


Senate Commerce Committee Nominee Questionnaire, 117th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type “None” or “Not Applicable” if a question does not apply to the nominee. Return printed answers to the Committee. Begin each section (i.e., “A”, “B”, etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used): **Alvin Brown**
2. Position to which nominated: **National Transportation Safety Board**
3. Date of Nomination: **January 23, 2023**
4. Address (List current place of residence and office addresses) -

5. Date and Place of Birth: **June 12, 1962 - Hackensack, New Jersey**
6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Santhea Hicks - Director, Community Engagement, I’m A Star Foundation. She also periodically substitute teaches for Duval County Public Schools.

Joshua Andrew Brown - Age 22

Jordan Latham Brown - Age 20

7. List all college and graduate degrees. Provide year and school attended.

- **Edward Waters College - 8/1981 - 5/1982 - transferred to Jacksonville University**
- **Jacksonville University - 8/1983 - 5/1985 - BS Business Administration**
- **Jacksonville University - 1988-1989 - MBA**
- **Harvard Kennedy School of Government - Management Program Certificate 1996**
- **Duke University - 8/2021 - present**

8. List all post-undergraduate employment, and highlight all management level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

See attached resume.

9. Attach a copy of your resume.

See attached resume.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

See attached resume.

Not applicable other than what was listed above.

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

Gray Global Advisors (2017-2022) - Consultant

12. Please list each membership you have had after 18 years of age or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.). Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability

- **National Black MBA Association Board - Chairman, Audit Committee** 2021-present
- **National Black MBA Association - Board of Directors -** 2021- present
- **National Black MBA Association – Chairman –** 2002-2007
- **African American Mayors Association - Trustee -** 2012 -2015
- **African American Mayors Association – Advisory Board -** 2015 – Present
- **St. Joseph’s Missionary Baptist Church Member -** 2001 – Present
- **St. Joseph’s Missionary Baptist Church - Evangelism Team** 2001 – Present
- **The National Park Service Advisory Board –** 2014-2016
- **Families of Slain Children – Board Member -** 2009-2011
- **Jacksonville Regional Chamber of Commerce – Board Member –** 2007
- **Chairman of Ways & Means Committee, Kappa Alpha Psi Fraternity, Inc –** 2007-2010
- **Jacksonville Chamber Board of Governors –** 2004-2005
- **National Junior Achievement USA– Board Member – approximately** 2005
- **Member Board of Director’s Southern Christian Leadership Conference -** 2002 - 2005
- **Zion Baptist Church – Board of Trustees Member -** 1997-2001
- **Community of Hope Homeless Shelter Advisory Board Member -** 1997 - 1999
- **Washington Urban League Advisory Board Member –** 1993 – 1994
- **NAACP Member – (Life Member)** 1992

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

Yes, I was a candidate and no I do not have any campaign debt.

- **2010 – Mayor, City of Jacksonville, Florida**
- **2014 – Mayor, City of Jacksonville, Florida**
- **2018 – Congressional candidate, 5th Congressional District of Florida**
- **1994 – Congressional candidate, 3rd Congressional District of Florida**

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

- **Obama for America Campaign - 2008 - South Florida - Campaign Outreach**
- **Hillary for President Campaign - 2008 - Arlington, Virginia - Advisor**
- **City of Jacksonville, FL - 2010 - Candidate for Mayor**
- **Obama for America Campaign - Delegate to the 2012 Democratic National Committee Convention - 2012 - Campaign outreach**
- **Hillary For President Campaign - Senior Advisor - 2016 - Campaign outreach**
- **Biden For President Campaign Senior Advisor for Florida - 2020 - Campaign outreach**

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$200 or more for the past ten years.

See attached spreadsheet for FEC Filing for individual contributions.

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

- **Emerging Leaders Scholarship, Duke University**
- **Spring 2016 Fellow - Georgetown University Institute of Politics and Public Service**
- **Executive in Residence - Jacksonville University, Davis College of Business**
- **President's Scholarship - Jacksonville University**
- **Honorary Degree - Edwards Waters University**
- **Honorary Doctorate Degree - Jacksonville University**
- **Recognized by the 104th Congress for outstanding leadership in supporting rural communities by: Rep. Bill Emerson, Rep. Kika Delagarza**
- **Distinguished Service Award - US Conference of Mayors**
- **Chairman's Award (1999) - Congressional Black Caucus Foundation, Inc.**
- **Frederick Douglass Award - National Southern Christian Leadership Conference**
- **Excellence in Service Award - 100 Black Men of America**
- **Distinguished Award for Government Services - National Baptist Convention USA Distinguished Alumni Award - Jacksonville University**
- **H. Naylor Fitzhugh Award - National Black MBA Association**

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

I have not authored any such publications, either individually or with others. As Mayor of Jacksonville, I made many speeches and presentations, regarding America's ports and the value that they have to our economy, particularly as it relates to jobs and supporting businesses and small entrepreneurs; however, I do not have a complete list. As an example, in 2012, I hosted a national conference on ports and exports in Jacksonville,

Florida to support small and medium sized companies on export strategies, in conjunction with the Jacksonville Chamber of Commerce and the U.S. Conference of Mayors.

