

**Senate Commerce Committee Coast Guard Nominee Questionnaire  
117<sup>th</sup> Congress**

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

**A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS**

1. Name (Include any former names or nicknames used):

Franklin Hugo Schaefer

2. Position to which nominated: Rear Admiral (Lower Half)

3. Date of Nomination: 19 October 2021

4. Address (List current place of residence and office addresses):

**Residence:**

[REDACTED]

**Federal Civilian Employment:**

Naval Station Mayport  
Moale Avenue Building 289  
Mayport Florida 32228-0123

**Coast Guard Reserve Employment:**

USCG Office of Emergency Management & Disaster Response  
Incident Management and Disaster Response Division (OEM-2)  
2703 Martin Luther King Jr. Ave SE Stop 7516

Washington, DC 20593-7516

5. Date and Place of Birth:

March 20, 1964, Rockville Centre, New York

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Ashley Fetner Schaefer (Spouse): Computer Operator, Valley Ridge Academy (Kindergarten thru 8<sup>th</sup> grade public school)

Brice Campbell Schaefer: 24



Christina Ashley Schaefer: 33 (previous marriage)

Franklin Andrew Schaefer: 30 (previous marriage)

7. List all college and graduate degrees. Provide year and school attended.

City University: Associate of Science in General Studies 1990

Excelsior College: Bachelor of Science in General Business 2000

Webster University: Master of Business Administration 2003

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Naval Station Mayport (Civil Service)

1. Housing Installation Program Manager, management level job
2. Installation Business Manager, management level job

Naval Weapons Station Charleston, Public Works Department (Civil Service)

1. Operations Director, management level job
2. General Service Manager, management level job
3. Facility Management Specialist, management level job
4. Customer Service Representative, non-managerial job
5. Electronic Alarms Systems Mechanic, non-managerial job

United States Coast Guard (Reserves)

1. Coast Guard Office of Emergency Management and Disaster Response, Emergency Management Program Senior Advisor, management level job
2. Coast Guard Pacific Area - Reserve Chief of Staff, management level job
3. Coast Guard Pacific Area – Emergency Preparedness Liaison Officer Coordinator, management level job
4. Coast Guard Reserve Unit US Northern Command – Commanding Officer, management level job
5. Coast Guard Reserve Unit Joint Staff South – Executive Officer, management level job
6. Coast Guard Sector Jacksonville – Senior Reserve Officer, management level job
7. Seventh Coast Guard District – Planning and Force Readiness, management level job
8. Coast Guard Sector Charleston – Incident Management Division, management level job
9. Coast Guard Group Charleston – Search and Rescue Command Duty Officer, management level job

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

None

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political,

professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

Reserve Officer Association, 1992 to present.

President of State of South Carolina Reserve Officer Association in 1994

These organizations do not restrict membership on the basis or sex, race, color, religion, national origin, age or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

None

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Captain John G. Witherspoon Award for Inspiration Leadership: 2011

Defense Superior Service Medal

Defense Meritorious Service Medal: 2

Meritorious Service Medal: 5

Joint Commendation Medal

Coast Guard Commendation Medal

Joint Achievement Medal

Coast Guard Achievement Medal: 3 with Operational Device

Navy and Marine Corp Achievement Medal

Military Outstanding Volunteer Service Medal

Good Conduct Medal

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

None

18. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

**Facebook**, [fhschaefer@comcast.net](mailto:fhschaefer@comcast.net) or 904-610-0227. I made a decision that I would deactivate my Facebook account prior to the Lent season in 2021. At the end of the Lent season, I never reactivated the account due to a loss of interest in having a Facebook account. The account was deactivated in late January 2021

**Parler**, handle FHS\_1. My spouse and I created a Parler account after hearing from friends that it was similar to Facebook. I created a Parler account out of curiosity to see what it looked like. After creating, I

determined that I was not interested in having an account. The Parler account was deleted.

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

None

20. Given the current mission, major programs, and major operational objectives of the Coast Guard, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I am honored and humbled by my selection for appointment to Rear Admiral, Lower Half. This is the culmination of my 37 years of military service, which began with over eight years as an enlisted member advancing from Seaman Recruit (E1) to Petty Officer First Class (E6). In my nearly four decade journey, I served six years of active duty and over 31 years in the Reserves – the depth of my military background provides a unique worldview among prospective flag officers.

