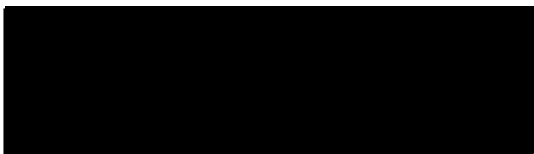


Senate Commerce Committee Coast Guard Nominee Questionnaire, 116th Congress

Instructions for the nominees: The Senate Committee on Commerce, Science, and Transportation asks you to provide typed answers to each of the following questions. It is requested that the nominee type the question in full before each response. Do not leave any questions blank. Type "None" or "Not Applicable" if a question does not apply to the nominee. Return printed answers to Committee. Begin each section (i.e., "A", "B", etc.) on a new sheet of paper.

A. BIOGRAPHICAL INFORMATION AND QUALIFICATIONS

1. Name (Include any former names or nicknames used): **Steven D. Poulin**
2. Position to which nominated: **Commander, Coast Guard Atlantic Area (O-9)**
3. Date of Nomination:
4. Address (List current place of residence and office addresses):



Office: **Director of Operations (J-3)**
U.S. Southern Command
9301 NW 33rd Street
Doral, FL 33172

5. Date and Place of Birth: **Kittery, Maine**
January 1, 1962
6. Provide the name, position, and place of employment for your spouse (if married) and the names and ages of your children (including stepchildren and children by a previous marriage).

Spouse: **Sherry A. Poulin (not employed)**
Son: **Steven D. Poulin (age 33)**
Daughter: **Erin M. Williams (age 32)**

7. List all college and graduate degrees. Provide year and school attended.

Bachelor of Science (Management) – U.S. Coast Guard Academy (1984)
Master of Public Administration – Univ. of South Alabama (1989)

Juris Doctorate (J.D.) – Univ. of Miami School of Law (1992)
Master of Laws (Environmental Law) – The George Washington
University Law School (2001)
Master of Strategic Studies – U.S. Army War College (2005)

8. List all post-undergraduate employment, and highlight all management-level jobs held and any non-managerial jobs that relate to the position for which you are nominated.

I have served on active duty as a commissioned officer in the U.S. Coast Guard since 1984. Please see my official Coast Guard biography for detailed information.

I served as an evening adjunct professor for the Tulane School of Continuing Studies (Homeland Security) at the Biloxi Campus from 2007-2009, and as an adjunct associate professor for Embry-Riddle Aeronautical University at the Mobile satellite campus from 2008-2009.

9. Attach a copy of your resume.

My official Coast Guard biography is attached.

10. List any advisory, consultative, honorary, or other part-time service or positions with Federal, State, or local governments, other than those listed above, within the last ten years.

None

11. List all positions held as an officer, director, trustee, partner, proprietor, agent, representative, or consultant of any corporation, company, firm, partnership, or other business, enterprise, educational, or other institution within the last ten years.

None

12. Please list each membership you have had during the past ten years or currently hold with any civic, social, charitable, educational, political, professional, fraternal, benevolent or religiously affiliated organization, private club, or other membership organization. (For this question, you do not have to list your religious affiliation or membership in a religious house of worship or institution.) Include dates of membership and any positions you have held with any organization. Please note whether any such club or organization restricts membership on the basis of sex, race, color, religion, national origin, age, or disability.

Florida Bar (1992-present)
Chief Petty Officers Association, Mobile Chapter (Honorary membership 2008-2010)
Maritime Law Association (2002-2004; 2016 to present)
Coast Guard Academy Alumni Association (1984-present)
Florida State University Parents Association (2005-2011)
Military Officers Association of America (2016 to present)

None restrict membership on the basis of sex, race, color, religion, national origin, age, or handicap

13. Have you ever been a candidate for and/or held a public office (elected, non-elected, or appointed)? If so, indicate whether any campaign has any outstanding debt, the amount, and whether you are personally liable for that debt.

No

14. List all memberships and offices held with and services rendered to, whether compensated or not, any political party or election committee within the past ten years. If you have held a paid position or served in a formal or official advisory position (whether compensated or not) in a political campaign within the past ten years, identify the particulars of the campaign, including the candidate, year of the campaign, and your title and responsibilities.

