

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Jennifer Lynn Homendy
Jennifer Esposito Homendy
Jennifer Lynn Esposito (maiden name)

2. Position to which nominated:

Member, National Transportation Safety Board (NTSB)

3. Date of Nomination:

April 12, 2018

4. Address (List current place of residence and office addresses):



Office address:
Committee on Transportation and Infrastructure
590 Ford House Office Building
U.S. House of Representatives
Washington, DC 20515

5. Date and Place of Birth:

November 26, 1971, New Britain, CT

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Michael Homendy (spouse)
Software Development Manager
Robbins-Gioia, LLC



7. List all college and graduate degrees. Provide year and school attended.

The Pennsylvania State University, Bachelor of Arts, Humanities, 1994

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Democratic Staff Director, Subcommittee on Railroads, Pipelines, and Hazardous Materials, Committee on Transportation and Infrastructure, U.S. House of Representatives, June 2004 to present

Legislative Representative, International Brotherhood of Teamsters, 1999 to June 2004

Legislative Representative, Transportation Trades Department, AFL-CIO, 1997-1999

Manager of Government Relations, American Iron and Steel Institute, 1996-1997
(Legislative Assistant, 1996)

Senate Assistant, National Federation of Independent Business (NFIB), 1994-1996

Following graduation from The Pennsylvania State University in September 1994, I served as a paid temporary staff assistant for Congressman Lamar Smith (R-TX). I was offered a permanent position but declined because I accepted a position with the NFIB. Immediately prior to graduation, I worked as an intern for Senator Arlen Specter (R-PA, at the time) in his Harrisburg, Pennsylvania district office.

9. Attach a copy of your resume.

See attached resume.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

I have not held any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

2017-present: President, Baffa Academy Association, a parent association for my daughter's dance academy (not compensated). In accordance with the terms of an ethics agreement that I have entered into with the NTSB's Designated Agency Ethics Official (DAEO) and that has been provided to this Committee, upon confirmation, I will resign from this position. For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific

parties in which the parent association of a dance academy is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

On and off from 2010-2016: Board Member and President of the River Meadows Community Association (not compensated).

2012-2015: Partner, Mommy Trader Movement, LLC (MTM), Fredericksburg, Virginia (not compensated). MTM was initially formed to help 5,000 local mothers buy, sell, and trade used toys, clothing, furniture, and other items through a Facebook group page to help reduce family expenses. Over time, MTM expanded to host events that raised funds for the benefit of a local YMCA financial hardship campaign and various Fredericksburg families-in-need. MTM also organized classes aimed at reducing costs for families; promoted local family-friendly events and small businesses; and published family-friendly articles in Fredericksburg Parent and Family magazine. Articles I authored, individually or with others, are listed under Question #16.

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religious organization, private club, or other membership organization. Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or handicap.

- Member, Trinity Episcopal Church (Fredericksburg, VA) (2016-present);
- Member, St. Mary's Catholic Church (Fredericksburg, VA) (2015-2016)
- Member, Fredericksburg Country Club (2015-present)
- Member, YMCA (Fredericksburg, VA) (October 2017-present)
- Member, Cape Fear Triathlon Club (January 2018-present)
- Member, USA Triathlon (January 2014-present)
- President, Baffa Academy Association (August 2017-present; see Question #11)
- Member, American College of Sports Medicine (2013-present)
- Member, Fredericksburg Cycle Club (2014)

None of the above organizations restrict membership on the basis of sex, race, color, religion, national origin, age, or handicap.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No

14. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten

years. Also list all offices you have held with, and services rendered to, a state or national political party or election committee during the same period.

I have not made any political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more in the past 10 years.

With respect to the second request, I have not held an office with a state or national political party or election committee. However, I volunteered with the Democratic Party of Virginia for voter registration in 2016 and for the Get Out The Vote campaign for Barack Obama in 2012 (door-to-door canvassing and telephone calls to campaign-provided lists). In addition, I volunteered for Peter DeFazio for Congress in 2012 and 2014 (phone calls to campaign-provided lists), and for Tom Perriello's campaign in 2010 (phone calls to campaign-provided lists).

15. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Fellow, 115th Congress, Stennis Center for Public Leadership
Honorary Recognition and Membership Award, United Transportation Union, adopted by the Board of Directors by resolution in 2007, in recognition of my "immeasurable assistance in support of railroad workers and their welfare."

16. Please list each book, article, column, or publication you have authored, individually or with others. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

I have not authored, individually or with others, any books or publications.

Articles and columns

Although they are not relevant to the position for which I have been nominated, I authored (individually and with others) a column in Fredericksburg Parent and Family Magazine in 2013 called *Frugal Living with Mommy Trader Movement*. I also authored two articles in Penn State Harrisburg's The Capital Times (student newspaper) in 1993.

- *Frugal Living with Mommy Trader Movement: Giving Back to Our Community*, Fredericksburg Parent and Family Magazine, November 2013
- *Frugal Living with Mommy Trader Movement: Dress to Impress for Less*, Fredericksburg Parent and Family Magazine, August 2013
- *Frugal Living with Mommy Trader Movement: 25 Free or Cheap Things to Do in Fredericksburg and Beyond*, Fredericksburg Parent and Family Magazine, July 2013

- *Frugal Living with Mommy Trader Movement: Make Your Own Beauty Products*, Fredericksburg Parent and Family Magazine, May 2013
- *Frugal Living with Mommy Trader Movement: Making Money on Household Cleaners*, Fredericksburg Parent and Family Magazine, April 2013
- *Frugal Living with Mommy Trader Movement: Trim Your Waistline and Your Wallet*, Fredericksburg Parent and Family Magazine, February 2013
- *Strategy for Sensible Eating*, Penn State Harrisburg's The Capital Times, October 25, 1993
- *Aquatic Aerobics*, Penn State Harrisburg's The Capital Times, October 25, 1993

Speeches

Since 2004, as Democratic Staff Director of the Subcommittee on Railroads, Pipelines, and Hazardous Materials, I have participated in numerous panel discussions on the legislative outlook in Congress and various railroad, pipelines, and hazardous materials transportation issues. I did not keep a list of those panel discussions, but I have appeared before the following organizations: the American Public Transportation Association, the American Association of State Highway and Transportation Officials, Women in Transportation Seminar, Women in Government Relations, the Transportation Trades Department, AFL-CIO, the One Rail Coalition, the Association of American Railroads, the International Brotherhood of Locomotive Engineers and Trainmen, and the International Brotherhood of Teamsters.

17. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

I have not testified orally or in writing before Congress in a governmental or non-governmental capacity.

18. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I am passionate about transportation safety. I have worked on surface transportation safety issues and some aviation safety issues (related to hazmat transportation) for more than 20 years, nearly 14 of which as the Democratic Staff Director of the Subcommittee on Railroads, Pipelines, and Hazardous Materials for the Committee on Transportation and Infrastructure of the U.S. House of Representatives.

During that time, I have worked extensively with the NTSB, the Department of Transportation (DOT), the DOT's Inspector General, the Amtrak Inspector General, the Government Accountability Office, and transportation stakeholders to improve

safety. I have also worked to implement many of the NTSB's Most Wanted List of Safety Improvements, including, but not limited to, recommendations on fatigue; worker training; implementing Positive Train Control; retrofitting rail tank cars that transport crude oil and other flammable liquids; installing excess flow valves on certain distribution pipelines; enhancing drug and alcohol testing of transportation workers; providing safety-critical information about pipelines to State and local emergency responders; and improving the safety of transporting hazardous materials.

Prior to my work on Capitol Hill, I served as a Legislative Representative for the International Brotherhood of Teamsters and the Transportation Trades Department, AFL-CIO, where I also focused on transportation safety.

Although I am not a fire fighter, I am certified in Core HazMat Operations and Mission-Specific PPE and Product Control, as prescribed by the National Fire Protection Association's 472 Standard for Competence of Responders to Hazardous Materials/Weapons of Mass Destruction Incidents, and accredited through the National Board on Fire Service Professional Qualifications. This course, developed and provided by the International Association of Fire Fighters, trains fire fighters on how best to respond to transportation accidents involving hazardous materials. Throughout my career, I have worked extensively to strengthen safety and training standards for fire fighters, hazmat teams, and other first responders.

