#### Senate Commerce Committee Nominee Questionnaire, 117th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

## A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

### John Edward Putnam

2. Position to which nominated:

## General Counsel, U.S. Department of Transportation

3. Date of Nomination:

## October 19, 2021

4. Address (List current place of residence and office addresses):

Home:

Office: 1200 New Jersey Avenue, S.E. Washington, D.C. 20590

5. Date and Place of Birth:

#### October 19, 1968, Westfield, Massachusetts

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse:	Kristin Putnam Substitute Librarian, Boulder Valley School District
Children:	Audrey Rowan Putnam, age 25 Noah James Putnam, age 22

7. List all college and graduate degrees. Provide year and school attended.

#### B.A. Political Economy, Williams College (1990) Juris Doctor, University of Chicago Law School (1993)

8. List all post-undergraduate employment, and highlight all managementlevel jobs held and any non-managerial jobs that relate to the position for which you are nominated.

#### **Managerial Experience:**

### • January 2021 – Present

- Deputy General Counsel (Acting General Counsel), U.S. Department of Transportation
- 2019 2021
  - State of Colorado, Director of Environmental Programs
- **2003 2019** 
  - o Kaplan Kirsch & Rockwell, Partner and Managing Partner
- 2001 2003
  - o Akin, Gump, Strauss, Hauer and Feld, Counsel

#### Non-Managerial Experience:

- 1996 2001
  - o Cutler & Stanfield, Associate
- 1994 1996
  - Kirkland and Ellis, Associate
- 1993 1994
  - Law Clerk for David M. Ebel, U.S. Court of Appeals for the Tenth Circuit
- Part-Summer 1992 & 1993
  - Kirkland and Ellis, Summer Associate
- Summer 1991 & Part-Summer 1992
  - o Davis, Graham and Stubbs, Summer Associate

- Summer 1990
  - Clerk, Steel City Agencies
- 9. Attach a copy of your resume.

### Attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

Colorado Oil and Gas Conservation Commission: Ex Officio Member (2019 - 2021)

Colorado Natural Resource Damages Trustees: Ex Officio Trustee (2019 – 2021)

Regional Air Quality Council (semi-governmental): Chair, Vice-Chair and Member (2012 – 2021)

City of Boulder Planning Board: Chair and Member (2013 – 2018)

Transportation Research Board, Environmental Effects of Aviation Committee and Climate Change Subcommittee: Member, Secretary and Subcommittee Chair (2002 – 2014)

City of Boulder Open Space Board of Trustees: Chair and Trustee (2008 – 2013)

City of Boulder Greenway Advisory Committee: Member (2008 – 2013)

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

# Kaplan Kirsch & Rockwell, LLP: Managing Partner and Partner (2003 – 2019)

Partners for Rural Improvement and Development in Ethiopia: Chair and Board Member (2005 – 2021)

# Team Colorado Whitewater Racing Club: Vice President and Board Member (2012 – 2021)

### River Management Society: Legal Advisor (2015 – 2019)

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

## Airports Council International – North America: Member and Member of the Airport Environmental Steering Committee (approx. 2010 to 2019)

American Canoe Association: Member (2012 – 2020)

River Management Society: Member (2015 – 2020)

Colorado Bar Association: Member (1996 – 2019) [Note: Colorado Bar Association is separate from being a licensed attorney in the Colorado Bar. I shifted my Bar license in Colorado from active to inactive status in 2019, when I took a non-legal position with the State of Colorado)

District of Columbia Bar: Member (1994-Present) (License active in DC)

Colorado Lawyers Committee: Member (2003 – 2019)

American Whitewater: Member (2012 – 2019)

Rocky Mountain Canoe Club: Member (2018 – 2019)

USA Canoe/Kayak: General supporter of USA team, race official/volunteer, racer parent (2011 – 2018)

Community Cycles: Member (to 2013)

None of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, nonelected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

#### I have never been a candidate for public office. However, I have been appointed as Deputy General Counsel of the United States Department of Transportation and was appointed as Director of Environmental Programs of the Colorado Department of Public Health and Environment.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

# I served as an unpaid member of the campaign committee for Elise Jones, candidate for Boulder County Commissioner in 2012.

