

**Senate Commerce Committee Coast Guard Nominee Questionnaire
117th Congress**

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Sean Patrick Regan

2. Position to which nominated:

Rear Admiral (Lower Half)

3. Date of Nomination: **August 16, 2021**

4. Address (List current place of residence and office addresses):



**Office: 431 Crawford Street
Portsmouth, VA 23704**

5. Date and Place of Birth:

**Chelsea, Massachusetts
March 5, 1970**

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: Eva N. Regan, Chesapeake Spine Center, 676 Kingsborough Square, Suite C, Chesapeake, VA
Son: Brendan P. Regan (24) – non-dependent
Daughter: Noemi C. Regan (23) – non-dependent
Son: Michael S. Regan (20) - dependent
Daughter: Erin M. Regan (20) - dependent

7. List all college and graduate degrees. Provide year and school attended.

**Bachelor of Science (Marine Transportation),
Massachusetts Maritime Academy (1988-1992)
Masters of Military Studies, Marine Corps War College (2006-2007)
Masters of National Security Studies, Naval War College (2011-2012)**

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have served as a Coast Guard officer since August 1992. Please see my official Coast Guard biography for detailed information.

9. Attach a copy of your resume.

My official Coast Guard biography is attached

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

None

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

Ancient Order of the Hibernians (since before 2011)

Massachusetts Maritime Alumni Association (periodically since 1992)

Military Officers Association of America (since 2013)

Knights of Columbus (since before 2011)

Neither the Massachusetts Maritime Alumni Association or the Military Officers Association of America restricts membership on the basis of sex, race, color, religion, national origin, age, or disability

Both the Ancient Order of Hibernians and Knights of Columbus are Catholic mens organizations.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

**Defense Superior Service Medal
Legion Of Merit (2 Awards)
Meritorious Service Medal (6 Awards)
CG Commendation Medal
CG Achievement Medal (2 Awards)
CG COMDT Letter of Commendation Ribbon
Presidential Service Badge
CG Special Ops Service Ribbon
CG Meritorious Team Commendation Ribbon
Armed Forces Service Medal
CG Meritorious Unit Commendation Ribbon
CG Unit Commendation Ribbon
CG Presidential Unit Citation
Humanitarian Service Medal
Boat Forces Operations Insignia
Global War Terror Service Medal
National Defense Service Medal (2 Awards)
DOT 9-11 Ribbon
CG Marine Safety Insignia
DOT Outstanding Unit Award
Navy Unit Commendation
US Merchant Marine Expeditionary Medal
National Defense Service Medal
Naval War College, Distinguished Graduate (2012)**

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been

nominated. Do not attach copies of these publications unless otherwise instructed.

None

18. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

**I have a LinkedIn account. <https://www.linkedin.com/in/seanpregan>
Sean.p.regan1992@gmail.com**

I have a Steam video game account (steamcommunity.com) under seaneval@hotmail.com and seaneva21@gmail.com. Online names are Coastie12 and Coastie13. No information is shared nor history tracked to my awareness. Account is solely for the purchasing, management, and playing of video games.

My spouse has a Facebook account that uses our joint email address seaneval@hotmail.com I do not access this account nor use it. She previously used it for kid's sports tracking/info when our kids were young. Now she uses it rarely and periodically to keep up on extended family matters.

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None

20. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

It is the greatest honor to protect our great Nation and to serve the men, women, active duty, civilian, reserves, Auxiliary – and their families – for nearly 30 years. As a graduate of Massachusetts Maritime Academy, I bring a different perspective to my Coast Guard assignments. It was a privilege to command women and men in the field during normal operations and national crises. Service on the National Security Council Staff enhanced my strategic awareness and decision making. Combined, these assignments have sharpened my skills and enhanced my collaborative, ethical, and leadership traits needed as a senior military officer. If confirmed by the Senate, I will continue to bring the strongest commitment to the protection of the Constitution, service to others over self, and advancement of our homeland and national security.

My early Coast Guard years provided a foundational understanding of the span and scope of Coast Guard missions. However, the past decade of assignments optimally position me for senior level and continued support to national objectives. Assignment on the National Security Council Staff, matured my thinking on the integration of national and homeland security as I led the NSC Staff in topics ranging from countering piracy off Somalia to the response to both the Haiti Earthquake and the Fukushima Earthquake. I gained extensive experience in the broad range and risks/benefits of the instruments of national power and how to best weave them into a cohesive policy.

