

Senate Commerce Committee Nominee Questionnaire, 117th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., “A”, “B”, etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

David P. Pecoske

2. Position to which nominated:

Administrator of the Transportation Security Administration

3. Date of Nomination:

May 9, 2022

4. Address (List current place of residence and office addresses):

Current Residence:

- [REDACTED]

Office Address:

- 6595 Springfield Center Dr, Springfield, VA 22150

5. Date and Place of Birth:

Born May 5, 1955, in Meriden, CT.

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

- Spouse: Michele R. Pecoske (maiden name Roy, not employed).

Children:

- Matthew D. Pecoske, 36
- Kristen M. Pecoske, 34
- Corinne N. Pecoske, 30
- Jillian E. Pecoske, 28

7. List all college and graduate degrees. Provide year and school attended.

- Massachusetts Institute of Technology (MIT), MBA, 1997
- Columbia University, MPA, 1989
- U.S. Coast Guard Academy, BS, 1977

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

- Transportation Security Administration, 2017 – present
 - Administrator
- Frontier Security Strategies (December 2016 – August 2017)
 - Expert (No work or income has been derived from this entity)
- Pacific Architects and Engineers, Inc. (PAE) (2015 - 2016)
 - Vice President, National Programs
- American University (2012 – 2017)
 - Adjunct Professorial Lecturer, School of Public Affairs
- A-T Solutions, Inc. (2010 - 2015) (Now part of PAE)
 - Group President, National Security Solutions
- Naval Postgraduate School (2008 – 2017)
 - Instructor, Leading Innovation Program
- U.S. Coast Guard Active Duty (1977 – 2010)
 - Vice Commandant (2009 – 2010)
 - Commander, U.S. Coast Guard Pacific Area (2008 – 2009)
 - Assistant Commandant for Operations (2006 – 2008)
 - Commander, First Coast Guard District (2004 – 2006)
 - Executive Assistant to the Commandant (2001 – 2004)
 - Captain of the Port, Long Island Sound (1999 - 2001)

9. Attach a copy of your resume.

Please see Attachment 1.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm,

partnership, or other business, enterprise, educational, or other institution within the last ten years.

I have held the following positions:

- Frontier Security Strategies (December 2016 – August 2017)
 - Expert (No work or income has been derived from this entity.)
- National Academies of Sciences, Engineering, and Medicine (December 2016 – September 2017)
 - Committee on Polar Icebreaker Cost Assessment – Member
- Association for Rescue at Sea (2015 – 2017)
 - Board of Directors – Member
- Heroes Linked: Military Veterans Appreciation Trust Foundation (2015 – 2017)
 - Board of Advisors – Member
- PAE (May 2015 – October 2016)
 - Vice President, National Programs
- U.S. Global Leadership Coalition (January 2013 – July 2017)
 - National Security Advisory Council – Member
- Jewish Institute for National Security of America (2013 – 2017)
 - Board of Advisors – Member
- National Academies of Sciences, Engineering, and Medicine (2013 – 2017)
 - Naval Studies Board – Member
- InfraGard National Members Alliance (2012 – 2015)
 - Chairman of the Board and Board Member
- Country Place Citizens Association (2012 - 2017)
 - Covenants Committee – Chair
- A-T Solutions (June 2010 – May 2015)
 - Group President, National Security Solutions
- U.S. Coast Guard Academy Board of Trustees (2006 - 2008)
 - Member

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions

you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

I am a member of the following:

- MIT Sloan Alumni Association (1997 – Present)
 - Member
- U.S. Coast Guard Academy Alumni Association (1977 – Present)
 - Member

Neither organization has membership restrictions on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

Yes. I was confirmed by the U.S. Senate to the public office of TSA Administrator on August 3, 2017. Prior to that my military positions were also approved by the U.S. Senate. No debt was incurred for any of these appointments.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

I have received the following:

- Homeland Security Distinguished Service Medal (Two-time recipient: June 2010 and November 2019);
- Coast Guard Distinguished Service Medal (Two-time recipient: July 2006 and April 2009);
- Legion of Merit (Two-time recipient: June 2004 and July 2006);
- U.S. Coast Guard Meritorious Service Medal (Five-time recipient: August 1984, September 1989, July 1993, May 1996, and June 1999);
- U.S. Coast Guard Commendation Medal (Two-time recipient: June 1983 and June 1987);
- U.S. Coast Guard Achievement Medal (Four-time recipient); and,
- U.S. Coast Guard Commandant's Letter of Commendation

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

See Attachment 2.

18. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

In my position as the current TSA Administrator, I have the following digital platform account:

- Twitter: @TSA_Pekoske (Active)

In my personal capacity, I have the following digital platform accounts:

- LinkedIn: David Pecoske (Active)
- Facebook: Dave Pecoske (Active)
- Twitter: Dmmkcj (Active)

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

As of May 19, 2022, I have testified before Congress in the following hearings:

- May 18, 2022 – House Appropriations Committee Subcommittee on Homeland Security (HAC-HS): “Examining the President’s FY 2023 Budget Request for the Transportation Security Administration.”
 - My testimony discussed the President’s FY 2023 Budget request for TSA.
- September 29, 2021 - House Committee on Homeland Security (CHS) hearing: “20 Years after 9/11: The State of the Transportation Security Administration.”
 - My testimony discussed how far TSA has come since its inception and the anticipated challenges the Agency will face in the next 20 years.
- July 27, 2021 – Senate Commerce, Science, and Transportation Committee (CST) hearing: “Pipeline Cybersecurity: Protecting Critical Infrastructure.”
 - My testimony discussed the current state of pipeline cybersecurity and the role that federal regulators play in protecting critical infrastructure from malicious actors.
- March 11, 2020 – CHS Subcommittee on Transportation and Maritime Security (CHS-TMS) hearing: “Securing America’s Transportation and Maritime Systems: A review of the Fiscal Year 2021 Budget Requests for the Transportation Security Administration and the U.S. Coast Guard.”
 - My testimony discussed the President’s FY 2021 Budget request for TSA.
- March 3, 2020 - Senate Appropriations Committee Subcommittee on Homeland Security hearing: “Examining the President’s FY 2021 Budget Request for the Transportation Security Administration.”
 - My testimony discussed the President’s FY 2021 Budget request for TSA.

- June 25, 2019 - House Committee on Oversight and Reform (COR) hearing: “Identifying, Resolving, and Preventing Vulnerabilities in TSA’s Operations.”
 - My testimony discussed TSA’s security operations.
- April 9, 2019 – CHS-TMS hearing: “Securing America’s Transportation and Maritime Systems: A Review of the Fiscal Year 2020 Budget Requests for the Transportation Security Administration and the U.S. Coast Guard.”
 - My testimony discussed the President’s FY 2020 Budget request for TSA.
- April 2, 2019 – HAC-HS hearing: “FY 2020 Budget Hearing – Transportation Security Administration.”
 - My testimony discussed the President’s FY 2020 Budget request for TSA.
- September 26, 2018 - House Oversight and Government Reform Committee hearing: “Examining Misconduct and Retaliation at TSA.”
 - My testimony discussed the results of the Committee’s three-year investigation regarding allegations of misconduct at TSA prior to the time in which I served as Administrator.
- September 5, 2018 – CST hearing: “Keeping Our Skies Secure: Oversight of the Transportation Security Administration.”
 - My testimony discussed TSA’s aviation security actions and efforts.
- April 12, 2018 – CHS Subcommittee on Transportation and Protective Security (CHS-TPS) hearing: “Examining the President’s FY 2019 Budget Request for the Transportation Security Administration.”
 - My testimony discussed the President’s FY 2019 Budget request for TSA.
- January 23, 2018 – CST Subcommittee on Surface Transportation and Merchant Marine Infrastructure Safety and Security hearing: “Surface Transportation Security: Addressing Current and Emerging Threats.”
 - My testimony discussed TSA’s response to current and emerging threats to surface transportation.
- January 18, 2018 – CHS-TPS hearing: “Innovation at TSA: Examining Threat Mitigation Through Technology Acquisitions Reform.”
 - My testimony discussed TSA’s acquisition and procurement process.

- November 8, 2017 – CHS hearing: “Preventing the Next Attack: TSA’s Role in Keeping our Transportation Systems Secure.”
 - My testimony discussed TSA’s efforts to improve and strengthen transportation security.
- June 28, 2017 – Homeland Security and Governmental Affairs Committee hearing: “Nominations of David J. Glawe to be Under Secretary for Intelligence & Analysis at the Department of Homeland Security; David Pekoske to be Assistant Secretary of Homeland Security, Transportation Security Administration.”
 - My testimony discussed my nomination by the President to be the next TSA Administrator, including my qualifications and vision for TSA.
- June 21, 2017 – CST hearing: “Nomination Hearing – David Pekoske.”
 - My testimony discussed my nomination by the President to be the next TSA Administrator, including my qualifications and vision for TSA.
- October 4, 2007 – CST hearing: “The Security of Our Nation’s Ports.”
 - My testimony discussed the Department of Homeland Security’s implementation and administration of several port and cargo security programs authorized in the *SAFE Port Act*, the *Maritime and Transportation Security Act of 2002*, and the *Coast Guard and Maritime Transportation Act of 2004*.
- February 13, 2007 – CHS Subcommittee on Border, Maritime, and Global Counterterrorism hearing: “Border Security: Infrastructure, Technology, and the Human Element.”
 - The purpose of the hearing was to discuss the challenges in securing the U.S. borders and that ways in which infrastructure, technology, and personnel can be used to strengthen border security.

