by Dan Maffei in *The Hill* (on-line), October 23, 2015.

"Consequences of Regulation by Clickbait" by Dan Maffei in *Medium* (on-line), September 28, 2015.

"Free Affordable Care Act From Unpopular Taxes" by Dan Maffei in *Roll Call* (on-line), August 27, 2015.

"A Frightening Thought: Congress' Flip-Flop on Wart and Diplomacy" by Dan Mahaffee and Dan Maffei in *The National Interest* (on-line), August 20, 2015.

"Science Denial: It's Not Just A Republican Problem" by Dan Maffei in *Roll Call*, June 4, 2015.

"Equal Pay for Women Helps the Economy" in *The (Syracuse) Post-Standard*, September 16, 2014.

"Rep. Dan Maffei: Rebuilding Infrastructure is the Key to Revitalizing Central New York" in *The (Syracuse) Post-Standard*, June 22, 2014.

"Rep. Dan Maffei: I didn't vote to 'defund' the Affordable Care Act" by Dan Maffei in *The (Syracuse) Post-Standard*, October 3, 2013.

"Rep. Dan Maffei on Interstate 81's Future: Two Options Aren't Enough" in *The (Syracuse) Post-Standard*, May 30, 2013.

(articles authored, cont.)

"Rep. Dan Maffei: 'It's clear to me that our middle class families are still being squeezed'" by Dan Maffei in *The (Syracuse) Post-Standard*, February 8, 2013.

"Commentary: Dan Maffei shares his vision for getting Central New York and the nation back on track" by Dan Maffei in *The (Syracuse) Post-Standard*, August 19, 2012.

"The Case for Corporate Tax Reform" by Dan Maffei and Ryan McConaghy in *Third Way Report*, August 30, 2011.

"Doing nothing on health care not an option" by Dan Maffei in *The (Syracuse) Post-Standard*, March 19, 2010.

"Building a road map in the first 100 days" by Dan Maffei in *The (Syracuse) Post-Standard*, April 30, 2009.

"Campaign as Classroom: Dan Maffei MPP 1995 on lessons learned" by Dan Maffei in *Kennedy School Bulletin*, Summer 2008.

"Part of 'thinking big' is working for U.S. energy independence" by Dan Maffei in *The (Syracuse) Post-Standard*, May 22, 2008.

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

As a member of Congress, I testified before committees, of which I was not a member, which had jurisdiction over a legislation that I sponsored. In 2009, I testified before the House Commerce Committee advocating passage of the Automobile Dealer Economic Rights Restoration Act (ADERRA). In 2011, I testified before the House Natural Resources Committee advocating passage of the Harriet Tubman National Historical Parks Act.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have two years of experience as a Commissioner on the FMC and have worked closely and well with the two current commissioners, the senior management, and staff of the FMC. In the time I was there, I got to know the law, the industry, and various stakeholders very well. While at the Commission, I focused on understanding and recommending action where appropriate on some challenges U.S. stakeholders currently face (see answers to Q20). Having that foundation of understanding is certainly an important qualification that I now bring that I did not in 2016.

In 2016, I mentioned that my time as a former member of Congress would be valuable for several reasons that still hold true today. First, the nature of the district I represented with agricultural areas, a Great Lakes international port, and supply chains that involve intermodal traffic from the Port of New York/New Jersey makes me intimately aware of the challenges faced by stakeholders (consumers, shippers, and intermediaries) in many areas throughout the United States - especially the mid-west. Second, I could continue to improve communication between the FMC and Congress. Indeed, as a Commissioner for two years, I believe I did serve to ease communications with Congress at a time when rapid changes in the industry have necessitated a closer relationship with Congress to ensure that the FMC properly interprets the Shipping Act and, where updates to the law may be needed, Congress is aware.

As I wrote in 2016, I have been an effective communicator and team builder in a wide variety of contexts including the media, private sector, and the legislative branch. I have substantial experience working with disparate interests in my district and state, as well as within Congress, to bring groups together to develop and implement specific solutions. All of this experience indeed helped me be effective in the two years I already served on the FMC and remain important now.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

As I stated in 2016, the responsibility of the Commissioners of the FMC to ensure proper management and accounting is crucial to the FMC's success. At a time of scarce resources, as a small agency, the FMC has continued to operate on a lean budget to execute a large mandate to oversee international trade. The FMC needs to continue to meet its statutory obligations to facilitate a positive impact on the economic recovery of the importers and exporters, which depend on a maritime industry providing stable, reliable ocean transportation.