Leadership and management roles as a Deputy Sector Commander responsible for the broad swath of federal law enforcement responsibilities including Deputy Federal Maritime Security Coordinator, Deputy Captain of the Port, and Deputy Officer in Charge of Marine Inspection, provide me a firm footing on the responsibilities of Coast Guard officers. Importantly, it honed my understanding and actions in the sound application of Coast Guard authorities. Similarly, my assignment as Commanding Officer of the Coast Guard's only counter-terrorism team (at the time) provided me a full understanding of risk management and mitigation. Combined, these positions expanded my ability to leverage partners and the interagency to achieve cooperative positive outcomes.

As a senior Coast Guard officer, I managed, on behalf of senior Coast Guard Flag officers, two-thirds of Coast Guard operational forces across 40 states and millions of miles of waterways. I shaped the force posture and readiness across every Coast Guard mission area (i.e. counter drug, port security, marine safety, etc.) This furthered my understanding and skills in the sustainment of the forces, assets, people, and equipment. It provided experience in working alongside the Coast Guard mission support enterprise, budget development and execution, and long term risk identification and mitigation.

If confirmed by the Senate, I look forward to using my experience and relationships to advance, promote, and continue to maximize the cooperative effects resultant when unity of effort exists. I am humbled and honored to be nominated for continued service to our Nation as a Rear Admiral(Lower Half). I shall do my part to ensure the U.S. Coast Guard remains Semper Paratus, Always Ready, to deliver perform mission excellence.

21. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

It is the duty of every public and civil servant, and military officer, to ensure the effective and efficient use of public resources. These resources support our physical assets and personnel, which together accomplish missions that protect our Nation. It is my current and future responsibility to ensure the good stewardship of Coast Guard resources. As such I believe we must wisely and prudently invest our resources to the best available technologies that deliver the optimal return on investment. This means the best operational assets (ships, boats, and aircraft), infrastructure (to support shore based and offshore operations), training, personnel and talent management, and maintenance support. Importantly we must sustain the most important leg of our operational capability – our personnel.

As a senior leader, it is my responsibility to balance risk and cost with the clear understanding that hard decisions are required. If confirmed by the Senate, it will remain my responsibility, albeit at a

different level, to ensure the balanced approach to maximizing our ability to address emerging demands with legacy needs.

My experiences in leading large organizations spans from building informed national strategies across nearly every federal executive department and agency while service on the National Security Council Staff, to tactical unit control as the Deputy Sector Commander in Southeastern New England. Across the range of these assignments, I gained experience in sustained fiscal stewardship and the ability to work in budget constrained environments.

During my career, I commissioned three different units in the Coast Guard from inception to final operating ability. These experiences honed the understanding necessary to enact a long-term vision to achieve outcomes. It also allowed me to examine necessary and prudent restraints – hard choices - while still seeking to achieve the optimal operational results.

As a senior officer I work across the mission support and operational enterprises with the objective of balancing risk, gain, resources, and capacities. As the Chief of Staff to the Atlantic Area Commander, I am privileged to witness cross-enterprise perspectives (with some insight into DHS' scope of responsibility) to better understand and address the broad range of challenges we face as a Nation.

Throughout my assignments as a mid-grade and senior officer, I used metrics, measures, and periodic reviews to ensure return on investment from operations and activities and to adjust approaches as necessary to achieve efficient and effective outcomes.

If confirmed by the Senate, I hope to continue the most positive aspects of Coast Guard leadership encompassed by safe, efficient, effective, and successful mission accomplishment.

22. What do you believe to be the top three challenges facing the Coast Guard, and why?

The three top challenges facing the Coast Guard today are: Gaining and Sustaining a Talented Workforce; the State of Shore Infrastructure; and the Coast Guard's optimal role as the Nation competes against China, Russia, and Transnational Criminal Organizations. I view these challenges as strategic opportunities as well.

Gaining and Sustaining a Talented Workforce: I fully support the goals of the Commandant of the Coast Guard set forth in the Commandant's Guiding Principles and the Diversity and Inclusion Policy Statement. The Coast Guard best serves our fellow citizens with a workforce that is diverse in background and thought, and where every member is respected and able to serve with dignity. The Coast Guard must continue to posture itself to be the Service of choice for those seeking to serve and an employer of choice for civilian employees. We must engage with communities and citizens that may not have contact with their U.S. Coast Guard. We must attract them to our Core Values of Honor, Respect, and Devotion to Duty. We must retain them through active and transparent leadership that treats all with respect, challenges them to be the best person they can, and enables them to take pride in their service to our great Nation. I wholeheartedly agree with the Commandant's approach to provide equal opportunity for all to fulfill their optimal potential.