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I am honored to be nominated by the President to serve a second term as the Administrator of TSA. If confirmed, I will continue working with the great

men and women of TSA to improve operations and carry out the Agency's critical national security mission.

I believe my qualifications to serve a second term include the achievements of my experience as the current TSA Administrator, a 33-year career in the U.S. Coast Guard, extensive operational background, and expertise in all modes of transportation.

While serving as the current TSA Administrator, I also served at the Department of Homeland Security as Acting Secretary from January 20 to February 2, 2021, and as the Senior Official Performing the Duties of Deputy Secretary from April to November 2019 and again from February to June 2021. Additionally, I served as a Commissioner on the Cyberspace Solarium Commission that developed a consensus on a strategic approach to defending the United States in cyberspace against attacks of significant consequence.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

With respect to large organizations, TSA employs approximately 60,000 federal employees, with a budget of \$8.8 billion in FY 2022. I have served as the Administrator for nearly five years, the longest-serving Administrator in TSA history.

My responsibility, if confirmed to serve a second term as Administrator, would be to continue to lead the men and women TSA and ensure the proper management and accounting controls are in place at TSA. Moreover, all public servants have a responsibility to the taxpayers to ensure that their dollars are being spent in an efficient manner, and if confirmed, I would continue to ensure that TSA leads the way in making efficient use of limited resources.

With that said, over the past five years, TSA has established several management and accounting controls while I have served as Administrator. The following are a few examples of these controls: TSA developed and published the TSA Strategy, which includes a new mission, vision, values statement, and strategic priorities. The TSA Strategy guides the Agency through TSA's 25th anniversary and identifies three strategic priorities: 1)

improve security and safeguard the transportation system, 2) accelerate action, and 3) commit to our people.

22. What do you believe to be the top three challenges facing the department/agency, and why?

I believe the top three challenges facing TSA are:

1. The Evolving Threat Landscape:

- Terrorists are continually evolving the tactics they use to attack both aviation and surface transportation systems, seeking gaps in our defenses, and taking full advantage of the open nature of much of these systems. For example, terrorists overseas have designed difficult-to-detect improvised explosive devices and likely invested in ways to place an explosive charge into a laptop, other types of small electronics, and household or commercial items. To counter these threats, TSA is working closely with our international and industry partners to enhance security effectiveness at Last Point of Departure airports, with a focus on improving detection capabilities through deployment of best-in-breed equipment and algorithms.
- At the same time, nation-states – along with the criminal enterprises they enable – have expanded their hostile cyber activities, placing critical transportation infrastructure at risk. TSA is working closely with our federal and industry partners to enhance industry’s ability to deny malicious actors the critical system access they crave. TSA will continue to do so through a mix of intelligence-sharing, technical support, and – as needed – regulatory action.
- In addition, countering new technologies that can harm or interfere with transportation systems will remain a significant challenge for TSA. For instance, the availability of highly capable, low-cost unmanned aerial systems (UAS) has led to their expanded use in both malign and careless ways. UAS pose significant safety and security risks to aviation operations and surface transportation.

2. Workforce Morale:

- TSA cannot be successful without a professional, vigilant, and engaged workforce. Significant parts of the TSA workforce are underpaid relative to other federal government employees and that has impeded TSA's ability to improve the overall employee experience.
- Pay equity is critical for improving the morale of the TSA workforce and TSA's ability to recruit and retain the talent needed to continue to perform its national security mission. Without pay equity, TSA will continue to struggle with recruitment, career development, and retention.
- To address this pay inequity, the President's FY 2023 Budget request includes \$871 million to ensure that TSA employees are paid at a level commensurate with their counterparts in the federal government.
- Further, the President's FY 2023 Budget request includes \$121 million to establish a labor relations support capability to manage expanded labor benefits for Transportation Security Officers and the right for employees to appeal adverse personnel actions through the Merit Systems Protection Board. If funds are appropriated as requested, TSA screening officers will, for the first time ever, have the same pay, collective bargaining, and appeal rights as their counterparts in other federal agencies.

3. Screening Technology

- TSA faces significant challenges to improving the baseline for aviation screening technology for both passengers and air cargo. Our existing systems are highly complex and proprietary; non-standardized data, images, and interfaces force TSA to rely solely on the original equipment manufacturers and existing contracting mechanisms for software, components, and operational upgrades. This limits TSA's ability to engage with new and innovative partners to solve problems, increases development and acquisition costs, and can impede the response to emerging needs.
- It is critical for TSA's frontline workforce to have the best screening technology available to safeguard and secure the aviation transportation system. Improving the technology will increase the effectiveness and efficiency of TSA's screening operations and benefit aviation operations more broadly.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

My arrangements are fully described in my Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

None.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Homeland Security's Designated Agency Ethics Official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None. However, as part of my responsibilities as Administrator of TSA, I have routinely advocated for legislation and budgetary outcomes that aid the men and women of TSA in carrying out their duties.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group?