I now have two years of specific experience as a commissioner at the FMC working as an effective team member with a Democratic Chair and then a Republican Acting Chair to ensure that the Commission has proper management and accounting controls.

In addition, as I stated in 2016, I have experience managing a congressional office that included a Washington, DC, office and three district offices within an economically challenged and diverse region of the country. In addition, I have managed teams in the private sector in completing specific deliverables. Given that this specific appointment is to a Commission in which five people of diverse backgrounds work together to manage the organization, my experience as a senior staff person on a congressional committee and then as a member of Congress is particularly relevant. For example, as Ranking Member of the Subcommittee on Oversight of the House Committee on Science, Space, and Technology, I worked very closely in collaboration with the Chairman and other subcommittee members to plan most of the hearings in a bipartisan way.

20. What do you believe to be the top three challenges facing the department/agency, and why?

- 1) The industry is not sufficiently prepared to deal with unforeseen events including additional cyberattacks and unanticipated carrier line bankruptcies.

Recent years have seen an increase in large-scale destructive events. In August of 2016, Hanjin Shipping, then the seventh largest carrier, filed for bankruptcy. The Hanjin bankruptcy was the largest to be filed in decades and resulted in a desperate scramble as shippers and carriers alike determined how to respond. The immediate aftermath was chaotic, with vessels stuck in port and many containers stranded and detained.

Due to the interconnectedness of the carrier industry with its alliance and capacity sharing agreements, a single carrier bankruptcy can destabilize the entire system. The Hanjin bankruptcy left regulators scrambling for a response to the question of who had jurisdiction and what could be done to facilitate the continued movement of containers - many of which shippers did not know had been handled by Hanjin. The FMC assisted, holding a series of hearings and providing alternative dispute resolution services where possible.

A similarly catastrophic event happened in 2017 when Maersk was the victim of an extensive cyber-attack known as the NotPetya. Maersk was locked out of its systems, including those which operate terminals all over the world, and it took two full weeks to fix. Many in the industry acknowledge that if a cyber-attack could cripple, even temporarily, the largest ocean carrier in the world, a similar attack could be catastrophic for smaller, less financially secure carriers.

As with Hanjin, regulators did not have many tools available to help out, though Maersk did file an emergency petition with the FMC requesting an exemption from service contract filing requirements until the cyberattack had been dealt with. The FMC provided regulatory relief but could not otherwise assist Maersk with its recovery. The ultimate cost of the hack remains unknown, though the *Financial Times* estimated the cost as somewhere between \$50 million and \$450 million.

The cyber-attack on Maersk and the Hanjin bankruptcy have highlighted the need for the industry to work together to ensure that such systematic destructive events, should they occur, will not endanger all of ocean commerce. Every step toward greater automation and inter-connectedness of the industry increases the supply chain's exposure to new and varying threats. Steps are being taken to address the threat, mostly in the form of written, non-binding guidance. For example, a group of international organizations produced The Guidelines on Cyber Security Onboard Ships, which is essentially basic guidance on how to identify weaknesses, develop protection measures, and respond to a cyber security incident. The guidance is non-binding. Similarly, in June 2015 the U.S. Coast Guard produced a document laying out its cyber strategy, which focused primarily on establishing best practices. General guidance is being developed but there is no coordinated strategy.

I am not suggesting the FMC has or should have the authority to impose a solution. However, given the threat to the industry, the FMC has a role to play in encouraging and facilitating the industry to cooperate within and with other stakeholders to mitigate these catastrophic threats.

- 2) I wrote in 2016 that Congestion was a key challenge facing the FMC and it remains one, particularly at certain ports at certain times. Congestion causes interruptions in the movement of goods, which leads to delays in consumers receiving goods, which then could result in a competitive disadvantage for the U.S. in international trade. These delays cost U.S. shippers money. Understanding agreements that the FMC monitors that affect congestion remains a priority for me.

As in 2016, the factors that contribute to congestion are the management of larger and larger ships entering ports and discharging cargo; chassis shortage and dislocation; formation of international shipping alliances of former competitors, sometimes from different countries; unnecessarily lengthy truck turn times; the exodus of well-qualified truck drivers who cannot make a living wage; the complexity of discharging cargo off of larger vessels, often stacked in no particular order; and delays in rail service and a shortage of railcars nationwide.