None

15. Itemize all political contributions to any individual, campaign organization, political party, political action committee, or similar entity of \$500 or more for the past ten years.

None

16. List all scholarships, fellowships, honorary degrees, honorary society memberships, military medals, and any other special recognition for outstanding service or achievements.

Defense Superior Service Medal

Legion of Merit (5 awards)

Meritorious Service Medal (4 awards)

Coast Guard Commendation Medal (3 awards)

Coast Guard Achievement Medal

Humanitarian Service Medal

Global War on Terrorism Medal

National Defense Service Medal (2 awards)

Expert Pistol Marksmanship Medal

Expert Rifle Marksmanship Medal

Vice Presidential Service Badge

Boat Force Operations Insignia

Other military unit and service ribbons

Type 1 Incident Commander

Ellis Island Medal of Honor

Honorary Chief Petty Officer

Department of State Superior Honor Award

Department of State Meritorious Honor Award

2011 ABA Standing Committee on Armed Forces Law Outstanding

Military Service Career Judge Advocate

Order of the Coif

**Magna Cum Laude, University of Miami School of Law 1992
With Highest Honors, George Washington University Law School 2001
1989 James H. Boyd Award for Excellence in Public Administration, University
of South Alabama**

17. Please list each book, article, column, Internet blog posting, or other publication you have authored, individually or with others. Include a link to each publication when possible. Also list any speeches that you have given on topics relevant to the position for which you have been nominated. Do not attach copies of these publications unless otherwise instructed.

Published Work

***The U.S. Coast Guard Office of Judge Advocate General: Who We Are, The Public Lawyer*, Vol. 20, No. 2 (2016), available at
<https://law.resource.org/pub/us/works/aba/ibr/24PubLaw14.pdf>**

Published Speech, *Maritime Attorney Engagement with U.S. Coast Guard Attorneys*, June 26, 2015, Southeastern Admiralty Law Institute (2015)

***Realigning Coast Guard Enhanced Maritime Capabilities: A Lesson Learned from the U.S. Special Operations Command*, available at
<https://apps.dtic.mil/dtic/tr/fulltext/u2/a434653.pdf>**

***The Growing Threat of Aquatic Nuisance Species: Does the New International Convention for the Control and Management of Ships' Ballast Water and Sediments Provide a Solution?*, 2 Benedict's Maritime Bulletin 1 (Winter 2004)**

Published Speech, *The Red and Green Lights of Homeland Security*, 12 US-Mexico Law Journal 89 (Spring 2004).

***U.S. Enacts Measure for Maritime Security*, Proceedings of the Marine Safety Council, Vol. 60, No. 2 (April-June 2003).**

***Implementing the Maritime Transportation Security Act of 2002*, 1 Benedict's Maritime Bulletin 80 (Second Quarter 2003)**

***Is Freedom of Navigation Reaching Critical Mass for Nuclear Cargoes?*, 42 JUL Fed. Law. 16 (July 1995)**

Speeches

***Coast Guard Marine Casualty Investigations*, delivered to the Iberoamerican Maritime Law Institute (IIDM) in Lisbon, Portugal on 21 November 2014.**

Coast Guard Legal Update, delivered to support continuing legal education on or about 4 December 2011 in Hawaii in conjunction with a joint meeting of the Maritime Law Associations of the U.S., Canada, Australia and New Zealand.

Deepwater Horizon Oil Spill: NRP v. NRF, delivered 1 June 2011 to Maryland Emergency Management Association annual conference in Ocean City, MD

Deepwater Horizon Crisis Management and Leadership, delivered on 7 March 2011 to NORTHCOM Defense Support to Civil Authorities Symposium in Orlando, FL

Threat of Piracy, delivered on 23 March 2011 to Tulane Admiralty Law Institute in New Orleans, AL

Marine Boards of Investigation, delivered on 24 March 2011 to Tulane Admiralty Law Institute in New Orleans, AL

During my time as the First District Commander in Boston from 2016-2018, I was a guest lecturer for admiralty law classes at the Roger Williams University School of Law and Boston University School of Law, respectively, when those classes covered Coast Guard authorities. During my assignments as an O-6 and a flag officer, especially during command, I routinely was the keynote speaker to local Rotary Clubs, Propeller Clubs, port committees, waterways associations, civic/service/legal/historic associations, and industry groups on Coast Guard programs and initiatives.