I also led a delegation of business leaders, the Jacksonville Regional Chamber of Commerce, and elected officials to Washington, DC in 2013 to make the case to the US Army Corps of Engineers to deepen our port to allow larger ships to have entry into Jacksonville.

18. List all speeches, panel discussions, and presentations (ex. powerpoint) that you have given on topics relevant to the position for which you have been nominated. Include a link to each publication when possible. If a link is not available, provide a digital copy of the speech or presentation when available.

See attachment

19. List all statements you have made during the past 10 years, including statements in news articles and radio and television appearances which are on topics relevant to the position for which you have been nominated. Including dates. Include a link to each statement when possible. If a link is not available, provide a digital copy of the statement when available.

See attachment

20. List all digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an “alias” or “handle” you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

I have no social media accounts at the present time.

There was a Twitter account set up when I served as Mayor and there was a parody account that someone set up.

There was a Twitter account (@Alvin4Congress) set up when I ran for public office. I did not handle usage of the account and it is dormant.

21. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

I have never testified before Congress.

22. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

I have devoted much of my professional career to public service, with an emphasis on expanding opportunities and improving the quality of life for communities throughout America. While serving at the highest levels of the federal government during the Clinton-Gore Administration, I was appointed to roles and responsibilities that reflected great confidence in my abilities by President Bill Clinton and Vice President Al Gore. My federal service included many of the essential elements to become a successful member of the National Transportation Safety Board in the present day.

More recently, as the Mayor of Jacksonville, Florida – America’s twelfth-largest city by population, comprising 840 square miles of urban and rural communities – I was the elected chief executive of one of the country’s fastest-growing cities, with responsibility for 7,000 employees and an annual budget of one billion dollars. With a commitment to nonpartisan engagement of all stakeholders, I worked closely with federal, state, and local officials to obtain and leverage resources for our consolidated city-county government’s

priorities. Since Jacksonville was in the midst of a population and economic expansion during my term as Mayor, I focused heavily on improvements on the city’s infrastructure and transportation networks.

My work was championed by local stakeholders and recognized nationally by my peer mayors in the US Conference of Mayors, who repeatedly appointed me to positions of leadership and advocacy on transportation issues:

- **I served as Chairman of the US Conference of Mayors for Ports and Exports. As Chairman, my job was to ensure that ports in cities across America had an opportunity to expand in a safe and effective manner. I led the effort to deepen the harbor at the Port of Jacksonville so that we could safely accommodate the world's largest cargo ships and improve safety for port workers. I worked with our state and congressional delegation to secure the approval and funding to do this work.**
- **I led a delegation to Washington, DC to visit the Army Corps of Engineers to make the case for deepening the harbor in Jacksonville. The deepening of the harbor would prevent shipping delays and lessen traffic congestion on our highway system. The deepening of the harbor would result in increased jobs and increased safety on our roads and bridges.**
- **I also served as Vice Chairman of the US Conference of Mayors Transportation Committee. As part of its mission, this committee sought to identify best practices, including municipal-focused safety improvements, for every mode of transportation.**
- **As Mayor my administration launched a six month campaign to address pedestrian and bicycle safety in our city. The coalition for the initiative included: the Jacksonville Transportation Authority, Duval County Public Schools, the Jacksonville Sheriff's Office, Florida Department of Transportation, AARP, and the Florida Highway Patrol. The Federal Highway Administration selected Jacksonville as a Pedestrian Focus City. This initiative is critical as Chris Burns, Chair of the Jacksonville Bicycle Pedestrian Advisory Committee stated, "We are optimistic that the coalition can improve Jacksonville's current status as one of the most dangerous major U.S. cities for pedestrians and bicyclists."**

23. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

If confirmed to serve as a Member of the National Transportation Safety Board, I will faithfully execute my responsibility as a fiduciary of the agency. As a Board member, I will engage NTSB leadership and other stakeholders to ensure the NTSB serves as a model for public sector management and financial best practices. Among other things, this means ensuring every dollar spent by the NTSB is directly aligned with the agency's core values: Integrity, Transparency, Independence, Excellence, and Diversity and Inclusion.