No.

If yes:

- a. Provide the name of agency, association, committee, or group;
- b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
- c. Describe the citation, disciplinary action, complaint, or personnel action;
- d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

In my official capacity as the Administrator of the Transportation Security Administration, from August 2017 through the present (including as the Acting Secretary of the Department of Homeland Security from January 20, 2021, through February 2, 2021, and as the Senior Official Performing the Duties of Deputy Secretary from April to November 2019 and again from February to June 2021), I was named in civil lawsuits directed against TSA and DHS. I have been named in my official capacity in the majority of this civil litigation. These cases challenge official TSA or DHS decisions and practices carried out by officers and employees of TSA and DHS as part of their official duties over which my role was among the highest supervisory authority.

TSA and DHS have identified the following cases in which I was sued in my individual capacity:

- *Muir v. TSA, et al.*, No. 20-cv-1280 (C.D. Ill. 2020), No. 21-1312 (7th Cir. 2021) – This case involved a Federal Tort Claims Act/*Bivens* claim brought by a passenger contesting a passenger screening alarm-resolution process and seeking to sue me directly under *Bivens* for allowing TSA’s Standard Operating Procedures to include the processes that plaintiff found to be improper. A motion to dismiss was granted in federal district court; the case was appealed to the Court of Appeals for the 7th Circuit, and the dismissal was affirmed.
 - *Stanford v. Hicks, et al.*, No. 21-cv-11608 (D. Mass. 2021) – This case involved a Federal Tort Claims Act/*Bivens* claim in which the *pro se* plaintiff claimed wide-ranging but ill-defined actions by various individuals – including me – that were part of a “rogue task force” acting “extra-legally” to surveil his phone and home as part of a pattern of harassment. A motion to dismiss was granted for failure to state a cognizable claim.
 - *Olivera v. United States, et al.*, No. 21-cv-692 (M.D. Fla. 2021) – This case involved a claim alleging social, economic, and psychological harm from TSA, including me directly (as having “current responsibility” for actions against TSA), and United Airlines allegedly removing the plaintiff from a flight and sexually harassing him through “security checks for no justifiable probable cause.” The case was dismissed on the court’s own initiative for the plaintiff’s failure to pursue the case.
 - *Saliba v. Pecoske, et al.*, No. 22-cv-587 (D. Ariz. 2022) – This case involves a claim in which the *pro se* plaintiff, an airline pilot who refused to wear a mask through an airport security checkpoint during the COVID-19 pandemic, contests the civil penalty he was issued for not wearing a mask. The plaintiff is suing the government and his airline for a declaratory judgment and compensation, although whether he seeks to recover damages from me personally is not yet entirely clear. The case was recently filed, and the government’s response is due June 13, 2022.
4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

A complaint of discrimination under the *Age Discrimination in Employment Act of 1967* was initiated by an employee in 2005. A mediation process was implemented and all issues between the parties have been resolved. The agreement, signed on September 20, 2005, contains a confidentiality clause which prohibits divulging the details of the case.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

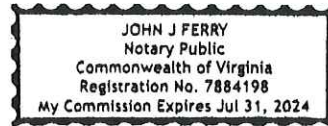
F. AFFIDAVIT

DAVID PELOSKE being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

David P Peloske
Signature of Nominee

Subscribed and sworn before me this twenty-sixth day of May, 2022.

John J. Ferry # 7884198
Notary Public



My commission
expires: July 31, 2024

Update and Addendum to
Question 3 in “C. LEGAL MATTERS” section.
July 7, 2022

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

In my official capacity as the Administrator of the Transportation Security Administration, from August 2017 through the present (including as the Acting Secretary of the Department of Homeland Security from January 20, 2021, through February 2, 2021, and as the Senior Official Performing the Duties of Deputy Secretary from April to November 2019 and again from February to June 2021), I was named in civil lawsuits directed against TSA and DHS. I have been named in my official capacity in the majority of this civil litigation. These cases challenge official TSA or DHS decisions and practices carried out by officers and employees of TSA and DHS as part of their official duties over which my role was among the highest supervisory authority.

TSA and DHS have identified the following cases in which I was sued in my individual capacity:

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- *Muir v. United States, et al.*, No. 8:22-cv-01110 (M.D.Fla.)—A *pro se* plaintiff raises a number of constitutional and other claims in a challenge to Advanced Imaging Technology (AIT), screening procedures, and 49 USC § 46110. The plaintiff names 18 defendants (government officials, corporations, individuals) and it is not entirely clear if seeks to bring his claims against me in my personal or official capacity.