I believe the work conducted by the NTSB saves lives, and I would be honored to serve our Nation and the public as a Member of the Board to improve transportation safety.

19. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed, I will work with the Chairman and other Members and staff of the Board, including the Managing Director and Chief Financial Officer, to ensure the Board effectively utilizes, manages, and conducts oversight of the agency's resources.

20. What do you believe to be the top three challenges facing the department/agency, and why?

Adapting to new technologies. Technology is changing the way we live, work, and travel – from unmanned aircraft systems and automated vehicles to positive train control and consumer products powered by new technologies. Many of these new technologies, if implemented safely and reliably, could significantly reduce the number of transportation accidents, potentially saving tens of thousands of lives.

Technology also plays a significant role in accident response and investigation techniques, with the NTSB and numerous State and local response agencies now utilizing drones to assess accident scenes. All of this means the Board and staff must

stay on top of emerging technology in the transportation industry, which requires substantial and continual training, the time to provide such training given the number of accidents and limited number of NTSB investigators, and the ability to purchase equipment to conduct complex accident investigations.

Addressing drug and alcohol abuse in transportation. Illicit drug use is a national epidemic. According to the Substance Abuse and Mental Health Services Administration, more than 26 million Americans aged 18 or older are illicit drug users, an increase from annual 2002 through 2015 levels.

The NTSB lists “Ending Alcohol and Drug Impairment in Transportation” as one of its most wanted safety improvements. Since 2000, the NTSB has investigated 381 fatal accidents involving drugs (medication or other substances) or alcohol. This does not encompass all transportation accidents involving drugs or alcohol since the NTSB investigates only significant accidents in the surface and water-borne modes of transportation.

While the number of transportation accidents involving the use of drugs or alcohol is low compared to the total number of transportation accidents in the United States, positive drug testing rates among transportation workers are on the rise. According to the NTSB, “About 8 percent of workers involved in rail accidents so far in 2016 have tested positive for drug use, including marijuana, cocaine, ecstasy, benzodiazepine, oxycontin, and morphine. That number is the highest since the [Federal Railroad Administration] began keeping records in 1987, and three times greater than it was 10 years ago.” The Pipeline and Hazardous Materials Safety Administration also received reports from pipeline operators and contractors of higher drug and alcohol testing rates, prompting the agency to increase operator testing from 25 percent to 50 percent of the regulated workforce for calendar year 2018.

Reducing human factor-caused accidents in all modes of transportation.

Accidents caused by human factors constitute the largest category of accidents in all modes of transportation. In rail, for example, human factors accounted for 38 percent of all train accidents, or 26 percent of all commuter and intercity passenger rail accidents, from 2011 through 2016. Technologies, such as positive train control, can help prevent human factor-caused accidents, but we also need to address the underlying issues that lead to these accidents, including fatigue, inattention, and distraction.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

I have no financial arrangements, deferred compensation agreements, or other continuing dealings with business associates, clients, or customers. I have a Thrift Savings Plan and I participate in the Federal Employees Retirement System, a defined benefit retirement plan. Information related to my spouse's retirement account is fully described in Part 3 of my Executive Branch Personnel Public Financial Disclosure.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the NTSB's DAEO to identify potential conflicts of interest. I agreed to take those actions that are outlined in the letter to the DAEO; a copy is enclosed. These commitments constitute my ethics agreement as identified in the ethics regulations.

As explained in my ethics agreement, my spouse is employed by Robbins-Gioia, LLC, from which he receives a fixed annual salary and bonus tied to his performance. For as long as my spouse continues to work for Robbins-Gioia, LLC, I will not participate personally and substantially in any particular matter involving specific parties in which I know my spouse's employer or any client of my spouse is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Additionally, upon my confirmation, I will resign from my position as President of the Baffa Academy Association, a parent association of my daughter's dance academy. For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which the Baffa Academy Association is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as

an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the National Transportation Safety Board's DAEO to identify potential conflicts of interest. I agreed to take those actions that are outlined in a letter to the DAEO; a copy is enclosed. These commitments constitute my ethics agreement as identified in the ethics regulations. I am not aware of any other potential conflicts of interest.