18. List digital platforms (including social media and other digital content sites) on which you currently or have formerly operated an account, regardless of whether or not the account was held in your name or an alias. Include the name of an "alias" or "handle" you have used on each of the named platforms. Indicate whether the account is active, deleted, or dormant. Include a link to each account if possible.

I previously had a Facebook and LinkedIn account under my name, Steven D. Poulin. Shortly after arriving in my current position at U.S. Southern Command (USSOUTHCOM) in the summer of 2018, I deactivated those accounts out of an abundance of caution for operational security reasons. I was not very active on these accounts in any event.

19. Please identify each instance in which you have testified orally or in writing before Congress in a governmental or non-governmental capacity and specify the date and subject matter of each testimony.

Testified as Director of Operations for USSOUTHCOM at: "Western Hemisphere Drug Interdictions: Why Maintaining Coast Guard Operations Matters; June 4, 2019, House Subcommittee on Coast Guard and Maritime Transportation

20. Given the current mission, major programs, and major operational objectives of the department/agency to which you have been nominated, what in your background or

employment experience do you believe affirmatively qualifies you for appointment to the position for which you have been nominated, and why do you wish to serve in that position?

It has been an incredible privilege to serve in the Coast Guard for almost four decades. From the time I walked through the main gate of the Coast Guard Academy in July 1980, until the present, I have been proud to wear the Coast Guard uniform. I have and always will remain fully committed to our missions, our people and families, and the safety, security, and prosperity of our great Nation. If confirmed by the Senate, I will continue to bring this same level of commitment as the Commander of Coast Guard Atlantic Area.

My experience as an operational commander, at both the Sector and District levels, demonstrated my ability to make sound risk-based decisions across the full spectrum of Coast Guard missions, as well as ensuring the readiness and resiliency of operational and support forces. I also have extensive experience working with our mission support enterprise to improve the quality of life for our people and their families. As a certified Type I incident commander, with command experience during the Deepwater Horizon oil spill and numerous severe weather events, I believe I am prepared to lead in crisis. Moreover, I understand the importance of promoting and reinforcing a good command climate at all echelons for our workforce that ensures dignity and respect for all.

My current assignment as Director of Operations for USSOUTHCOM is giving me more in-depth experience executing operations in the cyber domain, allocating forces across Central America, the Caribbean, and South America, as well as directing joint force and combined operations in defense of the Homeland. With the dynamic situation in the region, I have had to be agile in developing, planning, and providing military options to national leadership. Furthermore, JIATF-S is a component of USSOUTHCOM. On an almost daily basis I work with our joint, US interagency, and combined forces to conduct counternarcotics detection and monitoring throughout the Western Hemisphere. Most of the operational forces are cutters sourced by our Coast Guard area commands, allocated by the global force process to USSOUTHCOM.

As a Coast Guard lawyer, I understand Coast Guard authorities and, most importantly, the limits of and prudent use of those authorities. I also appreciate the legal obligations I would have as a commander and senior flag officer to ensure accountability and good order and discipline. With my experience serving in assignments involving Congressional engagement, I appreciate the importance of civilian and political oversight of the Coast Guard and the obligations that we have to be good stewards of our resources.

Throughout my career, I also have had the opportunity to work extensively in both staff and operational settings with the U.S. interagency (especially DHS components), international partners, and the maritime community. If confirmed by the Senate, I look forward to using my experience and relationships to promote unity of effort.

I am deeply honored to be nominated as Commander of Coast Guard Atlantic Area. If confirmed, I will use my background, experiences, and leadership to ensure that Coast Guard remains *Semper Paratus* to serve the interests of our Nation and that I fulfill my most solemn obligation to ensure our Coast Guard men and women return safely from each mission.

21. What do you believe are your responsibilities, if confirmed, to ensure that the department/agency has proper management and accounting controls, and what experience do you have in managing a large organization?