My time at FMC informed my concern about the tendency of carriers to buy larger, more sophisticated ships from Chinese and Korean government-subsidized shipyards. While the largest ships do not come to the U.S., there is a "trickle-down" effect with record-sized ships utilizing our ports. These ships contribute to an overcapacity problem which carrier alliances do not seem to address completely. The ocean overcapacity worsens port congestion as larger ships off-load so many containers without sufficient inland capacity. (The shortage of truckers is a key factor in congestion and a reason why FMC must work well with other agencies such as the Surface Transportation Board and Federal Highway Administration.)

Ironically, while oversupply would seemingly lower shipping costs, many shippers and other stakeholders claim that, in an attempt to make up for the poor profit margin, carriers have drastically reduced service and resorted to "nickel and diming" their customers. This has led to complaints about congestion related charges that are seemingly unavoidable to the shipper. The FMC had hearings on these issues and Commissioner Dye was leading a further investigation. The complexity of them makes them a continued challenge faced by the FMC.

- 3) In 2016, I mentioned that the changing nature of carrier Alliances was a top challenge and it remains so. Ocean carriers continue to establish new ways of cooperating within alliances to increase efficiencies that can lead to cost savings. I support such efforts but, to the extent it is consistent with the Shipping Act, I also want to ensure that these agreements represent the right balance of considerations so that they do not harm American consumers, ports or other businesses in the industry. As in 2016, this continues to be a challenge for the FMC as larger ships service U.S. ports.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

I have both FERS and TSP accounts from my service as a congressional staff person and Member of Congress.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

None.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

None.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

In my two terms as a Member of Congress, as well as during my campaigns, I advocated publicly legislative positions on hundreds of topics. I am happy to provide specific examples as needed.

(See also articles listed in answer to Section A, Question 16.)

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

If I have or obtain any asset that presents a potential conflict of interest, I would divest of that asset. In any other matters, I will comply with the Ethics Agreement and recuse myself should a conflict arise.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No, except for background investigations preceeding potential presidential appointments.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

In my capacity as a candidate for congress, I was a party to civil litigation in the following instances:

I was a plaintiff in lawsuits filed in November 2012 and October 2014, respectively, to request securing of ballots to protect against the possibility of vote counting irregularities in the respective year's general election. Because of each suit, the ballots were impounded after the 2012 and 2014 elections.

I was a Respondent in a lawsuit filed in May 2014 by the Onondaga County Republican Committee (OCRC), which claimed that my campaign manager should not have been issued voter registration in New York because the OCRC alleged that he was only a temporary resident; accordingly, the OCRC contended, the individual should not have been permitted to circulate candidate petitions for the Working Families Party. The court ruled in my favor, concluding my campaign manager was properly registered in New York and had conducted himself appropriately.

In November 2010, I was involved in a very close election and filed a court case to attempt to have all ballots counted. The judge eventually ruled that we had counted all of the votes. The lawsuit was resolved when I conceded the election.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

I know of no applicable additional information.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

As a former Ranking Member of an investigative subcommittee of a House Committee, I understand how important timely compliance with Congressional requests are and I would do everything in my power to comply with deadlines set by committees.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. Affidavit

Daniel B. Maffei being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.


Signature of Nominee

Subscribed and sworn before me this 7 day of Dec., 2019.


Notary Public

ARTHUR MULLAKANDOV
Notary Public, State of New York
Registration #01MU634246
Qualified in Queens County
Commission Expires 05/02/2020

The Honorable Daniel B. Maffei

FEDERAL GOVERNMENT SERVICE

FEDERAL MARITIME COMMISSION

Washington, DC

Commissioner

2016 – 2018

- Appointed by President Obama and confirmed unanimously by the U.S. Senate
- Served as one of up to five members of the bipartisan, independent commission that regulates the U.S. international ocean transportation system and adjudicates cases under the Shipping Act of 1984
- Participated in bilateral discussions between U.S. and foreign maritime regulatory agencies
- Delivered presentations on maritime transportation issues at domestic and international conferences
- Advised congressional committee members and staff on important revisions to maritime legislation
- Authored concurring and dissenting opinions on commission decisions