I have a wide-ranging portfolio of qualifications, competencies, and officer specialty codes, which is further complemented by extensive contingency response mobilizations serving in joint, interagency, and international environments. As a Reservist, I mobilized on Title-14 involuntary recall orders in support of Deepwater Horizon recovery efforts, as well as responses to Hurricanes Harvey, Irma, and Florence. Most recently recalled to active duty for 17 months under Title-10 authority to serve as the Area Commander for Coast Guard Pacific Area's COVID-19 response, I led actions and achieved results that drove mission success throughout the entirety of Pacific Area. While assigned to the Joint Staff (J7), I was selected to serve on a 10-member deployment team along with reservists from the Army, Navy, Marine Corps, Air Force, and National Guard in support of three Regional Cooperation Exercises. These brought together military members from the United States along with partners from Kyrgyzstan, Kazakhstan, Tajikistan, and Afghanistan. I supported these Regional Cooperation Exercises on three continents to include Asia, Europe, and North

America. These experiences taught me a deep understanding of the role the Coast Guard serves in whole-of-government responses in support of national defense.

Throughout my Coast Guard career I requested some of the most challenging assignments to lead our service members in dynamic, challenging situations where leadership up and down the chain of command was required for mission success. These assignments included Executive Officer of U.S. Joint Forces Command; Chief of Staff to the Joint Staff J7 consisting of 400 Soldiers, Sailors, Airmen, Marines, National Guard, and Coast Guard members; Commanding Officer of Coast Guard Reserve Unit US Northern Command; Coordinator for Pacific Area Emergency Preparedness Liaison Officers; and Reserve Chief of Staff for Coast Guard Pacific Area.

As a dedicated leader, I am committed to mentoring and guiding the professional growth of our enlisted and officer corps. My diverse background serving in the enlisted and officer ranks – complemented by assignments in the joint, interagency, and international venues – have prepared me to serve as a Rear Admiral, Lower Half.

I desire to serve as a Rear Admiral because this position of increased responsibility provides me an opportunity to help improve the way the Coast Guard serves our Nation into the future via increasing operational excellence, improving partnerships, and supporting the readiness of the workforce. I am in a unique position to do this because of my deep military experience and strategic worldview.

21. What do you believe are your responsibilities, if confirmed, to ensure that the Coast Guard has proper management and accounting controls, and what experience do you have in managing a large organization?

As a tax payer and member of the Coast Guard Reserve, it is my responsibility to ensure that at all levels of the service we are responsible stewards of the taxpayer's resources. I believe we must ensure transparency and full accountability to maintain public trust and confidence in the execution of our resources. As a senior leader in the Coast Guard, I will and have championed the importance of strict adherence to all applicable laws and regulations.



In my civilian capacity as a federal civil service employee, I served as the Installation Business Manager for Naval Station Mayport from 2003 to 2014. In this capacity, I served as the Chief Civilian Advisor to the Commanding Officer of the third largest U. S. Naval Station that had an operating budget of \$37M non-labor and a \$14M labor budget in support of 81 tenant activities to include 18 Naval Ships, the USCG Cutter Valiant, an Aviation Wing, and four Helicopter Squadrons. I have always strived to ensure timely and effective performance of required management and accounting controls, financial reviews, and reporting functions.

22. What do you believe to be the top three challenges facing the Coast Guard, and why?

The top three challenges facing the Coast Guard and the Coast Guard Reserves are Reserve End Strength, Recruiting and Retention, and Cyber Security.

**1. Reserve End Strength:** Our Nation faces a dynamic threat environment that requires a total Coast Guard workforce comprised of trained professionals who are ready to deploy. The Reserve Component is a critical element of our total Coast Guard workforce. As a surge capability, the Reserve Component must be prepared, proficient and agile to effectively address the Nation's challenges. Our Reserve Component provides mission-ready personnel to meet requirements within the prioritized focus areas of Defense Operations; Ports, Waterways, and Coastal Security; Incident Response and Management; and Mission Support. In addition to performing these core functions, reservists are filling gaps on extended active duty and augmenting routine operations.