Being a good steward of our budget and resources is a moral and legal obligation we assume when we swear our Oath as commissioned officers to “well and faithfully” execute our duties. We must wisely and prudently invest the budget authority and resources entrusted to us to optimize our return on investment for the American people. I will continue to strive to ensure the Coast Guard remains one of the most efficient organizations in U.S. Government. I believe the Coast Guard is a highly trusted organization because it embraces management and accounting controls, as evidenced by our successful audit opinions. I will do all that I can to support these controls and to promote transparency and accountability. In prior flag assignments, I proudly served on the executive oversight panel for the Coast Guard accountability and audit process. Furthermore, one of my responsibilities while I was assigned to the Office of the Vice President was reviewing and analyzing the homeland security budget, including a cross-cut that looked at various departments to eliminate unnecessary redundancy and ensure alignment of budget priorities.

Moreover, I have extensive experience leading large organizations, especially as an O-6 and flag officer. As the Commander of Sector Mobile, I was responsible for the mission performance of Coast Guard forces in Mississippi, Alabama, and the Florida Panhandle. I also directed *Deepwater Horizon* oil spill response operations across these three states, encompassing 15 coastal counties. At its peak, the response organization under my direction included more than 20,000 personnel, thousands of vessels, and hundreds of millions of dollars in response costs, equipment, and infrastructure. A core function during the response was financial accountability so that we properly captured costs and made sound decisions that preserved the integrity of the Oil Spill Liability Trust Fund and supported subsequent litigation. As the Commander of the First Coast Guard District, I had similar responsibilities across a much broader geographic area of eight states in the Northeast. These responsibilities included the constant evaluation and allocation of forces to maximize effectiveness. I also assessed performance regularly against Coast Guard goals and other metrics. As the Judge Advocate General, I managed the provision of all legal services throughout the Coast Guard. This responsibility, in part, included oversight of the fiscal law portfolio to ensure budget authority was spent in accordance with all federal laws, especially as to purpose, time, and amount.

In my current assignment as Director of Operations for USSOUTHCOM, I oversee the force allocation and mission performance of Department of Defense assets across the

Caribbean, Central America, and South America. I track and report monthly on the readiness status of forces against Defense-wide criteria. I also contribute to the continuous process of assessments that considers our operations, activities, and investments against defined measures of performance and effectiveness to achieve strategic objectives.

22. What do you believe to be the top three challenges facing the department/agency, and why?

Diversity and inclusion: To be a Ready, Relevant, and Responsive Coast Guard, we have to recruit, retain, and sustain a diverse workforce that represents the excellence of America. The Coast Guard can only ensure full mission success by becoming an “Employer of Choice.” I fully support the Diversity and Inclusion goals reflected in the Commandant’s Guiding Principles and the Diversity and Inclusion Policy Statement. While the Coast Guard is making progress in reflecting diversity in our workforce and building a culture of respect, we must and will do more. Sustaining mission readiness depends on our ability to embrace and leverage the diversity of views, backgrounds, perspectives, and experiences that is the strength of our society. We must attract and retain the most talented and committed people from all segments of America. The challenge is the competitive environment for talent, where people have a broad range of choices and opportunities. We must set the Coast Guard apart as an organization that cherishes equal opportunity, provides appropriate accommodation, and values each individual and their families.

Cutter recapitalization: My current assignment as Director of Operations for USSOUTHCOM reinforces my view that we need to work closely with Congress to ensure a sustained and predictable path to recapitalizing our fleet. As a prior operational commander, I witnessed firsthand the extraordinary efforts of our crews and support staffs in maintaining cutters that are well past their expected service life. And, since cutters are effectively the maritime fleet for USSOUTHCOM, I continue to see the challenges our crews face in ensuring that the Coast Guard meets global force commitments. I also have seen the significance difference in capability and productivity of the National Security Cutters (NSC) compared to our medium endurance cutters operating in the drug transit zone. A force package that includes an NSC interdicts more illicit narcotics than other force packages because of the advanced technological edge it brings to mission execution. Moreover, the NSC provides an important capability that allows a seamless transition between title 14 and title 10 missions. Further, the NSC has been important to USSOUTHCOM as we continue to address the Venezuela crisis and outcompete malign state actors in the Western Hemisphere. In short, the NSC has been a game changer and I am grateful to Congress for its support in funding this critical capital acquisition, as well as continued Congressional support for the Fast Response Cutter and Offshore Patrol Cutter (OPC). The OPC, in particular, will bring an enhanced level of operational agility and important maritime presence to increase disruptions of illicit drug flows to the U.S. The OPC also will provide more persistent capability to ensure safety, security, and prosperity in defense of the Homeland.