DEPARTMENT OF COMMERCE

Washington, DC

Senior Advisor

2016

- Appointed to International Trade Administration and seconded to Office of the Secretary
- Advised department leadership on legislative and public strategy for finishing Obama trade agenda
- Communicated informally with current Congress members and staff on TPP and other trade issues
- Coached officials on dealing with congressional meetings including prep for oversight hearings

THE HOUSE OF REPRESENTATIVES

Washington, DC

Member of 113th Congress representing New York's 24th District

2013 – 2015

- Member of Committee on Armed Services and Committee on Science, Space, and Technology
- Ranking Member on Science and Technology Oversight Subcommittee
- Authored several provisions to identify and support new and better military technologies in the *National Defense Authorization Act of 2013* and *National Defense Authorization Act of 2014*
- Fought successfully the efforts to decrease federal support for social science research and advocated for increased support for basic scientific research and streamlining of the grant application process
- Resolved military concerns and cleared bureaucratic obstacles so that one of six FAA-approved remotely piloted vehicle test sites would be established in Central New York
- Led successful bipartisan effort creating the first national park to honor Harriet Tubman
- Developed program to enhance 24th district local governmental and institutional capacity to obtain federal grants, resulting in approximately twenty-eight million dollars in grants over a two-year period

Member of 111th Congress representing New York's 25th District

2009 – 2011

- Member of Financial Services Committee and Committee on the Judiciary
- Affected significant provisions of *Affordable Care Act of 2010* as key swing vote; led coalition of members that reduced the proposed tax on medical device manufacturers by 50 percent
- Co-authored *Credit Card Holder Bill of Rights of 2009*; and was sole sponsor of separate 2010 law to save retailers millions of dollars by grandfathering previously printed gift cards
- Won passage of 24 appropriations projects totaling \$14.4 million in funds for the 25th District
- Led movement in Congress to prevent unfair closures of GM and Chrysler auto dealerships; negotiated inclusion of dealers' rights provision in appropriations law
- Founded the bipartisan House Adult Literacy Caucus

UNITED STATES HOUSE OF REPRESENTATIVES (CONTINUED)
Communications Director/Senior Policy Advisor
Committee on Ways and Means Democratic Staff

Washington, DC
1998 – 2005

- Crafted and implemented media and political strategies involving economic policy, taxes, Social Security, Medicare, health, welfare, and international trade
- Explained and analyzed legislative issues for journalists, members, and the public
- Worked with Democratic leadership and other House committee staffs to coordinate message points
- Appeared periodically on C-SPAN's *Washington Journal*

UNITED STATES SENATE
Press Secretary to Senator Daniel Patrick Moynihan of New York

Washington, DC
1997 – 1998

- Managed all of the Senator's media relations including monthly press briefings and op-ed placements
- Promoted the Senator's agenda involving issues before him as Finance Committee Ranking Member

Press Secretary to Senator Bill Bradley of New Jersey

1995 – 1996

- Developed issue-based media strategies for Senator's agenda on health, tax and environmental issues
- Advanced the Senator's national profile in anticipation of presidential campaign

PRIVATE SECTOR EXPERIENCE

SELF-EMPLOYED PUBLIC AFFAIRS CONSULTANT

2015 – 2016

- Assisted clients in developing message and marketing materials for various targeted audiences
- Wrote memos and position papers for clients on health, science and tax issues
- Coached and prepared clients for appearances before congressional committees

MANATT, PHELPS, PHILLIPS, LLP
Senior Policy Advisor

Washington, DC
2011 – 2012

- Advised clients on *Affordable Care Act* and *Wall Street Reform and Consumer Protection Act* implementation
- Assisted clients in applying for federal contracts

PINNACLE CAPITAL MANAGEMENT, LLC
Senior Vice President, Corporate Development

Syracuse, NY
2006 – 2008

- Enhanced profile of newly formed Central New York-based capital management firm
- Identified and cultivated prospective clients through individual meetings and outreach events

ABC AFFILIATE WIXT-TV (NOW WSYR-TV)
On-Air News Reporter/Producer

Syracuse, NY
1992 – 1993

CBS AFFILIATE WWNY-TV AND WTNY-AM
On-Air News Reporter/Anchor

Watertown, DC
1991 – 1992

UNIVERSITY TEACHING EXPERIENCE

THE GEORGE WASHINGTON UNIVERSITY Washington, DC
Professor of Practice, Graduate School of Political Management 2017 – present
Adjunct Faculty Member