## Obama-Biden Campaign, GOTV Volunteer, 2012.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

# Michael Hancock, Mayor of the City and County of Denver (2019) (No record of precise amount; estimate approx. \$750)

Phil Weiser, Colorado Attorney General (2018) (No record of precise amount; estimate approx. \$500)

Jason Crow, U.S. House of Representatives (2018) (\$250)

Mark Udall, U.S. Senate (2012) (\$500)

All entries above are the result of electronic searches (e.g., FEC.gov) and reflect the best of my recollection. Should any additional contributions be identified, I will promptly let the Committee know.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

# I received scholarships from both Williams College and the University of Chicago.

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Please see below for the most up-to-date list of publications, speeches and presentations that I have been able to compile, to the best of my recollection and ability. The list below does not include presentations made as part of official State business during my service with the State of Colorado, such as addressing State boards and commissions as a State official. Should any additional information be identified, I will promptly let the Committee know.

### **Publications:**

Air and Space Lawyer, *The View from the Ground: Airport and Community Perspectives on ATC Reform* (2017) [with Nicholas Clabbers and Steven Osit as co-authors]

Kaplan Kirsch & Rockwell, *ITC Phase-Down Creates Near Solar Opportunities for Airport Owners* (2015) [with Benjamin Israel as co-author]

Transportation Research Board, Critical Issues in Aviation and the Environment (2014) [Chapter on Environmental Review with Betsy Delaney, Barbara Thomson, Brad Rolf and Mary Vigilante as co-authors; chapter Environmental Management Systems and Sustainability Measurement with Betsy Delaney, Barbara Thomson, Brad Rolf, Donald Scata, and Mary Vigilante as co-authors]North American Windpower, *RPS and Constitutional Challenges: What to Expect Next* (2014) [with Benjamin Israel as co-author]

Boulder Daily Camera, *A Job Well Done* [Regarding City of Boulder Open Space and Mountain Parks] (June 2014) [with Bill Briggs and Ray Bridge as co-authors]

National Academies, Transportation Research Board, Airport Cooperative Research Program, *State and Federal Regulations That May Affect Initiatives to Reduce Airports' GHG Emissions* (2012) [with Lala Wu and Stephanie Tatham as co-authors]

National Academies, Transportation Research Board, Airport Cooperative Research Program, *Airport Governance and Ownership* (2009) [with Daniel Reimer as co-author]

Transportation Research Board, *Critical Issues in Aviation and the Environment* (2009) [Chapter on Environmental Review Process as sole authority; chapter on Airports, Nonaircraft Emissions, and Climate Change with Thomas P. Klin, Burr Stewart, and Mary L. Vigilante as co-authors]

Boulder Daily Camera, *Support Our Open Space* [Op-Ed] (October 23, 2009) [with Lisa Dilling as co-author]

Kaplan Kirsch & Rockwell and American Association of Airport Executives. *Airport Law Handbook* (Annual Printing from 2004-2018) [multiple co-authors from Kaplan Kirsch & Rockwell]

Kaplan Kirsch & Rockwell and American Association of Airport Executives, *Airport Air Quality Handbook* (multiple printings in 2000s)

Journal of Airport Management, *The Law of Aviation-Related Climate Change: The Airport Proprietor's Role in Reducing Greenhouse Gas Emissions* (October-December 2007) [with Dan Reimer as co-author]

**Transportation Research Board,** *Critical Issues in Aviation and the Environment* (Aug. 2004)

#### **Speeches and Presentations:**

American Bar Association, Section on Environment, Energy and Resources Annual Conference, *Perspectives and Priorities from Senior Biden Administration Officials on the Biggest Environmental, Energy, and Resources Challenges and Opportunities* (October 14, 2021)