I am confident I can carry out these responsibilities based on nearly thirty years of experience in leading public-sector organizations, including key federal government initiatives and the city of Jacksonville, Florida, America's twelfth largest city by population. As Executive Director of the White House Community Empowerment Board, I led the Clinton-Gore Administration's \$4 billion community empowerment initiatives, including the Empowerment Zone/Enterprise Community programs. The initiatives of the Community Empowerment Board aimed to expand opportunities and quality of life in urban and rural communities, and required communities to submit detailed applications subject to rigorous financial review and feasibility oversight.

More recently, as Mayor of Jacksonville, Florida, I served as the chief executive for a workforce of 7,000 municipal employees with an annual budget of one billion dollars. The city's budget faced a substantial deficit at the very start of my tenure. I worked with our City Council to make hard choices and tradeoffs to produce balanced budgets that funded key priorities for Jacksonville's urban and rural communities, such as modernizing infrastructure, economic development, and improving overall quality of life. I also led the city's effort to finally reach a pension reform deal with the Jacksonville Police and Fire Pension fund, which was projected to save the city \$1.1 billion over the next thirty years.

Additionally, I worked closely with Jacksonville's Chief Financial Officer and City Council to ensure transparency and accountability in the city budget and expenditures, and to pass rigorous internal and external audits. My Administration refinanced \$1.3 billion of Jacksonville's municipal bonds

at lower interest rates to reduce the city debt load, and save city taxpayers \$133 million over the life of the bonds. These fiscal improvements also resulted in Jacksonville being ranked #1 in the United States for investment performance in 2013 by Morningstar.

24. What do you believe to be the top three challenges facing the department/agency, and why?

1. **Reaffirming America's standing at the forefront of transportation safety and best practices.** The work to reaffirm America's transportation safety reputation on the world stage in the aftermath of the Boeing 737 Max accidents and the increasing numbers of roadway fatalities must engage our other federal agency and industry stakeholders and encourage partnerships that accelerate implementation of safety recommendations. The agency must also identify new ways to proactively engage policymakers, regulators, industry, and the public to advocate for the adoption of safety best practices.
2. **Modernizing technology.** As automation and other new innovations such as augmented reality are implemented across all modes in transportation, the NTSB must have the tools necessary for timely and effective safety analysis. The agency must ensure it is leveraging new innovations in accident investigations.
3. **Ensuring NTSB recruits and retains a talented, diverse workforce.** The NTSB must maintain a strong, diverse workforce, particularly focusing on graduates from STEM disciplines. An inclusive workforce is especially important for the NTSB to properly undertake vital human factors research and analysis for an increasingly diverse transportation industry

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

I have no financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers.

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No.

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None. In connection with the nomination process, I have consulted with the Office of Government Ethics and the NTSB's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the NTSB's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None. In connection with the nomination process, I have consulted with the Office of Government Ethics and the NTSB's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the NTSB's

Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the NTSB's Designated Agency Ethics Official to identify any potential conflicts of interest. Any potential conflicts of interest will continue to be resolved in accordance with the terms of an ethics agreement that I have entered into with the NTSB's Designated Agency Ethics Official and that has been provided to this Committee. I am not aware of any potential conflicts of interest.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

I have not served as a lobbyist. As previously indicated, as Mayor of Jacksonville, I worked with our state and congressional delegation to secure the approval and funding to deepen the harbor in Jacksonville.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

No.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

No.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No.

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No.

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No.

6. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

Throughout my career, my goal has always been to improve the quality of life for all Americans. I grew up in a rural part of South Carolina and understand that everyone deserves an equal opportunity for a good quality of life, and that includes a safe transportation system. I believe in public service and it is an honor to serve others.

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes.

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistleblowers from reprisal for their testimony and disclosures?

Yes.

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes.

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes.

F. AFFIDAVIT

being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.

Signature of Nominee

** Alvin Brown*

Subscribed and sworn before me this 3rd day of March 2023.