**TSA Administrator Pekoske
Biographic Questionnaire
Attachment: Question 17, Publications**

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

I have authored the following articles:

- November 2008 - “Modernization and the Coast Guard Reserve,” Rudder Post Newsletter.
- October 2007 - Marine Safety Program Editorial, Pacific Maritime Magazine.
- December 2004 - “Maritime Security for our Nation’s Democratic Process,” Joint Center for Operational Analysis and Lessons Learned, Quarterly Bulletin, Volume VII, Issue 1.

To the best of my abilities, I have taken steps to recall and report all formal speeches that I have delivered to the public relevant to the position of TSA Administrator.

While serving as the current TSA Administrator, I have delivered the following speeches as of May 19, 2022:

- May 12, 2022 – Spoke at the Quarterly Surface Transportation Security Advisory Committee (STSAC) Meeting. The speech thanked the STSAC members for their efforts in enhancing surface transportation security. The event was virtual.
- May 12, 2022 - Spoke at the Executive Mosaic 4x24 Executive Leadership Dinner to discuss TSA priorities, transportation security challenges, technology investments, and cybersecurity. The event was in McLean, Virginia.
- May 10, 2022 – Spoke at the Quarterly Aviation Security Advisory Committee (ASAC) Meeting. The speech welcomed and thanked the STSAC members for their efforts in enhancing aviation security. The event was virtual.

- May 10, 2022 - Spoke at the Airport Law Enforcement Agencies Network (ALEAN) 2022 Spring Conference to discuss aviation security, the importance of TSA's work with airport police, and the impact of the COVID-19 pandemic on aviation security. The event was in Arlington, Texas.
- April 27, 2022 - Spoke at the Airports Council International – North America Airports@Work Conference. The speech discussed insider threats, Counter-Unmanned Aircraft System (CUAS) efforts, technology, and canines. The event was in Kansas City, Missouri.
- April 7, 2022 - Spoke at the TSA Identity Summit. The speech discussed TSA's Identity Management Roadmap and biometric and digital identity pilots. The event was virtual.
- April 7, 2022 - Spoke at TSA's Multicultural and Disability Coalition Meeting. The speech was provided to civil rights and LGBTQIA+ organizations and discussed TSA's efforts and initiatives to improve the airport screening experience for transgender, non-binary, and gender-nonconforming travelers. The event was virtual.
- March 29, 2022 – Spoke at the Cybersecurity in Civil Aviation 2022 Summit to discuss approaches taken in developing and implementing a cybersecurity framework in the agency. The event was in Dubai, United Arab Emirates.
- March 15, 2022 - Spoke at the DHS Capstone Cohort 14 to discuss TSA and executive leadership. The event was in Herndon, Virginia.
- March 14, 2022 - Spoke at the MIT Sloan Fellows Executive MBA Program to discuss the TSA mission and strategy, cybersecurity, and technology innovation. The event was in Washington, DC.
- February 9, 2022 – Spoke to the Alamo Federal Executive Board (AFEB). The speech addressed ways that TSA and the TSA Canine Training Center can support AFEB's operations and TSA's coordination with stakeholders to execute its mission. The event was in San Antonio, Texas.
- February 22, 2022, - Spoke at the Homeland Security Experts Group Roundtable. The speech discussed the future of transportation security. The event was in Washington, DC.

- February 18, 2022 – Spoke at the Quarterly STSAC Meeting. The speech welcomed and thanked STSAC members for their efforts in enhancing surface transportation security. The event was virtual.
- February 15, 2022 – Spoke at the Quarterly ASAC Meeting. The speech welcomed and thanked ASAC member for their efforts in enhancing aviation security. The event was virtual.
- January 31, 2022 - Spoke at the Government Technology and Services Coalition Transportation Security Stakeholder's Symposium. The speech discussed TSA's priorities. The event was virtual.
- January 31, 2022 - Spoke at the Executive Leaders Program graduating cohort class of the Naval Postgraduate School, Center for Homeland Defense and Security. The speech discussed strategic-level workforce issues and my insights on leading through difficult times. The event was virtual.
- January 20, 2022 - Spoke at the Airports Council International World Webinar. The speech discussed the transformation and future of aviation security. The event was virtual.
- January 10, 2022 - Spoke at the Association of Airport Executives 36th Annual Aviation Issues Conference. The speech discussed the impact of COVID-19 on TSA, TSA staffing and hiring efforts, reflections 20 years after 9/11 terrorist attacks, and observations from my time serving as TSA Administrator. The event was virtual.
- January 7, 2022 – Spoke at the EDGE22@CES Conference. The speech discussed TSA's innovation initiatives. The event was in Las Vegas, Nevada.
- December 14, 2021 - Spoke at the 21st Annual American Association of Airport Executives Aviation Security Summit. The speech discussed the COVID-19 pandemic, touchless screening technology, and cybersecurity. The event was in Arlington, Virginia.
- December 7, 2021 – Spoke at the Quarterly ASAC Meeting. The speech welcomed and thanked ASAC members for their efforts in enhancing aviation security. The event was virtual.
- November 18, 2021 – Spoke at the Quarterly STSAC Meeting. The speech welcomed and thanked STSAC members for their efforts in enhancing surface transportation security. The event was virtual.