American Bar Association, Air and Space Law Forum Annual Conference, Plenary Keynote (October 1, 2021) Federal Bar Association Transportation Law Section, *Meet the Acting General Counsel* (July 2021)

Transportation Research Board, Annual Workshop on Transportation Law, Legal Updates and Perspectives from USDOT Senior Legal Officers (September 2021)

Environmental Council of the States, 2021 State Environmental Protection (STEP) Meeting: Partnering on Climate, July 2021, DOT climate initiatives

Water Environment Foundation Stormwater Policy Forum, June 22, 2021

Conference of Western Attorneys General, What States Need to Know About the Biden Climate Change Policy (February 16, 2021)

Denver Foundation, February 4, 2021, DOT Regulatory Issues and Environment Overview

Colorado Bar Association, January 7, 2021, *Giving Voice to Disproportionately Impacted Communities in Front of the Air Quality Control Commission* 

**Colorado Forum, Multiple Presentations in 2019-2021 on Transportation, Air Quality and Climate** 

North Front Range Metropolitan Planning Organization, June 2020, *Colorado Greenhouse Gas Roadmap* [similar presentation provided to Pikes Peak Area Council of Governments, Denver Regional Council of Governments, , local governments, industry groups, and environmental/community groups]

Air and Waste Management Association, June 2020, *Per- and Polyfluoroalkyl Substances Issues in Colorado* 

**Boulder County Air Quality Forum, January 2020, State Climate and Ozone Status and Objectives** 

China Methane Summit, January 2020 and October 2020, *State of Colorado Methane Control Measures* 

Speaker at Colorado Rural Electric Association and Colorado Municipal Electric Association meetings on State environmental and energy policy (2019-2021). **Colorado State University Energy Institute and GTI, CH4 Connections: Methane Emissions Conference, panel on state regulation of methane emissions, 2019** 

KGNU Radio, September 17, 2019, Tackling Ozone Pollution

Airports Council International North America, Spring 2019, Droned and Confused–Managing Drones in a Rapidly Evolving Airport Environment

Airports Council International North America, Frequent speaker on UAS, environmental review, climate change, air quality, noise, airspace and energy issues.

American Association of Airport Executives, annual faculty for Basics of Airport Law program on airport legal compliance, airport finance, and environmental issues; speaker on noise, environmental and UAS issues (2004-2019)

Colorado Municipal League, frequent speaker on aviation, energy and environmental issues (Approx. 2010 to 2020)

Rocky Mountain Land Use Institute, March 2018, *Local Authority to Address UAS Impacts*.

Airport Consultants Council, January 2018, *Airport Privatization & PPP Markets*.

**River Management Society, Vancouver, WA, October 2018, presentations on UAS use and regulation, and river access.** 

Frequent speaker on Renewable Energy Standards and Commerce Clause, 2015.

United States Transportation Research Board, Committee on the Effects of Aviation on the Environment, 2013, *Overview of Climate Change Regulation and Aviation*.

Rocky Mountain Land Use Institute, 2012, *The Urban Frontier: Managing the Urban/Open Space Interface*.

#### Airports Council International North America Environmental Affairs Conference, June 2011, *Outcome of TRB AV030 Climate Change Adaptation Planning Meeting*

Rocky Mountain Land Use Institute, 2009, *Coming Soon to an EIS Near You: NEPA and Climate Change*.

TRB Annual Meeting January 2006, *Airports and Community Land Use Planning* 

#### Rocky Mountain Land Use Institute, April 2005, The Interaction of Transportation and Land Use Planning: The Dog and Tail Wagging Each Other.

18. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

Facebook: https://www.facebook.com/john.putnam.940 (active)

LinkedIn: https://www.linkedin.com/in/john-putnam-8b98a812 (active)

Twitter: @JohnPut78201791 (active)

#### I also formerly operated the Facebook pages for Team Colorado Whitewater Racing Club and Partners for Rural Improvement and Development in Ethiopia. I have not done so since leaving the Boards of these organizations.