Notary Public

** Brandon Kyle Fox Millikin*

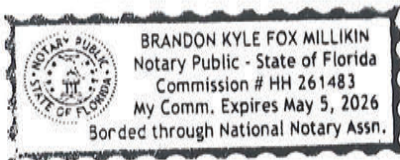
State of: Florida

County of: Duval

The foregoing instrument was acknowledged before me 3rd day of March, 2023

Brandon Kyle Fox Millikin
Your Name Here, Notary Public

My Commission Expires 5-5-26



Alvin Brown

EXPERIENCE

08/2022 – Present US Department of Transportation Washington, DC

Senior Advisor for Community Infrastructure Opportunities

- Position serves to: 1)Build greater awareness of transportation funding opportunities in the Bipartisan Infrastructure Law (BIL) for communities (particularly underserved communities) 2)Enhance the ability of these communities to successfully compete for and use such federal transportation funding to plan, construct, operate, and maintain transportation projects.
- Attends meetings, conferences, and events as a senior representative of the Department. Delivers remarks and presentations focused on raising awareness of the opportunities provided by the Bipartisan Infrastructure Law.
- Participates in project and funding announcements and rollouts related to the BIL at the request of Departmental leadership.
- Advises community officials, leaders, and organizations on how to leverage Federal resources and partnerships to achieve their project goals. Provides connection to Departmental technical assistance resources to help them access funding opportunities.
- Identifies community leaders and organizations, including state and local elected officials, faith-based groups. To engage with, in close coordination with Public Engagement, Intergovernmental Affairs, Policy, and the BIL implementation team.

1/2017 – 8/2022 Gray Global Advisors Jacksonville, FL

Business Consultant

- Provided advice to assist businesses, non-profit organizations, coupled with local state and federal government to focus on public and private partnerships

7/2020 – 12/2020 Biden for President Jacksonville, FL

Florida Senior Advisor

- Focused on outreach and engagement with the faith community
- Served as a key surrogate and met with key stakeholders

5/2016 – 11/2016 Hillary for President

Washington, DC

Senior Advisor

- Focused on engaging mayors and was a key surrogate on the campaign

1/2016 – 5/2016 Georgetown University

Washington, DC

Visiting Fellow at Georgetown University Institute of Politics and Public Service

- Led discussions with Georgetown students and faculty on the success and struggles of 21st century United States Mayors
- Engaged in conversations about the value of public/private partnerships to improve the quality of life for cities around the country
- Hosted a symposium for students and faculty with mayors from around the country in partnership with the US Conference of Mayors

7/2011 – 7/2015 City of Jacksonville

Jacksonville, FL

Mayor of Jacksonville, Florida

- Elected as the first-ever African American Mayor of Jacksonville, Florida, the largest city by land area and 12th largest city by population in the continental United States
- Directly assisted 29 companies (including General Electric Oil & Gas, Deutsche Bank, Vistakon, and Embraer) to expand or relocate in Jacksonville, spurring at least \$600 million in private sector investment and aiding the creation of 36,000 jobs during his tenure;
- Negotiated a long- term pension agreement with the Jacksonville Police and Fire Pension Fund that saves Jacksonville taxpayers \$1.5 billion over the next 35 years without the need for tax increases;
- Created a Downtown Investment Authority to attract corporate headquarters, residential housing, and retail businesses to the city's downtown core;
- Refinanced more than \$1.3 billion in bonds at lower interest rates to reduce city debt and save taxpayers \$133 million over the life of the bonds, pushing the city to be ranked first in the U.S. for investment performance in 2013 by Morningstar;
- Secured an IBM Smart Cities Challenge Grant to develop a data-driven action plan to spur downtown revitalization;
- Created a cabinet-level city department dedicated to veteran's services and military affairs, headed by a recently retired rear admiral who reported directly to the mayor;
- Built a Veteran's Resource Reintegration Center in City Hall, leveraging a \$1 million donation from the Jacksonville Jaguar Foundation to aid veterans in facilitating transition into civilian life and the goal was to eliminate homelessness among veterans;
- Launched Jobs for Veterans, connecting talented veterans for local, regional, and national job opportunities;
- Established a Week of Valor, focusing the city's attention on challenges facing veterans such as suicide prevention;
- Earned the selection of Jacksonville under the Global Cities Initiative (in partnership with the Brookings Institute and JP Morgan) to develop export strategies for small and medium-sized businesses in northeast Florida;

- Served as an Executive Board Member and Chairman of the Task Force on Ports and Exports for the US Conference of Mayors
- Launched a six- month multi – agency pedestrian and bicycle safety campaign. The city-wide coalition consisted of the Jacksonville Sheriff’s Office, Jacksonville Transportation Authority, Duval County Schools, City Council, AARP, AAA, and the Florida Department of Transportation. The Federal Highway Administration designated Jacksonville as a Pedestrian Focus City.

