

Senate Commerce Committee Nominee Questionnaire, 117th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used):

Robin Meredith Cohn Hutcheson

Robin Meredith Cohn (maiden name)

2. Position to which nominated:

Administrator Federal Motor Carrier Safety Administration

3. Date of Nomination:

April 7, 2022

4. Address (List current place of residence and office addresses):

Residences:



Office: 1200 New Jersey Avenue SE, Washington, DC 20590

5. Date and Place of Birth:

September 3, 1970

Stamford, CT

6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: David Andrew Hutcheson
Research Assistant Professor of Neuroscience
University of Utah School of Medicine

No children

7. List all college and graduate degrees. Provide year and school attended.

University of Utah, Salt Lake City, M.S., Parks, Recreation and Tourism,
emphasis in Urban Planning and GIS, 1997

University of Colorado, Boulder, B.A., History, 1992

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

Management-Level Positions

Deputy/Acting Administrator, Federal Motor Carrier Safety Administration,
U.S. Department of Transportation, 2022 - present

Deputy Assistant Secretary for Safety Policy, Office of the Secretary, U.S.
Department of Transportation, 2021-2022

Director of Public Works, City of Minneapolis, MN, 2016-2021

Director of Transportation, Salt Lake City, UT, 2010-2016

Senior Associate, Fehr & Peers, 2005-2010

Senior Transportation Planner, Sear Brown Group, 1999-2002

Non Management-Level Positions:

Senior Planner, Park City, UT, 2005

Transit Planner, TTK, GmbH, 2004-2005

Senior Planner, SWCA Environmental Consultants, 2002-2003

Transportation Planner, Fehr & Peers Transportation Consultants, 1997-
1999

GIS Analyst, Utah State Department of Parks, 1996- 1997

9. Attach a copy of your resume.

Attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

Advisory Council Member, Minnesota Governor Walz Advisory Council on
Connected and Autonomous Vehicles (2019 - 2021)

Advisory Committee Member, University of Minnesota Center for Transportation Research (2020 - 2021)

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

Robin Hutcheson Irrevocable Trust: Co-trustee (2012-Present)

Jennifer Henske Irrevocable Trust: Co-trustee (2012-Present)

Wendy Cohn Irrevocable Trust: Co-trustee (2012-Present)

Lester Cohn Irrevocable Trust: Co-trustee (2017-Present)

National Association of City Transportation Officials: Officer (2008 - 2021)

Hutcheson Independent, LLC: President 2016 – 2018 (no revenue generated)

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

American Planning Association, American Institute of Certified Planners, 2001-2021, Professional membership organization

Women's Transportation Seminar, 2006-2022, Professional membership organization

American Public Works Association, 2016-2021, Professional membership organization

U.S. Triathlon Association, 2017-2022 (appx)

U.S. Masters Swim Association 2017-2022 (appx)

None of these organizations restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No.

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None.

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years.

None.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

None.

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

The following speaking engagements are listed to the best of my recollection. Additional speaking engagements may have occurred within the capacity of my employment.

Freightwaves Global Supply Chain Week, *Fireside Chat*, February 2022

Mid America Truck Show, *FMCSA Updates*, March 2022
FMCSA office of Analysis, Research and Technology, *Opening Keynote*,
March 2022

Association for Safe International Road Travel, *Opening Keynote*, December
2021

Veterans Rural Health Advisory Committee, Office of Veterans Affairs,
Infrastructure in Rural Communities, November 2021

Transportation Research Board Annual Meeting, *Innovation for
Transformation, Safety, Economic Strength, Equity and Climate*, January 2022

United States Access Board, *Inclusive Design of Autonomous Vehicles*, March
2021

Global Business Travel Association, National Security Roundtable, *The Future
of Travel Post COVID-19*, March 2021

Gulf Coast Safe Streets Summit, *Keynote Speaker*, September 2021

Livable Appalachia, *Getting There: Transportation Solutions*, December 2021

Vision Zero Philadelphia, *Recovery Through Safety and Mobility*, April 2021

United States Department of State, U.S. Speaker Program, various
engagements: Consulate of Nigeria, *Lagos Traffic: What can be done?* July
2020, Hungarian Embassy, Smart Cities Summit, September 2018, *Master of
Ceremonies*

National Association of City Transportation Officials, *Opening Keynote*,
December 2020

National Association of City Transportation Officials, *How Pricing Shapes
Travel Decisions*, September 2019

University of Minnesota Center for Transportation Studies, *Transport and
Urban Governance in a Platform Driven World (panelist)*, November 2019

Smart Growth America, *Complete Streets Responses to COVID-10*, April 2020

City Age, *Building for the Future*, May 2018

Downtown Minneapolis Transportation Summit, *The Future is Multi-Modal*, May 2018

Mass Transit Magazine, *The Sugar House Streetcar*, 2004

18. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an “alias” or “handle” you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

Twitter: @rchonthego (active)

LinkedIn: [linkedin.com/in/robinhutcheson](https://www.linkedin.com/in/robinhutcheson) (active)

Instagram: Mountainandtown_ (active)

Facebook: www.facebook.com/robin.c.hutcheson (active)

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

The following testimony is listed to the best of my recollection. If additional testimony is identified following the submission of this questionnaire, I will promptly let the Committee know.