The State of Shore Infrastructure: The state of Coast Guard shore infrastructure impacts the operational effectiveness of the women and men we ask to serve. Across many regions our infrastructure challenges likely will worsen as weather patterns change. The addition of new, highly capable assets of every size and type, from large National Security Cutters and Offshore Patrol Cutters to Waterways Management Cutters, small boats of every type, and new manned and unmanned aircraft, demands optimal protection for our 24 x 7 crews and multi-million dollar assets. Congressional support is helping with the challenges, especially as we re-build facilities stricken by damaging storms from 2017 through today. I have been part of the oversight and tracking of many of these facilities and they are being upgraded to the best standards to make them efficient, environmentally friendly, and resilient to future storms. We must continue to find means to improve the workplaces/facilities wherever

our Coast Guard is asked to serve. Aligned with the Commandant and the Department, I hope to ensure we provide the Congress the best information of where resources can have the most effect, and then ensure they are used to build modern, efficient, and resilient facilities.

China, Russia, and Transnational Criminal Organizations (TCOs). The Commandant of the Coast Guard's active employment of the suite of tools (assets, regulations, partnerships, policies, and information competition) of Coast Guard power to address Chinese and Russian expansion enables the rule of law and enhances maritime governance. The Coast Guard is uniquely positioned and experienced to bring strategic impacts in the "gray zone" between cooperation and conflict. The importance of the maritime domain to all Nations, even landlocked ones, makes the sustainment of Western rules-based-order ever more important. The Coast Guard is properly postured to counter nefarious actors who challenge the commonly-held norms of international maritime order. We are the model organization of law enforcement, environmental protection, and maritime safety and security. The Coast Guard is an international maritime partner of choice and has built a network of trust and relationships unequalled by our competitors. The Coast Guard is adept at cooperative partnerships, our competitors are not. TCOs are different in their fundamental nature, though some share tactics with nation state competitors. The Coast Guard, in partnership with other DHS agencies and DoD, continues to counter threats emanating from the sea while simultaneously protecting the sea itself from illegal fishing to environmental crises. The continued support to partner nations to enhance their self-governance and security clearly benefits the United States. We must continue to work with Congress to enhance successful partners, build the capability to emerging partners, and cooperatively disrupt TCOs who are damaging our collective success, prosperity, and safety.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee PFDR.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest concern arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest concern arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest concern arises, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex (including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental

status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

No

6. If you have ever served as a general court-martial convening authority involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

Nothing additional.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes, in accordance with law and DHS policy and guidance.

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?

Yes, in accordance with law and DHS policy and guidance.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

SEAN. P. REGAN being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

Subscribed and sworn before me this 17 day of SEPTEMBER, 20 21.

Debra Ann Goodman
Notary Public



Captain Sean Regan

United States Coast Guard

Captain Sean Regan is a Military fellow at the Council on Foreign Relations. He most recently served as Chief of Staff, Coast Guard Atlantic Area since July, 2019 after a tour as Chief of Operations, Coast Guard Atlantic Area.



Captain Regan is a 1992 graduate of Massachusetts Maritime Academy where he was awarded a Bachelor of Science – Marine Transportation and a Third Mate unlimited tonnage/any waters license. He entered the USCG Maritime Graduate (MARGRAD) program after graduation.

Between 1992 and 2002, he served in a variety of maritime safety and prevention operational assignments including tours conducting inspections (where he became both a hull and machinery inspector), investigations, pollution response, and waterways management at Marine Safety Office (MSO) San Francisco, California and MSO Portland, Oregon. In 2002, he became the “Plankowner” Executive Officer of the Coast Guard’s first east-coast anti-terrorism team, Maritime Safety and Security Team 91102. Then in 2004, he became the “Plankowner” Commanding Officer of Maritime Safety and Security Team New Orleans (91112). Under his command, MSST NOLA successfully completed Homeland Security missions in over 12 states and Guantanamo Bay, Cuba. Notably, MSST NOLA provided immediate critical support in the wake of the hurricane KATRINA in 2005 where he led over 400 security and search and rescue forces in the metropolitan area conducting rescues and providing security for the massive urban search and rescue effort. This effort resulted in the rescue of over 20,000 citizens.

In 2006, he attended the U.S. Marine Corps Command and Staff College, Quantico Virginia earning a Master of Arts in Military Science. Promoted to Commander in 2007, he served as a Maritime Homeland Security policy-maker in the Coast Guard’s Office of Counterterrorism and Defense Operations.