1/2010 – 7/2011 Jacksonville University- Davis School of Business Jacksonville, FL

Executive-in-Residence

- Provided insights to faculty and students on public-private partnerships and the value it brings to communities in partnership with collaboration

2009-2010 Brown Empowerment, LLC Jacksonville, FL

Chairman

- Provided strategic advice to business and government
- Served on a Senior Leadership Oversight Team for execution of projects and proposals
- Focused on public/private partnerships as the key community engagement lead
- Reviewed final project reports
- Developed best practices for engaging local municipalities at the federal level

2007-2008 Hillary Clinton for President Arlington, VA

Sr Advisor Urban Policy

- Senior Advisor for Urban Policy and Outreach

2002-2007 Willie Gary Classic Foundation Jacksonville, FL

President & CEO

- Responsible for raising money for college scholarships
- Provided strategic planning and guidance to the foundation in its formative years
- Created a college fair program, consisting of over 65 colleges and universities from around the county, and included college workshops
- Created the annual Martin Luther King, Jr. Academic Challenge, an essay contest that gave winning students, teachers and parents a trip to Atlanta, Ga in observance of the King Holiday
- Hosted an annual football classic between two HBCU’s
- Forged partnerships with non- profit organizations, such as the King Center

2005-2006 Bush/Clinton Katrina Fund New Orleans, LA
Executive Director

- Awarded over 20 million to houses of worship throughout the Gulf Coast region, including Alabama, Louisiana, and Mississippi
- Served over 1,100 churches throughout the Gulf Coast region by providing funding and coordinating rebuilding efforts

2001-2002 America's Home Corporation Washington, DC
President

- Start-up organization focused on expanding affordable housing opportunities in urban areas
- Led a team that worked closely with local government, including housing authorities and planning and development staff. The team also wrote business plans, developed strategy, planned budgets

1999-2001 The White House (Office of the Vice President) Washington, DC
Senior Advisor to the Vice President Al Gore for Urban Policy and Vice Chairman of the White House Community Empowerment Board

- Advised President Clinton and Vice President Gore on a wide range of domestic issues, including community revitalization, job creation, new business development, and affordable housing.

Executive Director of the White House Community Empowerment Board

- Led the administration's \$4 billion community empowerment initiative, including the Empowerment Zone/Enterprise Community Programs. The highly successful programs offered incentives to revitalize impoverished urban and rural communities, and were intentionally designed and implemented to offer support using rigorous, objective, and non-partisan qualifications and feasibility criteria. "The beyond politics" approach to implementing the Empowerment Zone and Enterprise Community Programs generated unprecedented levels of public/private partnerships, which resulted in over \$10 billion in private investments to the designated communities.

1997-1998 US Department of Housing and Urban Development Washington, DC

Sr. Advisor to the Secretary and Director, Office of Special Actions

- Managed the Department's \$100 million disaster recovery initiative, which included leading an overhaul of the department's disaster response effort.
- Restructured HUD's disaster recovery assistance program
- Managed a staff of 21 people
- Coordinated the administration effort on housing discrimination, including predatory lending
- Directed and oversaw HUD's recovery effort related to the 1997 Red River Flood and acquired and coordinated \$500 million of federal appropriations to the disaster area.
- Created a HUD Disaster Federal Guidebook for the department

1995-1997 US Department of Agriculture Washington, DC

Deputy Administrator of Community Development

- Managed the USDA's \$200 million Rural Empowerment Initiative that invested in rural communities' infrastructure, housing, job training, new technology, water and waste treatment systems, community-based organizations and non-profits
- Secured organizational partners for the USDA, including partnerships with the American Bankers Association, the Ford Foundation, the Kellogg Foundation, the Winthrop Rockefeller Foundation, the University of Texas-Pan American, the Annie E. Casey Foundation for the Mid-South, etc.

1993-1994 US Department of Commerce Washington, DC

Sr. Advisor to Secretary Ron Brown

- Worked with business, civic and community leaders on the use of military bases that were set for closure
- Responsible for developing a strategy to mitigate job-losses and leveraging community assets to attract new industry
- Built partnerships that resulted in converting military airports into civilian airports, expanding University campuses that were focused on increasing the community's long-term job creation
- Devised strategies to provide infrastructure and economic development by capitalizing on existing assets and planning for the future of the local communities

1993 The White House Office of Presidential Personnel Washington, DC

Deputy Associate Director

- Responsible for assisting the Associate Director in recruiting qualified candidates for sub-cabinet positions with the Clinton/Gore Administration. The specific duties of this position are the following:
- Meeting with potential sub-cabinet prospects, and met with Cabinet Secretaries and Senior White House Staff regarding these prospects.
- Meeting with interest groups, elected officials, private sector associations and other organizations regarding prospects for sub-cabinet positions