- November 18, 2021 – Spoke at the American Security Today Annual Awards and Luncheon. The speech discussed biometrics, identity management, technology innovation, and resuming travel during the COVID-19 pandemic. The event was in New York, New York.
- October 28, 2021 – Spoke at the 2021 International Pipeline Security Forum. The speech discussed the security of pipeline systems. The event was virtual.
- October 14, 2021 - Spoke at the Department of Homeland Security's Office for Civil Rights and Civil Liberties State of Civil Rights Roundtable. The speech discussed TSA's key civil rights initiatives, efforts, and challenges. The event was virtual.
- October 12, 2021 - Spoke at the American Gas Association Board Meeting. The speech discussed cybersecurity and challenges faced by natural gas and utility pipeline owners and operators in the U.S. The event was virtual.
- October 6, 2021 - Spoke at the Connect: ID 2021 Conference and Exhibition. The speech addressed digital identity and biometrics. The event was in Washington, DC.
- October 4, 2021 - Spoke at the Airports Council International - North America (ACI-NA) Public Safety & Security Technology Symposium. The speech discussed TSA's resiliency and responsiveness to the COVID-19 pandemic and my vision and strategy as the TSA Administrator. The event was virtual.
- September 28, 2021 - Spoke at the Regional Airline Association's Leaders Conference. The speech focused on my goals for leading TSA. The event was in Washington, DC.
- September 28, 2021 - Spoke at the 19th Annual TSA Disability and Multicultural Coalition Conference. The speech addressed actions TSA has taken to ensure the security of the traveling public and efforts TSA has or will take to improve the traveler experience. The event was virtual.
- September 21, 2021 – Spoke at the ALEAN Fall Conference. The speech focused on the importance of TSA's partnership with airport law enforcement. My remarks were recorded and delivered virtually.
- September 10, 2021 - Spoke at the International Civil Aviation Organization Symposium. The speech discussed my experience

serving as TSA Administrator and how aviation security has evolved over the past 20 years. The event was virtual.

- September 9, 2021 - Spoke at the Honolulu CUAS Table-Top Exercise. The speech discussed the evolving nature of TSA's role in CUAS and what I believe TSA's role in CUAS should be in the future. The event was virtual.
- September 8, 2021 – Spoke at the Quarterly ASAC Meeting. The speech welcomed and thanked the ASAC members for their efforts in enhancing aviation security. The event was virtual.
- August 19, 2021 – Spoke at the Quarterly STSAC Meeting. The speech welcomed and thanked the STSAC members for their efforts in enhancing surface transportation security. The event was virtual.
- July 26, 2021 - Spoke at the National Defense University. The speech was about leadership skills essential for effective decision making and policy implementation. The event was in Washington, DC.
- May 20, 2021 – Spoke at the Quarterly STSAC Meeting. The speech welcomed and thanked committee members for their efforts in enhancing surface transportation security. The event was virtual.
- May 18, 2021 – Spoke at the Quarterly ASAC Meeting. The speech welcomed and thanked the ASAC members for their efforts in enhancing aviation security. The event was virtual.
- February 24, 2021 – Spoke at the Quarterly ASAC Meeting. The speech welcomed and thanked the ASAC members for their efforts in enhancing aviation security. The event was virtual.
- February 18, 2021 – Spoke at the Quarterly STSAC Meeting. The speech welcomed and thanked the STSAC members for their efforts in enhancing surface transportation security. The event was virtual.
- February 10, 2021 - Spoke at the Digital Wellness Passport Event. The speech addressed the status of aviation travel and TSA's plans with Digital Wellness Passports. The event was virtual.
- December 8, 2020 – Spoke at the Ninth U.S. – Republic of Korea Aviation Security Cooperation Group Meeting. The speech discussed TSA's aviation security strategy and the importance of collaboration with international partners and stakeholders. The event was virtual.
- December 8, 2020 – Spoke at the 20th Annual American Association of Airport Executives (AAAE) Summit. The speech discussed the

recent Thanksgiving travel period, the passenger travel experience, TSA's response to the COVID-19 pandemic, and technological innovation. The event was virtual.