I am equally grateful for the continuing Congressional support for the Polar Security Cutter. With increasing Great Power strategic interest in the Polar Regions, our ability to defend U.S. sovereignty and protect our sovereign rights is contingent on our ability to project presence in the high latitudes.

Aging shoreside infrastructure: As the Commander of the First District I oversaw some of the oldest infrastructure in the Coast Guard inventory. The age and location of our shore infrastructure in and near the harsh maritime environment is accelerating deterioration. Crews often have to do self-help projects and re-direct engineering expertise away from boat and cutter maintenance to do shore facility maintenance or repairs. The challenges extend across our operational and support facilities, as well as many family housing locations. My experience in the First District was not unique or endemic to the Northeast; we faced similar challenges during my operational assignments on the Gulf Coast. With Congressional support, we are making good progress in improving the quality and resiliency of our shoreside inventory. Like cutter recapitalization, we must continue to work with Congress to ensure we have sustained and predictable funding to continue buying down risk to our shore forces through infrastructure improvements.

B. POTENTIAL CONFLICTS OF INTEREST

1. Describe all financial arrangements, deferred compensation agreements, and other continuing dealings with business associates, clients, or customers. Please include information related to retirement accounts.

Please see my nominee PFDR

2. Do you have any commitments or agreements, formal or informal, to maintain employment, affiliation, or practice with any business, association or other organization during your appointment? If so, please explain.

No

3. Indicate any investments, obligations, liabilities, or other relationships which could involve potential conflicts of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None

4. Describe any business relationship, dealing, or financial transaction which you have had during the last ten years, whether for yourself, on behalf of a client, or acting as an agent, that could in any way constitute or result in a possible conflict of interest in the position to which you have been nominated. Explain how you will resolve each potential conflict of interest.

None

5. Identify any other potential conflicts of interest, and explain how you will resolve each potential conflict of interest.

None; however, if any conflict does arise, I will obtain advice from a Coast Guard ethics official and follow that advice.

6. Describe any activity during the past ten years, including the names of clients represented, in which you have been engaged for the purpose of directly or indirectly influencing the passage, defeat, or modification of any legislation or affecting the administration and execution of law or public policy.

In my previous flag assignment as the Judge Advocate General, I was responsible for the submission of Coast Guard legislative proposals to Congress as well as informing Administration positions on proposed legislation that related to the Coast Guard. I also oversaw the process for providing drafting assistance to Members of Congress and Congressional committees. As Director of Governmental and Public Affairs, I oversaw the Coast Guard's engagement with Members of Congress and congressional committees. This responsibility included ensuring Congress was educated and informed of Coast Guard programs and policies and the potential impacts of proposed

legislation.

During various staff assignments, I was responsible for reviewing and commenting on proposed legislation, as well as helping to draft appropriate Statements of Administration Policy. Additionally, as legislative counsel for Coast Guard congressional affairs from 1999-2001, I was primarily responsible for interfacing with the various Coast Guard oversight committees to advocate the Coast Guard's legislative agenda and to coordinate and inform committees and congressional staffs of the Coast Guard's views on proposed legislation.

All these activities are and were conducted within the scope of my official responsibilities and in accordance with relevant directives, laws, and policies.

C. LEGAL MATTERS

1. Have you ever been disciplined or cited for a breach of ethics, professional misconduct, or retaliation by, or been the subject of a complaint to, any court, administrative agency, the Office of Special Counsel, professional association, disciplinary committee, or other professional group? If yes:
 - a. Provide the name of agency, association, committee, or group;
 - b. Provide the date the citation, disciplinary action, complaint, or personnel action was issued or initiated;
 - c. Describe the citation, disciplinary action, complaint, or personnel action;
 - d. Provide the results of the citation, disciplinary action, complaint, or personnel action.

In 1993/94, I was detailed to represent the Department of Transportation (Coast Guard) in an EEOC hearing responding to numerous complaints of discrimination and retaliation against the agency from a civilian employee. After the administrative judge decided in favor of the agency, the employee filed a complaint with the Florida Bar alleging that I improperly prepared agency witnesses who testified at the hearing. I replied by letter to the Florida Bar, which then dismissed the complaint without further action or inquiry. I am, and have remained, a member in good standing with the Florida Bar.