1992 President-Elect Clinton-Gore Transition Team Washington, DC

Executive Assistant to the Deputy Director

- Provided the Deputy Director with advice on personnel issues and identify highly qualified candidates for sub-Cabinet positions to serve in the Clinton Administration. Other functions and achievements constitute the following:
- Managed the work flow of the Deputy Director' office, including the preparation of policy papers and administration initiatives. Directed high level studies and analysis on personnel and diversity issues to provide a basis for policy formulation and program direction

1990-1991 Office of U.S. Representative Bill Nelson (FL) Washington, DC

Legislative Intern

Former Congressman Bill Nelson (D-FL) represented the 11th District of Florida

- Assisted in the drafting of floor statements, committee reports and procedural resolutions relating to labor, health, education and housing
- Researched and tracked legislation, attended House hearings and seminars, and coordinated legislative initiatives that were sponsored and/or favored by the Congressman

1990-1991 Quaker Oats Washington, DC

Merchandising Representative

- Conducted analysis of competitive pricing surveys for major accounts in the Washington, DC metropolitan area
- Planned and implemented plan-o-grams to increase the marketability of merchandise

1989 Brevard Community College Palm Bay, FL

Adjunct Instructor

- Taught Introduction of Principles of Sales
- Developed student lesson plans, projects, and materials to evaluate students understanding of information

1985-1988 Nabisco Brands, Inc. Palm Bay, FL

Area Manager

- Managed several accounts valued at \$1.5 million and increased revenue by 20%
- Prepared monthly activity reports covering brand sales performance on new products
- Rated #1 in sales in Florida and #1 in sales in the South East Region
- Responsible for business strategy implementation, management, and negotiation for distribution of new products and maintenance of existing products
- Monitored the performance of account executives to ensure the achievement of goals and objective

1981-1985 Winn Dixie Inc. Jacksonville, FL

Manager Trainee

- Developed merchandising techniques to increase distribution and sales of Winn-Dixie manufactured products
- Developed and implemented cross merchandising strategies with other divisions within the company to create sales and increase the success rate on new products
- Certified in the grocery, dairy, produce, and meat divisions

EDUCATION

Jacksonville University, Jacksonville, FL

- Master of Business Administration (MBA), 1989
- Bachelor of Science (B.S.), 1985
- Edward Waters University, 1981-1983
- Harvard University – Kennedy School of Government, Cambridge, MA
Postgraduate course, Senior Managers in Government, 1996

Received Honorary Doctorate Degrees from-

- Edward Waters University & Jacksonville University

PAST BOARD EXPERIENCE

- **National Black MBA Association Board - Chairman, Audit Committee** 2021- present
- **National Black MBA Association - Board of Directors -** 2021- present
- **National Black MBA Association – Chairman –** 2002-2007
- **African American Mayors Association - Trustee -** 2012 -2015
- **African American Mayors Assoc - Advisory Board -** 2015 –Present
- **St. Joseph’s Missionary Baptist Church Member -** 2001 –Present
- **St. Joseph’s Missionary Baptist Evangelism Team** 2001- Present

- **The National Park Service Advisory Board – 2014-2016**
- **Families of Slain Children – Board Member - 2009-2011**
- **Jacksonville Regional Chamber of Commerce Board 2007**
- **Chairman, Ways & Means Committee,
Kappa Alpha Psi Fraternity, Inc – 2007-2010**
- **Jacksonville Chamber Board of Governors – 2004-2005**
- **National Junior Achievement USA– Board – 2005 (est.)**
- **Board of Director’s Southern Christian Leadership
Conference - 2002 – 2005**
- **Zion Baptist Church – Board of Trustees - 1997- 2001**
- **Community of Hope Homeless Shelter Advisory Board -1997 – 1999**
- **Washington Urban League Advisory Board Member - 1993 – 1994**
- **NAACP Member – (Life Member) 1981**

AWARDS AND ACCOLADES

- Honored on the floor of the 104th Congress for outstanding leadership in supporting rural communities by Rep. Bill Emerson and Rep Kika Delagarza
- Distinguished Service Award, US Conference of Mayors
- Distinguished Alumni Award, Jacksonville University Board of Trustees
- Chairman's Award, Congressional Black Caucus Foundation
- Named as one of the Top 100 influential African-Americans by The Root
- Mayor Antonio Villaraigosa Award for Outstanding Leadership
- MLK Humanitarian Award, Jacksonville University
- Frederick Douglass Award, Southern Christian Leadership Conference
- Excellence in Service Award, 100 Black Men of America
- Distinguished Award for Government Services, National Baptist Conference USA
- President's Award, Jacksonville NAACP
- Recognized by Morehouse College Jacksonville Alumni Association for a
- Successful Ninth Annual Martin Luther King, Jr. Breakfast

***Below is a brief synopsis of each article link listed. Newspaper links related to Mayor Brown's administration and transportation topics are at the bottom.**

ARTICLE 1 - 10/28/13 Journal of Commerce "Here's what government, industry, and local leaders had to say in support of Jacksonville's harbor improvement projects and keeping these projects on track"

*Mayor Brown discussed gaining authorization for dredging the channel and improving JAXPORT.