- November 18, 2020 – Spoke at the TSA 2020 Industry Day. The speech addressed TSA's resiliency and responsiveness during the COVID-19 pandemic. The event was in Springfield, Virginia.
- September 28, 2020 - Spoke at the 18th Annual TSA Disability and Multicultural Coalition Conference. The speech addressed actions TSA has taken to ensure the security of the traveling public and efforts TSA has or will take to improve the traveler experience. The event was virtual.
- September 11, 2020 – Spoke at the Annual Remembrance Ceremony for September 11, 2001. The speech addressed the 9/11 terrorist attacks and how aviation security has evolved. The event was in Arlington, Virginia.
- September 2, 2020 – Spoke at the Business Executives for National Security Conference. The speech addressed TSA's resiliency and responsiveness during the COVID-19 pandemic, outlook for the future of travel, and TSA's vision for the future of checkpoint screening. The event was virtual.
- January 30, 2020 – Spoke at STSAC Meeting. The speech discussed TSA's surface transportation priorities, the evolving threat to surface transportation, and the importance of public-private partnerships to strengthen surface transportation security. The event was in Arlington, Virginia.
- December 21, 2019 - Spoke at the Pan Am Flight 103 Anniversary Memorial Service. The speech acknowledged the victims and families of Pan Am Flight 103 and TSA's role in improving aviation security. The event was in Arlington, Virginia.
- October 21, 2019 – Spoke at the EnVision Forum. The speech discussed the importance of public-private partnerships and collaboration, TSA's role and efforts in regard to the physical and cybersecurity of pipelines, and the importance of information sharing. The event was in Lexington, Kentucky.

- October 16, 2019 – Spoke at the 2019 International Pipeline Security Forum. The speech discussed TSA’s role and efforts regarding pipeline security. The event was in Chicago, Illinois.
- July 16, 2019 – Spoke at the Homeland Security Group Summer Meeting. The speech discussed TSA’s commitment to pursuing innovative transportation security solutions. The event was in Snowmass, Colorado.
- June 20, 2019 – Spoke at the TSA 2019 Industry Day. The speech discussed the changing threat landscape and TSA’s commitment to working on collaborative solutions with the private sector and stakeholders. The event was in Washington, DC.
- June 10, 2019 – Spoke at the North American Aviation Security Conference. The speech discussed TSA’s priorities, TSA’s commitment to stakeholder collaboration, and the importance of international partnerships to strengthening aviation security. The event was in Ontario, Canada.
- March 14, 2019 – Spoke at the IBM Think Gov 2019 Conference. The speech discussed how TSA is preparing for a digital future. The event was in Washington, DC.
- December 21, 2018 – Spoke at the Pan Am Flight 103 30th Anniversary Memorial Service. The speech acknowledged the victims and families of Pan Am Flight 103 and discussed TSA’s role in improving aviation security. The event was in Arlington, Virginia.
- August 13, 2018 – Spoke at the Annual Global Business Travel Association (GBTA) Convention. The speech addressed TSA’s future initiatives and collaboration with interagency partners and stakeholders regarding checkpoint innovation and technology. The event was in San Diego, California.
- August 7, 2018 - Spoke at the 16th Annual TSA Disability and Multicultural Coalition Conference. The speech discussed actions TSA has taken to ensure the security of the traveling public and efforts TSA has taken or plans to take to improve the traveler experience. The event was in Arlington, Virginia.
- July 31, 2018 – Spoke at the Association of Southeast Asian Nations (ASEAN) Counter-Terrorism Conference on Aviation Security. The speech discussed TSA’s perspective on the current aviation security

environment and aviation security challenges shared by the U.S. and ASEAN members. The event was in Singapore.

- July 25, 2018 – Spoke at the International Civil Aviation Organization (ICAO) Regional Conference on Aviation Security for the Americas. The speech discussed the U.S.’s leadership and commitment to prioritizing aviation security in the Americas and endorsement of a regional roadmap. The event was in Panama City, Panama.
- July 17, 2018 – Spoke before the Aspen Institute Homeland Security Group. The speech was in regard to the future of aviation security. The event was in Aspen, Colorado.
- July 12, 2018 – Spoke at Transforming the Customer Experience in Government Conference. The speech discussed TSA’s efforts and initiatives to improve the traveler experience. The event was in Washington, DC.
- April 25, 2018 – Spoke at the Washington Homeland Security Roundtable Industry Day. The speech focused on my vision and strategy for leading TSA, the transportation security threat, and the importance of public-private partnerships. The event was in Washington, DC.
- May 10, 2018 – Spoke at the General Aviation Manufacturer’s Association Board of Directors Meeting. The speech focused on TSA’s role in General Aviation and collaboration with stakeholders. The event was in Washington, DC.
- March 7, 2018 – Spoke at the George Washington University Center for Cyber and Homeland Security. The speech focused on TSA’s mission and priorities, the evolution of aviation security, and my strategy for TSA. The event was in Washington, DC.
- March 1, 2018 – Spoke at the 2018 U.S. Chamber of Commerce Aviation Summit. The speech discussed TSA’s role in aviation security, the aviation security threat, the evolution of screening technology, and the importance of technological innovation. The event was in Washington, DC.
- February 12, 2018 – Spoke at the American Public Transportation Association Transit Chief Executive Officer Seminar. The speech discussed the interdependence of cybersecurity and physical infrastructure security, the need to focus on cybersecurity, and the