5. Describe any activity during the past ten years in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

Since June 2004, I have served as the Democratic Staff Director for the Subcommittee on Railroads, Pipelines, and Hazardous Materials for the Committee on Transportation and Infrastructure, U.S. House of Representatives, where I have engaged in drafting and influencing the passage, defeat, or modification of numerous pieces of legislation.

6. Explain how you will resolve any potential conflict of interest, including any that may be disclosed by your responses to the above items.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the NTSB's DAEO to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with the NTSB's DAEO and that has been provided to this Committee. Pursuant to that agreement:

- I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse and minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.
- Upon confirmation, I will resign from my position as President of the Baffa Academy Association, a parent association of my daughter's dance academy. For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which the dance

academy is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

- My spouse is employed by Robbins-Gioia, LLC, from which he receives a fixed annual salary and bonus tied to his performance. For as long as my spouse continues to work for Robbins-Gioia, LLC, I will not participate personally and substantially in any particular matter involving specific parties in which I know my spouse's employer or any client of my spouse is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).
- If I have a managed account or otherwise use the services of an investment professional during my appointment, I will ensure that the account manager or investment professional obtains my prior approval on a case-by-case basis for the purchase of any assets other than cash, cash equivalents, investment funds that qualify for the exemption at 5 C.F.R. § 2640.201(a), obligations of the United States, or municipal bonds.
- I will meet in person with the NTSB's DAEO during the first week of my service in the position of Board Member in order to complete the initial ethics briefing required under 5 C.F.R. § 2638.305.
- Within 90 days of my confirmation, I will document my compliance with this ethics agreement by notifying the NTSB's DAEO in writing when I have completed the steps described in the ethics agreement.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

I have held security clearances since 2000 and have received periodic background check investigations by law enforcement related to those clearances. Additionally, as a teenager, in March 1990, I was arrested for shoplifting. See Question #4 for further information.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

I have not been involved as a party in an administrative agency proceeding, civil litigation, or criminal proceeding, except as described in response to Question #4. To the best of my knowledge, the businesses and nonprofits of which I am or was an officer have never been involved as a party in an administrative agency proceeding, civil litigation, or criminal proceeding.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

As a teenager, on March 19, 1990, a misdemeanor for shoplifting. I deeply regret my actions. In addition to court-ordered penalties, I volunteered for community service, which included speaking to students and at-risk youth.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

I have never been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

Nothing unfavorable. As far as favorable information, I believe that my extensive background and expertise in motor carrier, rail, pipeline, and hazardous materials transportation safety would bring an added professional, modal, and issue-area balance to the Board. Of the 36 ongoing major accident investigations listed on the NTSB's website, 12 involve freight and passenger railroads, including the collision of an Amtrak train and CSX freight train in Cayce, South Carolina; an accident involving two Southeastern Pennsylvania Transportation Authority trains in Upper Darby, Pennsylvania; the deaths of two CSX workers in Washington, DC who were struck and killed by an Amtrak train; and, the Amtrak derailment near DuPont, Washington. Four additional ongoing accident investigations involve natural gas pipelines, including the August 2, 2017, gas explosion at the Minnehaha Academy School in Minneapolis, Minnesota.

I would also like the Committee to know that I have a proven track record in working in environments that require collaboration, deliberation, negotiation, and teamwork. I have strong working relationships on both sides of the aisle, in the House and Senate and in the Executive Branch, with outside entities, and with Members and staff at the NTSB.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

(Nominee is to include this signed affidavit along with answers to the above questions.)

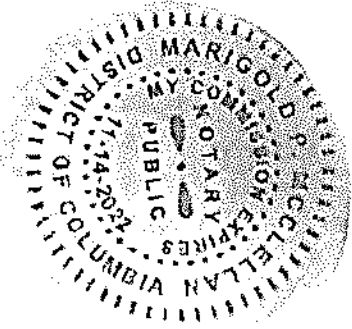
F. Affidavit

Joseph H. Homandy being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

Joseph H. Homandy
Signature of Nominee

Subscribed and sworn before me this 18th day of April, 2018.