Minnesota State Legislature, House Transportation Finance and Policy Division, Transportation and Climate, February 2019

Minnesota State Legislature, Senate Transportation Finance and Policy Committee, 2019, Bridge Conditions

Minnesota State Legislature, House Environment and Natural Resources Policy Committee, Public Works Facilities, May 2020

All testimony given in my official capacity as the Director of Public Works for the City of Minneapolis

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I wish to serve as the Administrator of FMCSA to impact the lives of all Americans directly and positively by leading the agency tasked with ensuring the safe operation of commercial motor vehicles. In doing so, I will bring leadership skills to the organization to uplift the work of professional staff, and to work together with industry. My background and experience include specialized focus on safety, and experience working with Congress on numerous safety related legislation and elements of the Bipartisan Infrastructure Law.

I have led a large organization of a similar size, with front line and field operations staff. My experience in Public Works included several critical aspects relevant to FMCSA, including roadway safety, planning for freight, management of a fleet, job training and apprenticeship programs, and emergency response. This experience qualifies me for the position to lead this organization, and I wish to bring my dedication to employees of all levels, and to an industry of people who work hard day in and day out.

I have worked in multi-modal transportation for approximately 25 years in numerous settings, with experience in both transit as well as freight studies and movement. I have worked with state and local government, private industry, and advocacy for my entire career. I have served on committees with trucking industry representatives to solve transportation issues and find opportunities for efficient and safe goods movement, and I was an active member in national organizations that provided a wide view of transportation issues.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed as the head of the agency, the responsible stewardship of agency resources would be my top responsibility. This includes active participation in the development and approval of annual budgets, and rigorous internal controls to ensure proper allocation of funds. It would also be my responsibility to fully participate in and learn from audits and external controls to continuously improve our financial practices. Prior to joining the Department, I was responsible for a large front-line municipal organization of over 1,100 employees and a combined

operating and capital budget of nearly \$1B, where I exercised rigorous internal controls.

22. What do you believe to be the top three challenges facing the department/agency, and why?

1. Nearly 40,000 people lost their lives on the nation's roadways in 2021, and approximately 5,000 of those crashes involved a commercial motor vehicle. Roadway safety, and the safe operation of commercial motor vehicles will continue to be the top challenge, and opportunity for the agency.

2. The vulnerabilities of the supply chain have highlighted the need for a stable and recognized commercial motor vehicle workforce. Recruitment and retention continue to be a challenge that will be met with a deeper understanding of the barriers to quality work environment and compensation, including ensuring the profession is welcoming to women and people of color.

3. Managing the pressures of rapidly changing vehicle technology and understanding how this technology will affect commercial motor vehicle operation.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

My arrangements are fully described in Part 3 of my Public Financial Disclosure Report.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Department of Transportation's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the Department's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

None.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group?

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense?

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

(Nominee is to include this signed affidavit along with answers to the above questions.)

F. AFFIDAVIT

M. Shillington being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

B. Hutter
Signature of Nominee

Subscribed and sworn before me this 9 day of May, 2022.

M. J. Dupre Jr.
Notary Public



MITCHELL J. DUPRE JR.
NOTARY PUBLIC DISTRICT OF COLUMBIA
My Commission Expires February 14, 2025

Summary of Professional Experience

Over twenty years of private and public sector experience with emphasis on safe and sustainable transportation systems. Expertise in strategic direction, communication, building consensus, and developing and leading teams.

Current Employment

United States Department of Transportation
Deputy Administrator, Federal Motor Carrier Safety Administration
January 2022 - present

- Serving as a political appointee in the Biden-Harris Administration as the leader of the Federal Motor Carrier Safety Administration, an Operating Administration within the Department of Transportation
- Overseeing an agency of approximately 1,100 employees, including over 800 field operating staff across the United States
- Developing policy and regulations to ensure the safe operation of Commercial Motor Vehicles to reduce crashes and fatalities on the nation's roadways
- Implementing funding and policies included in the Bipartisan Infrastructure Law, including increased funding and new policy initiatives
- Participating in the Biden-Harris Administration Truck Action Plan
- Serving on the Department Executive Councils for Safety, Equity, and the Rural Opportunities to use Transportation for Economic Success (ROUTES) Council
- Serving on the Executive Policy Committee for the implementation of the Bipartisan Infrastructure Law
- Frequent discussion and collaboration with industry representatives, labor, and stakeholders to hear on-the-ground concerns, and to develop new opportunities to address issues.
- Provide technical assistance to House and Senate staff and members of Congress, and issue resolution for constituents

United States Department of Transportation
Deputy Assistant Secretary for Safety Policy, Office of the Undersecretary for Policy
2021 - 2022

- Served as a political appointee in the Biden-Harris Administration within the Office of Transportation Secretary Pete Buttigieg
- Developed safety policy within the Department of Transportation, Office of the Secretary, and across numerous Operating Administrations.
- Led the development of a National Roadway Safety Strategy for the United States to address the crisis of fatalities on the nation's roadways.
- Coordinated policy with the Federal Motor Carrier Safety Administration (FMCSA) and the National Highway Traffic Safety Administration (NHTSA) and supported efforts within the Federal Highway Administration (FHWA) and Federal Transit Administration (FTA).