- Teaching courses in political management and legislative politics tracks
- Assisted planning, recruited speakers, and moderated panel for *Reinventing Disruption* conference
- Provided Capitol tour and assisted in hosting British Members of Parliament visiting the school

SUNY COLLEGE OF ENVIRONMENTAL SCIENCE AND FORESTRY Syracuse, NY
Visiting Professor, Environmental Studies Department 2011 – 2012

- Designed and taught Graduate Seminar: *The Politics of Environmental Science and Technology Policy*
- Taught Survey Course: *Government and the Environment* (with then Assistant Professor Paul Hirsch)

SYRACUSE UNIVERSITY MAXWELL SCHOOL OF CITIZENSHIP AND PUBLIC AFFAIRS Syracuse, NY
Special Summer Course Assistant 2005

- Assisted in facilitating Washington simulation for *Public Administration and Democracy* course

GUEST TEACHING AND LECTURES

Syracuse University Maxwell School of Citizenship and Public Affairs
Speaker/Mentor at National Security Studies Program Minnowbrook Conference 2016, 2018

Brown University, A. Alfred Taubman Center for American Politics and Policy
Lecture Series Speaker 2017

Millikin University
Thomas W. Ewing Lecture (with former Representative Peter Torkildsen) 2015

Guest Lectures at Colleges and Universities:

Missouri Western State University	2018
Syracuse University Washington Program	2016, 2017, 2018
Indiana State University	2017
Texas Tech University Washington Congressional Internship Program	2017
Syracuse University Maxwell School of Citizenship and Public Affairs	2010, 2012, 2013, 2014
Cornell University Government Department	2015
Syracuse University Newhouse School of Public Communications	2004, 2005, 2010, 2014
LeMoyne College	2010, 2014
Syracuse University Law School	2011, 2013
SUNY Oswego	2012
Cornell University School of Hotel Administration	2011
Ivy Tech College (Bloomington, Indiana) O'Bannon Institute for Community Service	2011
Hobart and William Smith Colleges	2008, 2009
University of Richmond Jepson School of Leadership Studies	2007
Harvard University John F. Kennedy School of Government	2004
Rutgers University Bloustein School of Planning and Public Policy	2004

FELLOWSHIPS

CENTER FOR THE STUDY OF THE PRESIDENCY AND CONGRESS (CSPC) Washington, DC
Senior Fellow 2015 – 2016

- Co-coordinated and advised major research project on government procurement
- Participated in Middle East Study Group examining United States policy in Iraq, Syria and Jordan
- Authored (with Dan Mahaffee) *A Frightening Thought: Congress' Flip Flop on War and Diplomacy*

THIRD WAY Washington, DC
Senior Fellow 2011

- Authored (with Ryan McConaghy) Third Way policy paper *The Case for Corporate Tax Reform*
- Moderated public panels and private meetings on corporate tax issues

SELECTED MEMBERSHIPS

U.S. ASSOCIATION OF FORMER MEMBERS OF CONGRESS Washington, DC
Board Member 2016 – present

ISSUE ONE “ReFormers Caucus” Washington, DC
Member 2018 – present

CSPC Commission on Civility and Effective Governance Washington, DC
Member 2018 – present

GLOBAL PANEL FOUNDATION Prague, Czech Republic
Board of Advisors (America) 2010 – 2016

NATIONAL COMMITTEE TO PRESERVE SOCIAL SECURITY AND MEDICARE Washington, DC
Board of Advisors 2015 – 2016

EDUCATION

HARVARD UNIVERSITY JOHN F. KENNEDY SCHOOL OF GOVERNMENT Cambridge, MA
Master of Public Policy 1993 – 1995

- Thesis: *An Analysis of Media Coverage of the Watchdog Group the Center for Public Integrity*

COLUMBIA UNIVERSITY GRADUATE SCHOOL OF JOURNALISM New York, NY
Master of Science in Journalism 1990 – 1991

- Project: *A Radio Documentary on the Rise of Political Talk Radio*

BROWN UNIVERSITY Providence, RI
Bachelor of Arts in History and American Civilization 1986 – 1990