2. Have you ever been investigated, arrested, charged, or held by any Federal, State, or other law enforcement authority of any Federal, State, county, or municipal entity, other than for a minor traffic offense? If so, please explain.

The only investigations of which I am aware are those routine investigations relating to my background and suitability for a security clearance (Federal) and to become a member of the Florida Bar (State).

I have not been investigated, arrested, or charged by any law enforcement authority for other than a minor traffic offense.

3. Have you or any business or nonprofit of which you are or were an officer ever been involved as a party in an administrative agency proceeding, criminal proceeding, or civil litigation? If so, please explain.

No

4. Have you ever been convicted (including pleas of guilty or *nolo contendere*) of any criminal violation other than a minor traffic offense? If so, please explain.

No

5. Have you ever been accused, formally or informally, of sexual harassment or discrimination on the basis of sex, race, religion, or any other basis? If so, please explain.

No

6. If you ever served as a general court-martial convening authority involving an offense involving sexual misconduct or assault, have you ever disapproved the findings of a court-martial related to the offense(s) or reduced the sentence adjudged by a court-martial, other than in connection with a pre-trial agreement?

No

7. Please advise the Committee of any additional information, favorable or unfavorable, which you feel should be disclosed in connection with your nomination.

None

D. RELATIONSHIP WITH COMMITTEE

1. Will you ensure that your department/agency complies with deadlines for information set by congressional committees, and that your department/agency endeavors to timely comply with requests for information from individual Members of Congress, including requests from members in the minority?

Yes

2. Will you ensure that your department/agency does whatever it can to protect congressional witnesses and whistle blowers from reprisal for their testimony and disclosures?

Yes

3. Will you cooperate in providing the Committee with requested witnesses, including technical experts and career employees, with firsthand knowledge of matters of interest to the Committee?

Yes

4. Are you willing to appear and testify before any duly constituted committee of the Congress on such occasions as you may be reasonably requested to do so?

Yes

(Nominee is to include this signed affidavit along with answers to the above questions.)


F. AFFIDAVIT

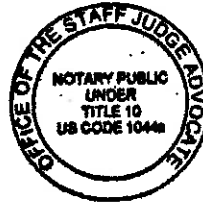
STEVEN D. POULIN being duly sworn, hereby states that he/she has read and signed the foregoing Statement on Biographical and Financial Information and that the information provided therein is, to the best of his/her knowledge, current, accurate, and complete.



Signature of Nominee

Subscribed and sworn before me this 24TH day of JANUARY, 2020.


Notary Public BETINA M. CRESS
Sgt, US ARMY





Rear Admiral Steven D. Poulin

SOUTHCOM Director of Operations (J-3)
U.S. Coast Guard



Rear Admiral Poulin serves as U.S. Southern Command's Director of Operations, directing U.S. military operations across the Caribbean Basin plus Central and South America. Previously, he was Commander of the First Coast Guard District, where he directed all Coast Guard missions across eight states in the Northeast including over 2,000 miles of coastline from the U.S.-Canadian border to northern New Jersey and 1300 miles offshore.

RADM Poulin's other flag assignment include the Judge Advocate General and Chief Counsel of the Coast Guard, where he led a dedicated group of legal professionals and was responsible for the delivery of all legal services in support of the Coast Guard's missions, its units and its people. From June 2012 to April 2014, RADM Poulin served as the Director of Governmental and Public Affairs, where he was responsible for external engagement with Congress, the media and other intergovernmental entities.



From October 2010 to June 2012, RADM Poulin served as the Chief, Office of Maritime and International Law. From April 2009 to July 2010, he was the Commander of Coast Guard Sector Mobile, where he directed Coast Guard operations in Mississippi, Alabama, and the Florida Panhandle. He further served as the Incident Commander for Deepwater Horizon oil spill response operations in that same geographic area from April 2010 to September 2010. His previous operational tours include Deputy Commander, Coast Guard Sector Mobile; Deputy Commander, Coast Guard Group Galveston, Texas; and Law Enforcement Officer and Assistant Operations Officer at Coast Guard Group Mobile, Alabama. He was assigned as a Deck Watch Officer on USCGC DAUNTLESS (WMEC-624) from 1984-1985.