The Reserve Component has a congressionally authorized strength of 7,000 members, yet its current end strength is hovering around the 6,200 mark. Continual deployments responding to hurricanes, COVID-19, and other natural disasters have stretched the understrength Coast Guard Reserve to the breaking point. With fewer reservists available to meet Coast Guard mission requirements, it is critical we take immediate actions to increase reserve end strength and ensure this force is fully trained and ready to respond.



**2. Recruiting and Retention:** To be the world's best Coast Guard we must recruit and retain a Mission Ready Total Workforce. A workforce that is reflective of the diversity and inclusiveness found in our country. So as a service we better represent the public we serve. We must foster an environment of personal and professional growth to attract the expertise and talent need in our service.

We must make every effort to retain our highly qualified and trained professionals within our ranks. Mentor and encourage our talented members from all backgrounds to pursue challenging operational assignments. As the equipment we operate becomes more technologically advanced and complex, we must strengthen our retention efforts to keep our highly skilled workforce trained and at the forefront of these emerging technologies such as those found in the cyber domain.

The strength of our Coast Guard is found within our people. As a service we must recruit and retain the best and brightest within our ranks and define a path forward for continued professional growth. We must never forget or take for granted that behind every service member in the Coast Guard there is a support network of family and friends. They too are on this journey as well. Their sacrifices and commitments to our service members are greatly valued from all within our ranks.

**3. Cyber Security:** On 29 April 2021, cyber hackers gained access into the networks of Colonial Pipeline. This pipeline is the largest in the United States and transports nearly 2.5 million barrels of fuel daily from the Gulf Coast to the Eastern Seaboard. The effects of the shutdown led to long lines at the gas pump, fuel shortages throughout the east coast, and sky-rocketing fuel prices. The cyber-attack against Colonial Pipeline and other U.S. business reveals the vulnerability we have to our critical infrastructure.

The U.S. Marine Transportation System (MTS) is an integrated network that consists of 25,000 miles of coastal and inland waters and rivers serving 361 ports. The MTS supports \$4.6 trillion of economic activity each year, accounting for the employment of more than 23 million Americans, and is the lifeblood of the global economy. The Coast Guard has an enduring mission to safeguard the MTS to enable the uninterrupted flow of maritime commerce. A disruption to the MTS in anyway will have an impact on our way of life and will affect our

everyday consumers. Any intentional or natural disruption, even of brief duration, creates potential for lasting damaging effect on the Nation's economy and national security. As technology rapidly advances, the Coast Guard must meet emergent threats with a cyber-ready workforce comprised of the best trained and equipped personnel to meet mission needs in challenging operational environments.

## **B. POTENTIAL CONFLICTS OF INTEREST**

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee PFDR. In my civilian capacity I am a Federal employee and I have no arrangements, agreements, or dealings with non-federal associates, clients, or customers.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

I am a Coast Guard Reservist. I am also employed as a Federal civil servant at Naval Station Mayport as the Housing Installation Program Manager. I will continue to fill my Federal civil service position.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest should arise, I will seek the advice of a Coast Guard ethics official and follow that advice.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest should arise, I will seek the advice of a Coast Guard ethics official and follow that advice.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None, but if any conflict of interest or potential conflict of interest should arise, I will seek the advice of a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None

## C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, an Inspector General, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:

a. Provide the name of agency, association, committee, or group;

Navy Region Southeast Inspector General

b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;

September 3, 2008

c. Describe the citation, disciplinary action, complaint, or personnel action;

A hotline complaint was made to the Inspector General Office that was investigated by Navy Region Southeast Inspector General. The complaint alleged that I was not taking annual leave or military leave while I was performing military drills and active duty for training.

d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

The Investigators requested my military drill records and active duty dates from the Seventh Coast Guard District. Investigators reviewed and compared the military dates against the civil service time keeping records. The Investigators determined that the appropriate use of annual leave and military leave was taken in conjunction with military dates. The case was unsubstantiated and no disciplinary was taken or citation issued.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so,

please explain.

No

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of race, color, national origin, religion, sex (including gender identity, sexual orientation, and pregnancy), age, disability, genetic information, marital status, parental status, political affiliation, engagement in a protected Equal Employment Opportunity/Equal Opportunity (EEO/EO) activity, whistleblower activity, or any other basis? If so, please explain.