Joseph P. McClellan
Notary Public Joseph P. McClellan





**RESUME OF
JENNIFER LYNN (ESPOSITO) HOMENDY**

EMPLOYMENT BACKGROUND

Committee on Transportation and Infrastructure, U.S. House of Representatives, Washington, D.C., Democratic Staff Director of the Subcommittee on Railroads, Pipelines, and Hazardous Materials from June 2004 to present. Legislative areas of expertise include issues involving the railroad industry and its employees; the safety of oil and natural gas pipelines; and the transportation of hazardous material in commerce. Specific duties include drafting, negotiating, and moving legislation through the legislative process; developing legislative and oversight agendas; preparing memos, speeches, and statements for Democratic Members of Congress; delivering speeches and panel presentations on behalf of the Committee; leading hearings and Committee investigations of federal programs, policies and regulations; and carrying out oversight of Federal rail, pipeline, and hazardous material transportation programs, including the Committee's extensive oversight investigation of the Enbridge oil pipeline spill in Marshall, Michigan, the Committee's audit of the Pipeline and Hazardous Materials Safety Administration's special permits and approvals program, and the Committee's 2017-2018 audit of the Department of Transportation's drug and alcohol testing program (across all modes).

International Brotherhood of Teamsters, Washington, D.C., Legislative Representative from June 1999 to June 2004. Duties included representing the interests of Teamster working families before Congress and the Executive Branch. Areas of expertise included transportation and international trade. Transportation work focused on motor carrier, rail, and hazardous materials safety. Served as a cleared (classified) labor representative on the President's Advisory Committee on Trade Policy and Negotiations and the U.S. Department of Labor's Trade Advisory Committee.

Transportation Trades Department, AFL-CIO (TTD), Washington, D.C., Legislative Representative from August 1997 to June 1999. Duties included representing the interests of transportation workers before Congress and the Executive Branch. Areas of expertise included motor carrier, rail, hazardous material, and nuclear waste transportation safety; domestic manufacturing/Buy America; appropriations/budget; innovative financing, including state infrastructure banks and credit enhancements; and worker protections, including Section 13(c) of the Federal Transit Act and Davis Bacon.

American Iron and Steel Institute (AISI), Washington, D.C., Manager of Government Relations from March 1996 to August 1997, having been promoted from Legislative Assistant. Duties included representing the interests of the American steel industry and its employees before Congress in the areas of transportation, environment, and energy; researching and preparing policy analyses of various tax and trade issues; serving as Staff Director of AISI's Committee on Traffic; coordinating political action committee contributions to Members of

Congress; representing AISI at coalition meetings and fundraisers; presenting monthly reports to AISI's Board of Directors on legislative developments; interacting with Members of Congress, congressional staff, and AISI member companies; and drafting correspondence and memoranda.

National Federation of Independent Business (NFIB), Washington, D.C., Senate Assistant for Federal Governmental Relations from September 1994 to March 1996. Duties included researching issues that affect small businesses; serving as a member of the Guardian Advisory Council Taskforce, a team of staff assigned to restructure the organization's activist/grassroots lobbying efforts; interacting with congressional staff; drafting correspondence and memoranda on various small business issues; organizing membership participation in, and issue development for, the White House Conference on Small Business held in June 1995; and providing legislative and administrative support to the Director of Federal Governmental Relations and three Senate lobbyists.

Senator Arlen Specter (R-PA, at the time), Harrisburg, PA, Intern from 1993 to 1994.

EDUCATIONAL BACKGROUND

Certificate, Accident Investigation Orientation for Rail Professionals, the National Transportation Safety Board, May 2017

Fellow, 115th Congress, Stennis Center for Public Leadership

The National Board on Fire Service Professional Qualifications (through the International Association of Fire Fighters), Certified in Core HazMat Operations and Mission-Specific PPE and Product Control (hazmat operations-level responder training)

The Pennsylvania State University, Bachelor of Arts in Humanities with concentrations in Public Policy and Journalism, graduated 1994

Certified Personal Trainer, American College of Sports Medicine