

March 7, 2023

The Honorable Maria Cantwell
Chair
Committee on Commerce, Science and Transportation United States Senate
254 Russell Senate Office Building
Washington, DC 20510

The Honorable Ted Cruz
Ranking Member
Committee on Commerce, Science, and Transportation
512 Dirksen Senate Office Building
Washington, DC 20510

Dear Chairman Cantwell and Ranking Member Cruz:

It is my pleasure to write in support of Mr. Phil Washington as the next FAA Administrator.

As you may know, the National Air Carrier Association, of which Frontier Airlines is a member, has previously endorsed Mr. Washington's nomination. However, I wanted to give my personal endorsement to the nomination.

Mr. Washington is an effective mission-driven leader and executive. He has successfully managed three of the largest and most complex transportation organizations in the country, including the world's third busiest airport in 2021, based on enplaned and deplaned passengers. I have personally worked with him as he turned around Denver International Airport (DEN), an organization with over 2,000 employees, serving 70 million passengers annually, with a \$1.2 billion operating budget. His accomplishments at DEN include rescuing the \$770 million Great Hall Project and overseeing the completion of the airport's 39 gate expansion.

I have heard arguments that Mr. Washington has no pilot experience. Neither have three of the last five FAA Administrators. All three served with distinction, even though all three had less than a year's worth of aviation experience. I've also heard that the Administrator and Deputy Administrator cannot both have military backgrounds or ties. I do not see the relevance of this regulation in today's world. Additionally, Mr. Washington retired over twenty years ago and has no military professional relationship today.

Finally, Mr. Washington has the experience in successfully managing large complex organizations like the FAA, which has all of the technical expertise available to provide the top policy maker with data and options for decision-making.

I whole-heartedly recommend Mr. Washington's confirmation as the next FAA Administrator.

Sincerely,



Barry Biffle
President and CEO