ARTICLE 2 - 5/24/12 "Jax Port officials announce start of Mile Point Project"

*Jax Port officials and US Army Corps of Engineers announced the start of the Mile Point Project that will help Jacksonville to compete globally when it comes to cargo shipping. It will create 3500 jobs. The port is the second largest employer in Jacksonville.

ARTICLE 3 - 1/15/13 - "Governor Scott pledges \$36 million to fix Mile Point"

*This money will make Jax Port a more navigable and efficient route for major container ships and will increase capacity to export domestic goods.

ARTICLE 4 - 7/14/14 -

* YouTube Video of Mayor Brown's budget address for fiscal year 2014-2015

*One of the areas of investment will include: Job Creation, which includes deepening of the harbor and Mile Point navigation projects to expand JAXPORT. Mayor Brown appointed a Port Task Force to support the port's growth.

ARTICLE 5 - 7/2/22 - "The Alvin Brown Administration: Down to business - and Fast" (The Florida Times Union)

*Areas of Focus: Building a Budget, Pension Costs, Downtown Development, Economic Development. In the area of economic development, Mayor Brown will focus on growing the port. The key step will be getting Federal dollars to dredge the river and fix Mile Point.

ARTICLE 6 - 7/17/15 (US Department of Commerce Press Release)

"US DOT Secretary Foxx visits Florida's I-95 Overland Bridge Replacement Project"

*Mayor Brown joined Secretary Foxx at the I-95 Overland Bridge Project to replace aging infrastructure.

The four day - five state bus tour called "The Grow America Express", served to show the importance of investing in America's infrastructure and encourage Congress to act on long-term transportation bills. This project would cost \$196 million and \$73 million would come from federal funding. This would be the largest highway construction project in Northeast Florida's history.

ARTICLE 7 - 12/3/11 "Mayor Brown welcomes \$10 million grant for Port"

*After less than a week after Mayor Brown met with US DOT Secretary Ray LaHood, the federal government decided to provide a \$10 million grant to JAXPORT

*The TIGER grant will help build an intermodal container transfer facility and will assist in cutting truck traffic on Heckscher Drive and will increase efficiency at Jacksonville's waterfront

*In October Mayor Brown was named Chairman of the US Conference of Mayors' Metro Exports and Ports Task Force, a position that has helped to build relationships regarding global transportation issues

ARTICLE 8 - 10/21/11 - "Mayor Brown and business leaders to promote northeast Florida in Brazil"

*A delegation of Jacksonville business leaders, including Mayor Brown and the Jax USA Partnership President, will join Governor Rick Scott in Sao Paulo, Brazil for a five-day economic development mission to promote Northeast Florida and attract new business

*Brazil is one of Jacksonville's top trading partners.

*The delegation will focus on aviation and transportation during the trip.

*Embraer is headquartered in Brazil and established operations in Florida 30 years ago. The company named Jacksonville a location to build a facility to construct A-29 Super Tucano planes

ARTICLE 9 - 10/30/14 - "Mayor Brown kicks off pedestrian and bicycle safety campaign"

*Mayor Brown announced a multi-agency coalition with: the Jacksonville Transportation Authority, Duval County Public Schools, Jax City Council, Jax Sheriff's Office, Florida Department of Transportation, AARP, the Florida Highway Patrol, and AAA to launch a 6-month campaign to address pedestrian and bicycle safety in Jacksonville.

*The Federal Highway Administration designated Jacksonville as a Pedestrian Focus City, meaning Jacksonville will be eligible to receive technical assistance to help address high incidences of pedestrian crashes and fatalities in Jacksonville. The campaign will emphasize education, engineering, and enforcement

ARTICLE 10 - 1/17/14 - "Work starts on FedEx Ground Site"

*State and local officials welcome Southern Division VP Bob Holcombe of FedEx to the \$19 million groundbreaking of the FedEx Distribution Center at Cecil Commerce Center

*The 300,000 square foot -state-of-the-art facility will be three to four times the size of the one it is replacing and it will create 180 jobs

https://www.joc.com/port-news/us-ports/port-jacksonville/what-they-are-saying-leaders-weigh-jacksonville-port-improvement-projects_20131028.html