No

6. If you have ever served as a general court-martial convening authority involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

I have never served on a general court-martial convening authority

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None

## **D. RELATIONSHIP WITH COMMITTEE**

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

5. Do you agree, if confirmed, to keep this Committee, its subcommittees, other appropriate Committees of Congress, and their respective staffs apprised of new information that materially impacts the accuracy of testimony, briefings, reports, records—including documents and electronic communications, and other information you or your organization previously provided?

Yes, in accordance with law and DHS policy and guidance.

6. Do you agree, if confirmed, and on request, to provide this Committee and its subcommittees with records and other information within their oversight jurisdiction, even absent a formal Committee request?



Yes, in accordance with law and DHS policy and guidance.

7. Do you agree, if confirmed, to ensure that you and other members of your organization protect from retaliation any military member, federal employee, or contractor employee who testifies before, or communicates with this Committee, its subcommittees, and any other appropriate committee of Congress?

Yes

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(Nominee is to include this signed affidavit along with answers to the above questions.)

**F. AFFIDAVIT**

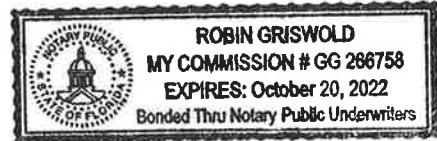
Franklin Hugo Schrofer being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

Franklin Hugo Schrofer

Signature of Nominee

Subscribed and sworn before me this 22<sup>nd</sup> day of October, 2021.

  
Notary Public



The person(s) appearing before me was (were) identified  
By Uniformed Services Identification Card(s)



**Captain Franklin H. Schaefer**  
**Reserve Chief of Staff**  
**U. S. Coast Guard Pacific Area**



Captain Franklin Schaefer assumed the duties of Senior Advisor to the Coast Guard Office of Emergency Management in October 2021. In this capacity, he mentors and guides the professional growth of Reservists assigned to the Emergency Preparedness Liaison Officer program in support of FEMA Regional Response Coordination Centers.

Captain Schaefer previously served as Coast Guard Pacific Area Reserve Chief of Staff from 2019 to 2021, where he serves as the principal advisor to the Area Commander, Deputy Area Commander and Area Staff regarding mobilization and augmentation readiness, training, and force employment for over 1,750 drilling reservists. As Pacific Area Senior Reserve Officer, he led, managed, and developed Pacific Area Reserve Senior Leadership Team of four District Senior Reserve Officers, Area and District Command Master Chiefs, and Captains serving at Combat Command's, and Maritime Expeditionary Security Groups.



Captain Schaefer previously served as the Pacific Area Emergency Preparedness Liaison Officer (EPLO) Coordinator from 2017 to 2019, where he serves as the principle advisor for Reserve responses to emergent multi-mission contingency response operations and mission planning support across 74 million square miles; focusing on Search and Rescue (SAR), Marine Environmental Response (MER), and natural disaster relief.

Prior to his assignment as an EPLO Coordinator, Captain Schaefer was the Commanding Officer of Coast Guard Reserve Unit United States Northern Command (NORTHCOM) from 2014 to 2017. As Commanding Officer, he serves as the principle advisor to the Director of Reserve Forces NORTHCOM on all Coast Guard Reserve matters, providing strategic guidance on reserve support to Interagency, Planning, Operations, Personnel, and Logistics.

Captain Schaefer enlisted in the U.S. Navy in 1982. After recruit training, he attended Submarine School and Fire Control Technician School. As a Fire Controlman, he served aboard the USS NATHAN HALE (SSBN 623), USS TECUMSEH (SSBN 628), and USS HOLLAND (AS-32). He earned Naval Warfare Designators in Submarine and Surface Warfare Specialist. In 1989, Captain Schaefer enlisted in the Coast Guard as an Electronics Technician First Class.

Upon Commissioning in August 1992, Captain Schaefer served as a SAR Operations Duty Officer at Coast Guard Group Charleston qualifying as SAR Controller and Command Duty Officer. Served as Alternate Chief of Response.