RADM Poulin also was a Special Adviser for Border and Transportation Security in the Office of Vice President Cheney, from 2005-2007. From 2003-2004, he was the Coast Guard's liaison to the State Department's Office of Oceans Affairs, where he served on U.S. delegations to myriad committees of the International Maritime Organization (IMO). He was the Legal Counsel for the Coast Guard's Port Security Director from 2002-2003, where he helped negotiate, draft, and implement new port and maritime security requirements. From 1999-2001, he served as the Legislative Counsel in the Coast Guard's Office of Congressional Affairs. He also served on the U.S. delegation to the Legal Committee of the IMO, from 1994-1996. From 1992-1994, he was assigned to the Coast Guard's General Law Division.

He graduated from the U.S. Coast Guard Academy in 1984 with a Bachelor of Science in Management. He was awarded his Juris Doctor, magna cum laude, from the University of Miami School of Law in 1992. Other degrees include: Master of Law (Environmental Law), with highest honors, from the George Washington University Law School in 2002; Master of Strategic Studies from the U.S. Army War College in 2005; and Master of Public Administration from the University of South Alabama in 1989. His military decorations include the Defense Superior Service Medal, Legion of Merit (four awards), Meritorious Service Medal (four awards), Coast Guard Commendation Medal (three awards), and Coast Guard Achievement Medal.

REAR ADMIRAL Steven D. Poulin

Current Assignment

June 2018 - Present

Director of Operations, U.S. Southern Command

Assignment History

May 16 – Jun 18

Commander, First Coast Guard District

Apr 14 – May 16

Judge Advocate General and Chief Counsel

Jun 12 - Apr 14

Director, Governmental and Public Affairs

Oct 10 - Jun 12

Chief, Office of Maritime and International Law

Apr 10 - Sep 10

Commander, DWH Incident Command Post Mobile

Apr 09 - Jul 10

Commander, CG Sector Mobile

Jun 07 - Apr 09

Deputy Sector Commander, CG Sector Mobile

Jun 05 - Jun 07

Special Adviser, Office of the Vice President

Jun 04 - Jun 05

Army War College, Duty Under Instruction

Sep 03 - Jun 04

Oceans Policy Adviser, State Department,

Jun 02 - Sep 03

Legal Adviser, CG Port Security Directorate

Aug 01 - May 02

GWU Law School, Duty Under Instruction

Jun 99 - Aug 01

Legislative Counsel, CG Congressional Affairs

Jun 96 - May 99

Deputy Group Commander, CG Group Galveston,

Jun 94 - Jun 96

Legal Adviser, CG Maritime & International Law

Aug 92 - Jun 94

Legal Adviser, CG General Law

Jul 89 - Jul 92

U of Miami Law School, Duty Under Instruction

May 86 - Jun 89

Assistant Operations Officer, CG Group Mobile,

Aug 85 - Apr 86

CGLO Pensacola, Duty Under Instruction

May 84 - Aug 85

Deck Watch Officer, USCGC DAUNTLESS

Educational Summary

2004-2005

USAWC, Master of Strategic Studies

2001-2002

GWU Law School, Master of Environmental Law

1989-1992

U of Miami Law School, Juris Doctorate

1986-1989

U of South Alabama, Master of Public Administration

1980-1984

CG Academy, Bachelor of Science (Management)

Military Personal Awards and Significant National Recognition or Achievement

2018

Legion of Merit

2018

Ellis Island Medal of Honor

2016

Legion of Merit

2014

Legion of Merit

2012

Legion of Merit

2012

Type I Incident Commander

2011

Legion of Merit

2011

ABA Standing Committee on Armed Forces Law Outstanding
Military Service Career Judge Advocate

2010

Meritorious Service Medal

2007

Defense Superior Service Medal

2005

Vice Presidential Service Badge

2004

State Department Superior Honor Award

2004

State Department Meritorious Honor Award

2003

Meritorious Service Medal

Updated: 01/24/2020

2002	Boat Force Operations Insignia
2001	Meritorious Service Medal
1999	CG Commendation Medal
1996	Meritorious Service Medal
1994	CG Commendation Medal
1989	CG Commendation Medal
1987	CG Achievement Medal

Significant Current Professional Credentials or Recent Activities

1992- Present	Florida Bar
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