- Participated on a focused team to develop multi-modal transportation proposals to support the Biden-Harris Build Back Better agenda and the Bipartisan Infrastructure Law, including safety, core assets, transit, and other proposals.
- Led the development of a first of its kind \$6B Safe Streets for All competitive grant program within the Bipartisan Infrastructure Law.
- Provided technical assistance to House and Senate staff to develop and refine legislative provisions within the Bipartisan Infrastructure Law with a focus on safety and core assets.
- Provided Departmental coordination and leadership on the White House Interagency team to address the Coronavirus (COVID) pandemic. Coordinated the implementation of executive orders and federal requirements for mask requirements for ground and air travel
- Frequent discussion and collaboration with industry representatives, labor, and stakeholders to hear on-the-ground concerns, and to develop new opportunities to address issues.

Previous Employment

City of Minneapolis
Director of Public Works
2016 – 2021

- Directed a 1,100-employee department including all transportation functions, drinking water, surface waters and sewers, solid waste, recycling and organics, and City's fleet of vehicles.
- Oversaw an operating budget of \$360M, and Capital Budget of approximately \$4B over 5 years.
- Provided expert advice on policy matters to the Mayor and 13-member City Council.
- Led the development of a Transportation Master Plan, including all modes of transportation and the movement of goods.
- Implemented Vision Zero, a strategy to eliminate death and serious injury as a result of traffic crashes. Work included policy development, legislative changes, planning, staffing, funding, and field construction.
- Established a Public Works Smart City team to advance work in technology, digitization, shared mobility, freight and last mile delivery, and curb management.
- Developed State and Federal policy positions, and represented the City to local and state officials, members of Congress, and the U.S. Department of Transportation.
- Worked collaboratively with regional partners and stakeholders including the Metropolitan Council, the Minnesota Department of Transportation, and the Minnesota Chamber of Commerce to advance regionally significant transportation projects
- Oversaw maintenance functions including snow and ice control, paving, bridges, vehicle maintenance, underground infrastructure televising and repair of an aging system.
- Water treatment, beginning and the Mississippi River, and distribution of approximately 80 M gallons daily to the City of Minneapolis and six contract wholesale customers.
- Emergency response and crisis management including COVID operations for essential workers, support for people experiencing homelessness, and response to civil unrest.
- Continuous and close labor relations with 13 bargaining units within Public Works, across several active unions. Served on the Citywide Labor Relations Committee.
- Served on the Governor's Advisory Council for Automated Vehicles.
- Served on the City's Racial Equity Advisory Committee, Chair of the Facility, Space and Assets Committee, Minneapolis 2040 Committee.

Salt Lake City Corporation
Transportation Division Director
2012 – 2016

- Implemented the City vision of livability and sustainability by advancing transportation initiatives to improve mobility and improve air quality
- Developed and maintained key relationships with the Utah Department of Transportation (UDOT), the Utah Transit Authority (UTA), the Wasatch Front Regional Council (WFRC), and major institutions, in order to work collaboratively towards outcomes of mutual interest.
- Used data and information to communicate transportation concepts and issues to a variety of audiences including the public, boards and commissions, and elected officials.
- Identified needed transportation improvements, and develop state of the practice for planning, design, and installation of innovative projects.
- Executed a capital improvement program for all modes of transportation.
- Achieved operational performance including issuance of traffic control and parking permits, signal synchronization, development review, and investigations.

Additional Work History

Fehr and Peers

Salt Lake City, Utah, and Western United States

Senior Associate, Deputy Leader National Transit Group, 2006 - 2010

Transportation Planner, 1997 - 1999

TTK, GmbH

Karlsruhe, Germany

Transit Planner, International Planning Group, 2005 - 2006

SWCA Environmental Consultants

Salt Lake City, Utah

Senior Planner, 2002-2004

Sear Brown Group

Salt Lake City, Utah

Senior Planner, 1999-2002

Education

University of Utah, Salt Lake City

M.S., Parks, Recreation and Tourism, emphasis in Urban Planning and GIS, 1997

University of Colorado, Boulder

B.A., History, 1992

Professional Affiliation and Leadership

President, National Association of City Transportation Officials (NACTO) 2019 - 2021

Vice President, National Association of City Transportation Officials (NACTO) 2017 – 2019

Board Member, Open Mobility Foundation 2019 - 2021

Board Member, National Institute for Transportation and Communities - 2014 - 2016

Founder and Inaugural President of the Utah Chapter, Women s Transportation Seminar (WTS)