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

#### I testified on behalf of the State of Colorado to the House Energy and Minerals Subcommittee on September 24, 2019, regarding the Methane Waste Prevention Act of 2019.

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your

background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have been working on transportation-related legal and policy issues since 1994, when I started practicing law in the field of motor vehicle emissions regulations. From 1994 through today, I have worked for or represented federal, state, local and private entities on a range of complex transportation environmental, finance, safety, and operational issues across multiple modes of transportation. This includes the 9 months I have served in my role as Acting General Counsel of the United States Department of Transportation.

In addition to the work on the substance of transportation law, I have also led and managed teams of lawyers and government employees, including the Office of the General Counsel at the Department, the environmental programs at the Colorado Department of Public Health and Environment, and the law firm of Kaplan Kirsch & Rockwell, LLP, including through crises such as the COVID-19 pandemic.

I wish to serve as the General Counsel of the United States Department of Transportation due to my commitment to the mission of the Department in providing safe, efficient, sustainable and equitable transportation for the people of the United States. The Department's mission matters to every one of us, as we rely on transportation to supply us with goods and the mobility we need to work and connect with families, friends, school, health care, voting, church and recreation. The manner in which that mobility is delivered is literally a matter of life or death as we seek to ensure continuing improvement in the safety of all modes. It also matters to our health, quality of life and economic success.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

Upholding the Department's integrity and sound management is the solemn responsibility entrusted to the senior leadership of the Department of Transportation. It is an honor to work together with the extremely well qualified and highly professional team of dedicated civil servants at the Department to ensure that the Department has the proper controls and maintains the trust of the American people, Congress, and this Committee. This includes managing the more than 100 staff in the Office of the General Counsel, overseeing the appropriate use of funds in its budget, and supporting the other Offices and Operating Administrations of the Department in their fiscal management, human resources and other critical functions.

If confirmed, my previous experience will provide me a sound basis to ensure proper management and controls. This includes my 9 months as the Acting General Counsel at DOT and my experience as the Director of Environmental Programs at the Colorado Department of Public Health and Environment, where I was responsible for four operating divisions with more than 500 employees and an annual approximate budget of \$80 million. Prior to my role with the State, I was the Managing Partner of Kaplan Kirsch & Rockwell, LLP, a law firm with 30 attorneys in 4 offices nationwide.

22. What do you believe to be the top three challenges facing the department/agency, and why?

First, safety has been and must be the North Star of the Department. The transportation system faces a number of pressing safety concerns that it must continue to address. After decades of reductions, we are seeing an upturn in the number of fatalities and injuries on our roads, affecting vehicle occupants, pedestrians, and bicyclists. These deaths and injuries are inequitably distributed among communities in our country. Within the Department, the surface modal administrations and its public and private partners need to work together to correctly diagnose the causes of and provide remedies for the human toll on our roadways. As an Operating Administration within the **Department of Transportation, the Federal Aviation Administration must** work to restore confidence in the aircraft certification process, while ensuring safety during the deployment of innovative new technologies. And, the Department needs to work with its partners to ensure the safety of passengers and workers from the CoV-SARS-2 virus, which is necessary both for the benefit of the people in the transportation system, but also for the economic recovery of the transportation industry, which depends on public confidence in the safety of travel.

Second, in light of recent recovery packages such as the American Rescue Plan, ongoing appropriations, and pending bipartisan legislation on infrastructure, it is essential to ensure that the Department of Transportation implement these programs carefully and in a diligent manner to ensure that Congress' objectives are met. Increases in the levels of needed recovery and investment spending require enhanced efforts to ensure DOT grants, direct spending and lending are done properly through the fiscal lifecycle – from planning to oversight and reporting. As noted in my response to Question #21, the Office of the General Counsel is working with the Office of the Secretary of Transportation offices and Operating Administrations to meet these opportunities and challenges.