Captain Schaefer has a Bachelor of Science Degree in Business and a Master's Degree in Business Administration. He is a graduate of two 18-month Department of Navy Leadership Development Programs. In 2006, he was selected and completed the Department of the Navy, Shore Station Senior Leadership Course for Prospective Commanding Officers of Naval Shore Installations. Captain Schaefer has studied at the National Defense University, Naval War College, Army War College, and the Joint Forces Staff College.

In 2011, Captain Schaefer was awarded the prestigious Coast Guard Captain John G. Witherspoon Inspirational Leadership Award.

Captain Schaefer personal awards include the Defense Superior Service Medal, Defense Meritorious Service Medal (2), Meritorious Service Medal (5), Joint Service Commendation Medal, Coast Guard Commendation Medal, Joint Achievement Medal, Coast Guard Achievement Medal (3), and Navy/Marine Corps Achievement Medal.

## Captain Franklin Hugo Schaefer

### Current Assignment

From	Unit, Duties
Oct 2019 - Present:	Coast Guard Pacific Area, Reserve Chief of Staff

### SELRES Assignments

From	To	Unit, Duties
Oct 2017	- Sep 2019	: CG Pacific Area, EPLO Coordinator, CAPT
Oct 2014	- Sep 2017	: CG Reserve Unit US Northern Command, Commanding Officer, CAPT
Oct 2011	- Sep 2014	: CG Reserve Unit Joint Staff, Executive Officer & COS to J7 (O8), CDR
Jul 2008	- Sep 2011	: CG Sector Jacksonville, Senior Reserve Officer, CDR
Aug 2007	- Jun 2008	: CG District 7, Alt Chief Contingency Planning Branch, LCDR
Oct 2004	- Jul 2007	: CG Sector Charleston, Alt Chief Response Department, LCDR
Sep 1999	- Sep 2004	: CG Group Charleston, Command Duty Officer - SAR, LT to LCDR
Aug 1992	- Aug 1999	: CG Group Charleston, Operations Duty Officer - SAR, ENS to LT
May 1990	- Jul 1992	: CG Group Charleston, Electronic Technician, First Class Petty Officer

### Active Duty (EAD/ADOS/T10/T14)

From	To	Unit, Duties
Apr 2020	- Sep 2021	: T10/ADOS: Pacific Area COVID Area Command, Area Commander, CAPT
Sep 2018	- Sep 2018	: T14: Sector N. Carolina, Type-1 Liaison Officer, Hurricane Florence, CAPT
Oct 2017	- Oct 2017	: T14: FEMA Joint Field Office, Hurricane Irma, CAPT
Sep 2017	- Sep 2017	: T14: State of Florida EOC, SAR SME to ESF-9, Hurricane Irma, CAPT
Sep 2017	- Sep 2017	: T14: CG District 8 Area Command, Dep Area CDR, Hurricane Harvey, CAPT
Jun 2012	- Jun 2012	: T10: CENTCOM, Chief National Operations Center Kyrgyzstan, CDR
Jun 2010	- Aug 2010	: T14: CG District 7, Planning Section Chief, Deepwater Horizon, CDR

### Educational Summary

Feb 2016 : Army War College - Carlisle, Joint Senior Reserve Component Officer Course (JSRCOC)  
Apr 2013 : Naval War College, JPME - Theater Security Decision Making (OS/TSDM)  
Sep 2012 : Naval War College, JPME - Operational Support - Strategy and War (OS/S&W)  
Jul 2009 : National Defense University, Reserve Component National Security Course (RCNSC)  
Jul 2003 : Dept of Navy/DoD, Leadership Development Initiative II (18 month program)  
Mar 2003 : Webster University, Master in Business Administration (MBA)

### Military Personal Awards and Significant National Recognition or Achievement

DSSM, DMSM(2), MSM(4), JSCOM, CGCOM, CGAM(3), JSAM, Witherspoon Leadership Award

### Significant Professional Credentials or Recent Activities

ICS: T1 LOFR, T3 IC, PSC, OSC, EPLO, AREP//OSC: CGSEI224 Incident Mgmt-Tier 4, OAR10 Ops Ashore-Resp, OAR12 Def Ops/Readiness-Master, OAR16 Incident Mgmt & Prep, MGT14 Int'l Affairs