Between 2009 and 2011, he served at the White House on the President’s National Security Staff (NSS) as Director, Maritime Security Policy and Director, Arctic Region Policy. On the NSS, he advised the National Security Advisor, Homeland Security Advisor and President on issues such as piracy, Arctic oil drilling, mass migration, the Fukushima nuclear release, and maritime security policy.

In 2011, he attended the U.S. Naval War College, College of Naval Warfare, Newport, Rhode Island earning a Master of Arts in National Security and Strategic Studies. From 2012 through 2014, he served as Deputy Sector Commander, Sector Southeast New England where he was Alternate FOSC, Alternate OCMI, and SAR Mission Coordinator. In 2014, he assumed command of the Maritime Security Response Team, the Coast Guard’s maritime law enforcement counter-terrorism unit. Between 2016 and 2019 as the Chief of Operations for two-thirds of all Coast Guard effort world-wide, he was integral in the saving of over 20,000 citizens during the devastating 2017 and 2018 hurricane seasons.

Captain Regan’s awards include the Defense Superior Service Medal, the Legion of Merit (awarded two times), the Meritorious Service Medal (awarded five times), the Coast Guard Commendation Medal, and the Coast Guard Achievement Medal (awarded two times).

CAPT Sean P. Regan

Current Assignment

Sep 21 – present Council for Foreign Relations

Assignment History

Jul 19 – Jul 21 Atlantic Area Chief of Staff (LANT 01), CAPT
Jun 17 – Jul 19 Atlantic Area Chief of Operations (LANT 3), CAPT
Jul 14 – Jun 17 Maritime Security Response Team, Commanding Officer, CAPT
Jul 12 – Jun 14 Sector Southeastern New England, Deputy Commander, CDR
Jul 11 – Jun 12 SS-Naval War College, Duty Under Instruction (DUINS), CDR
Apr 09 – Jul 11 DDE, National Security Staff (NSS), White House, CDR
Jun 07 – Mar 09 COMDT (CG-5322) Homeland Defense Planning, LCDR/CDR
Jun 06 – May 07 PG-Marine Corps Command & Staff College, (DUINS), LCDR
May 04 – May 06 MSST New Orleans, Commanding Officer, LCDR
Jun 02 – Apr 04 MSST Chesapeake, Executive Officer, LT
Jan 98 – May 02 MSO Portland, OR, Senior Investigator and Marine Inspector, LT
Jun 97 – Dec 97 Port of Portland, OR, Port Safety Industry Training, LT
Aug 92 – May 97 MSO San Francisco Bay, CA, WWM, Marine Inspector &
Investigator, Pollution Response, ENS/LTJG

Educational Summary

2013 Harvard Kennedy School of Government Executive Crisis Management
2012 Naval War College, Master of Arts National Security Studies, 3.7 GPA
2007 Marine Corps Command and Staff College, Master Military Studies, 3.5 GPA
1992 Massachusetts Maritime Academy, BS in Marine Transportation, 2.8 GPA

Military Personal Awards and Significant National Recognition or Achievement

2021 Legion Of Merit
2019 CG Special Ops Service Ribbon
2018 CG Meritorious Team Commendation Ribbon
2018 Armed Forces Service Medal
2017 Meritorious Service Medal
2016 CG Special Operations Service Ribbon
2016 CG Meritorious Unit Commendation Ribbon
2015 CG Meritorious Team Commendation Ribbon
2014 Meritorious Service Medal
2011 Defense Superior Service Medal
2010 Presidential Service Badge
2009 Meritorious Service Medal
2006 CG Unit Commendation Ribbon
2006 CG Presidential Unit Citation
2006 Meritorious Service Medal
2006 Humanitarian Service Medal
2006 Meritorious Service Medal
2006 Boat Forces Operations Insignia
2005 Armed Forces Service Medal

2005	Humanitarian Service Medal
2005	Global War Terror Service Medal
2004	Meritorious Service Medal
2003	CG Achievement Medal
2002	National Defense Service Medal
2001	DOT 9-11 Ribbon
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2001	CG Meritorious Unit Commendation Ribbon
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1999	CG Unit Commendation Ribbon
1998	CG Meritorious Team Commendation Ribbon
1997	CG COMDT Letter of Commendation Ribbon
1997	CG Meritorious Unit Commendation Ribbon
1996	CG Meritorious Team Commendation Ribbon
1996	CG Achievement Medal
1994	DOT Outstanding Unit Award
1993	CG Special Operations Service Ribbon
1993	CG Rifle Marksman Ribbon
1992	Humanitarian Service Medal
1992	Navy Unit Commendation
1991	US Merchant Marine Expeditionary Medal
1991	National Defense Service Medal