Third, the Department of Transportation must make transportation more resilient and sustainable in light of climate challenges. Our transportation system, and the communities that rely on it, are facing unprecedented stresses from flooding, fires, storms, heat and instability of permafrost. These stresses will increase with continued climate change; we need to ensure that the system will be as resilient as possible to these changes. Similarly, we need to ensure that the transportation system reduces its emissions to slow and reverse the effects of a changing climate.

## **B. POTENTIAL CONFLICTS OF INTEREST**

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

# My arrangements are fully described in Part 3 of my Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

### No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest. 5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

As an ancillary part of my legal work representing clients, I registered as a lobbyist on the federal level for legal work I conducted for the City of Phoenix, Arizona, regarding airspace issues (2015-2018). In addition, I was registered as a lobbyist at the Colorado Legislature for work conducted (2009-2012) for Southwest Generation and the City of Golden, Colorado, regarding public utilities law and transportation bills, respectively.

## C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:

a. Provide the name of agency, association, committee, or group;

b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;

c. Describe the citation, disciplinary action, complaint, or personnel action;

d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

### No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

#### No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

#### I was a partner at Kaplan Kirsch & Rockwell, LLP, in 2005, when a lawsuit was filed against one of the firm's municipal clients was sued by a resident for improper payment based on claimed unlawful practice of law by one of the Firm's other partners. The case was dismissed in 2005.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

#### No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

#### No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

## **D. RELATIONSHIP WITH COMMITTEE**

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

## Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

## Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

## Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

## Yes.

#### **F. AFFIDAVIT**

John E. Putnam, being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

Signature of Nominee

Subscribed and sworn before me this day of 11/4 202J

an Aldinger Notary Public

ELIJAH LUKE ALDINGER NOTARY PUBLIC - STATE OF COLORADO NOTARY ID 20214021470 COMMISSION EXPIRES

#### John E. Putnam

#### Professional Experience

- Deputy General Counsel, United States Department of Transportation (2021-current).
- Director of Environmental Programs, Colorado Department of Public Health and Environment (2019-2021).
- Managing Partner, Partner, and Co-Founder, Kaplan Kirsch & Rockwell, LLP, Denver, CO (2003-2019)
- Partner and Counsel, Akin Gump Strauss Hauer & Feld, Denver, CO (2000-2003)
- Associate Attorney, Cutler & Stanfield, Denver, CO (1996-2000) (acquired by Akin Gump)
- Associate Attorney, Kirkland & Ellis, Washington, D.C. (1994-1996)
- Judicial Law Clerk, Hon. David M. Ebel, United States Court of Appeals for the Tenth Circuit (1993-1994)

#### **Community Service**

- Chairperson and Member, Regional Air Quality Council (2009-2019)
- Chairperson and Member, Planning Board for City of Boulder (2013–2018)
- Co-Founder and Chairman, Partners for Rural Improvement and Development in Ethiopia (2005–2021)
- Co-Founder and Vice President, Team Colorado Whitewater Racing Club (2012–2021)
- Member, Environmental Steering Committee and PFAS Task Force, Airports Council International – North America (2010–2019)
- Chairman and Trustee, Open Space Board of Trustees, City of Boulder (2008–2013)
- Secretary and Member, Committee on the Environmental Effects of Aviation, United States Transportation Research Board (2002–2014)
- Chairman, Subcommittee on Aviation and Climate Change, United States Transportation Research Board (2007–2012)
- Member, Committee on Developing an Environmental Design Tool, National Research Council (2003–2005)
- Chair and Member, City of Boulder Environmental Advisory Board (2002–2007)
- River Management Society, Board Legal Advisor (2015 2019)

#### <u>Education</u>

- J.D., University of Chicago Law School (1993)
- B.A., Political Economy, Williams College (1990)
- High School Diploma, Doherty High School, Colorado Springs, CO (1986)