Work Experience

U.S. Department of Transportation

Washington, DC

Senior Advisor

January 2021-Present

Assisted in confirmation of Secretary Pete Buttigieg and supported his introduction to the Department. Managed COVID response across transportation modes. Coordinated interagency policy processes.

Biden-Harris Transition

Washington, DC

Director of Agency Review

September 2020-January 2021

Selected, trained and deployed more than 400 policy experts to perform a top-to-bottom review of nearly 100 federal agencies in the period between Election Day and Inauguration Day. Prepared incoming nominees and day one-teams to assume power in an unprecedentedly difficult operating environment.

Twitter, Inc. Washington, DC

Director of Policy & Philanthropy, US & Canada

March 2017 -September 2020

Led 14-person team based in San Francisco, Washington and Ottawa. Oversaw cross-functional efforts to prepare for 2018 midterm elections including improving ability to spot coordinated manipulation and expanded partnerships with civil society. Shepherded philanthropic grantmaking strategy and on-platform integrations with nonprofits. Represented company in congressional hearings, international government convenings and national media interviews.

Clinton-Kaine Transition

Washington, DC

Director of Agency Review

September 2016-November 2016

Prepared to deploy and lead 350 top policy experts to review the federal government.

U.S. Department of Transportation

Washington, DC

Acting Undersecretary of Transportation Assistant Secretary for Transportation Policy Counselor to the Secretary January 2016-July 2016 March 2015-September 2016 February 2014-March 2015

Managed 50 policy staff and oversaw all aspects of policy development. Managed competition for \$2.4 billion in competitive infrastructure grants over three years and supervised portfolio of more than \$4 billion in existing projects. Led department-wide implementation of the FAST Act (surface reauthorization), including standing up the Innovative Finance Bureau, which will consolidate credit programs and improve support for public private partnerships. Led efforts to promote equity and economic development through grant funding, budget proposals, regulations and guidance. Supported Smart City competition. Promoted efforts to utilize performance management practices across the department. Led comprehensive intermodal review of safety practices and policy. Helped develop and promote the Department's surface transportation legislative proposal. Represented the Department to Members of Congress, the media and the public. Confirmed in March 2015 in a 94-0 U.S. Senate vote.

Carlos Monje Jr.

White House Domestic Policy Council

Washington, DC

Special Assistant to the President

January 2011-January 2014

And Chief of Staff of the DPC $\,$

Oversaw all aspects of policy, message and event development of more than 40 policy staff across a wide spectrum of domestic policy issues. Counseled Domestic Policy Advisor on strategic and tactical considerations. Directed DPC-wide policy exercises, including executive actions and regulations. Advocated for the DPC across White House offices and federal agencies. Directed all personnel, budget and administrative activities. Coordinated White House efforts on Hurricane Sandy Rebuilding Task Force.

White House Domestic Policy Council

Washington, DC

Senior Policy Advisor

February 2009-January 2011

Coordinated passage of the *Edward M. Kennedy Serve America Act*, bipartisan legislation that improved volunteer opportunities and established the Social Innovation Fund. Oversaw Corporation for National and Community Service, including its annual budget. Coordinated the development of the plan to recover from the *Deepwater Horizon* oil spill.

Presidential Transition Project

Washington, DC

National Security Policy Working Group

November 2008-January 2009

Participated in confirmation teams of Secretaries Janet Napolitano and Eric Shinseki.

Obama for America Chicago, IL

Deputy Policy Director

March 2007-November 2008

Handled homeland security, veterans, national service, rural policy, and government reform portfolios. Developed proposals with outside experts and worked with communications staff on policy rollouts. Served as policy surrogate and did outreach to constituency groups. Managed 14 battleground state policy directors. Served as New Mexico state director.

U.S. Senator Barack Obama (D-IL)

Washington, DC

Special Assistant for Policy and Communications

January 2005-February 2007

Staffed homeland security and veterans committees. Passed bipartisan legislation to reduce homelessness among veterans and to improve screening for Traumatic Brain Injury. with press department to earn media coverage on legislative efforts.

U.S. Senator Ken Salazar (D-CO)

Washington, DC

Legislative Assistant

January 2005-December 2005

Handled homeland security and veterans affairs. Passed bipartisan legislation to improve benefits for military survivors. Introduced bills to improve intelligence sharing with local emergency officials, improve health care for rural veterans and services for blinded veterans.

Education

HARVARD UNIVERSITY

Cambridge, MA

A.B. (Magna Cum Laude) in History and Literature

June 2000

Lyman Scholarship. Harvard College Scholarship. Dean's List. Harvard College Research Fellowship. *The Harvard Crimson. The Harvard Current.*