<https://www.news4jax.com/news/2012/05/24/jaxport-officials-announce-start-of-mile-point-project/>

<https://jaxusa.org/news/governor-pledges-36-million-to-fix-mile-point/>

<https://www.coj.net/welcome/news/mayor-brown-invests-in-jacksonville-to-expand-opportunity>

<https://www.jacksonville.com/story/news/politics/2011/07/03/alvin-brown-administration-down-business-and-fast/15898041007/>

<https://www.transportation.gov/briefing-room/us-transportation-secretary-foxx-visits-florida%E2%80%99s-i-95-overland-bridge-replacement>

[https://www.coj.net/welcome/news/mayor-alvin-brown-welcomes-\\$10-million-grant-for-p.aspx](https://www.coj.net/welcome/news/mayor-alvin-brown-welcomes-$10-million-grant-for-p.aspx)

<https://www.coj.net/welcome/news/mayor-brown-and-business-leaders-to-promote-northe.aspx>

<https://www.coj.net/welcome/news/mayor-brown-kicks-off-pedestrian-and-bicycle-safety>

<https://www.jaxdailyrecord.com/news/2014/jan/17/work-starts-fedex-ground-site/>

Additional Articles

<https://www.bizjournals.com/jacksonville/news/2011/10/04/mayor-brown-to-head-up-national-port.html>

<https://www.coj.net/departments/office-of-economic-development/jedc-information/press-room/city-facilitates-land-purchase-for-new-fedex-facil>

<https://www.coj.net/city-council/st-johns-river-ferry-commission/ferry-operations/alerts/welcome-back-the-ferry!>

<https://www.coj.net/city-council/headlines/st-johns-river-ferry-awarded-federal-lands-access>

<https://www.coj.net/welcome/news/mayor-brown-kicks-off-pedestrian-and-bicycle-safet>

<https://www.defense.gov/Multimedia/Photos/igphoto/2002032129/>

<https://www.fhwa.dot.gov/pressroom/fhwa1509.cfm>

<https://www.bizjournals.com/jacksonville/news/2013/09/20/mayor-brown-rallys-for-jaxport-deepening.html>

<https://www.news4jax.com/news/2014/04/16/deepening-of-jacksonville-port-gets-approval/>

<https://www.jaxport.com/northeast-florida-global-cities-export-plan-released/>

<https://www.actionnewsjax.com/news/local/jaxport-welcomes-hoegh-jacksonville-jacksonville/83675193/>

committee_name	report_year	contribution_receipt_date	contribution_receipt_amount
HILLARY FOR AMERICA	2016	3/9/16 0:00	1000
HILLARY FOR AMERICA	2016	3/25/16 0:00	600
BIDEN FOR PRESIDENT	2020	6/25/20 0:00	500
FRIENDS OF JIM CLYBURN	2020	6/28/20 0:00	1000
FRIENDS OF JIM CLYBURN	2020	7/21/20 0:00	1000
FRIENDS OF JIM CLYBURN	2020	7/31/20 0:00	250
BIDEN FOR PRESIDENT	2020	8/12/20 0:00	250
BIDEN ACTION FUND	2020	8/12/20 0:00	250
BUTTERFIELD FOR CONGRESS	2020	8/24/20 0:00	1000
BIDEN FOR PRESIDENT	2020	9/1/20 0:00	1000
BIDEN VICTORY FUND	2020	9/1/20 0:00	1000
BIDEN FOR PRESIDENT	2020	9/4/20 0:00	500
BIDEN VICTORY FUND	2020	9/4/20 0:00	500
JAIME HARRISON FOR US SENATE	2020	9/27/20 0:00	500
FRIENDS OF LUCY MCBATH	2020	10/12/20 0:00	250
KEEP GA06 BLUE FRIENDS OF LUCY	2020	10/26/20 0:00	1000
MCBATH	2020	11/2/20 0:00	1000
BIDEN FIGHT FUND	2020	11/4/20 0:00	200
DNC SERVICES CORP / DEMOCRATIC NATIONAL COMMITTEE	2020	11/4/20 0:00	200
BIDEN FIGHT FUND	2020	11/14/20 0:00	200
VAL DEMINGS FOR U.S. SENATE	2021	3/20/21 0:00	500
BARBARA LEE FOR CONGRESS	2021	3/29/21 0:00	250
VAL DEMINGS FOR U.S. SENATE	2021	5/24/21 0:00	250
FRIENDS OF JIM CLYBURN	2021	8/31/21 0:00	250
FRIENDS OF JIM CLYBURN	2022	1/28/22 0:00	1000
FRIENDS OF JIM CLYBURN	2022	7/21/22 0:00	500