importance of partnerships to strengthen the security of public transportation. The event was in Miami, Florida.

- February 7, 2018 – Spoke at TSA’s Fifth Public Area Security Summit. The speech focused on the transportation security threat and importance of a unified approach to public area security. The event was in Arlington, Virginia.
- December 8, 2017 – Spoke at the Homeland Security Advisory Council Meeting. The speech discussed the transportation security threat, TSA’s efforts to raise the global baseline for aviation security, and the importance of developing innovative screening technology. The event was in Washington, DC.
- December 5, 2017 – Spoke at the American Association of Airport Executives (AAAE) Annual Aviation Summit. The speech discussed TSA’s mission and strategy to strengthen aviation security. The event was in Arlington, Virginia.
- November 29, 2017 – Spoke at a Rand Corporation event. The speech discussed TSA’s mission, global efforts to raise the transportation security baseline, domestic efforts to strengthen transportation security, and my vision for the future of TSA and transportation security. The event was in Santa Monica, California.
- November 14, 2017 – Spoke at the International Air Transport Association Aviation Security World Conference. The speech focused on the changing landscape of aviation security and the U.S.’s approach to aviation security. The event was in Abu Dhabi, United Arab Emirates.
- October 25, 2017 – Spoke at the 2017 International Pipeline Security Forum. The speech discussed TSA’s role in pipeline security and the importance of TSA’s partnerships with the pipeline sector to strengthen pipeline security. The event was in Buffalo, New York.
- October 17, 2017 – Spoke at the Airports Council International – North America Public Safety and Security Conference. The speech discussed TSA’s partnerships with airports and stakeholders, the aviation security threat landscape, and TSA’s aviation security priorities. The event was in Arlington, Virginia.
- September 11, 2017 - Spoke at the Annual Remembrance Ceremony for September 11, 2001. The speech addressed the 9/11 terrorist

attacks and how aviation security has evolved. The event was in Arlington, Virginia.

I delivered the following speeches after I retired from the U.S. Coast Guard and prior to serving as the current TSA Administrator:

- February 2011 - Spoke at a Maritime Security Conference on cross-border risk management. The event was in Miami, Florida.
- May 2014 - Spoke at a World Customs Organization IT Conference on cross-border risk management. The event was in Brisbane, Australia.



Transportation Security Administration

Administrator

David P. Pecoske



David Pecoske was confirmed by the U.S. Senate as the Transportation Security Administration's seventh administrator in August 2017. He leads a workforce of over 60,000 employees and is responsible for security operations at nearly 440 airports throughout the United States. TSA is also the lead federal agency for security of highways, railroads, mass transit systems and pipelines. Under his leadership, TSA improved transportation security through close partnerships and alliances, a culture of innovation, and development of a dedicated workforce.

During his tenure as TSA Administrator, Pecoske also served at the Department of Homeland Security as Acting Secretary from January 20 to February 2, 2021, and as the Senior Official Performing the Duties of Deputy Secretary from April to November 2019, and again from February to June 2021. At the Department, Pecoske helped lead a unified national effort to

ensure the continued security of the United States, coordinating components with missions ranging from prevention and protection to recovery and response. He was also a commissioner on the Cyberspace Solarium Commission that developed a consensus on a strategic approach to defending the United States in cyberspace against attacks of significant consequence.

Before joining TSA, Pecoske was an executive in the government services industry, where he led teams that provided counterterrorism, security and intelligence support services to government agencies. Pecoske served as the 26th Vice Commandant of the U.S. Coast Guard, culminating a Coast Guard career that included extensive operational and command experience. As the Vice Commandant, Pecoske was second in command, also serving as Chief Operating Officer and Component Acquisition Executive of the Coast Guard. He is a recognized expert in crisis management, strategic planning, innovation, and aviation, surface transportation and maritime security. In addition, he has been twice awarded the Homeland Security Distinguished Service Medal.

Pecoske holds a Master of Business Administration from the Massachusetts Institute of Technology, a Master of Public Administration from Columbia University and a Bachelor of Science from the U.S. Coast Guard Academy.